

Opportunities

Austria . . . Oct. 20	Indonesia . . . Nov. 25/26	Philippines . . . Nov. 20
Bulgaria . . . Nov. 15/20	Iraq . . . Nov. 3-9	Portugal . . . Nov. 10
Cambodia . . . Oct. 20	Italy . . . Nov. 15/20	S. Africa . . . Nov. 20
China . . . Oct. 20	Jordan . . . Nov. 15/20	Spain . . . Nov. 4-10
Denmark . . . Nov. 12/17	Korea . . . Nov. 15/20	Sweden . . . Nov. 2-10
Egypt . . . Nov. 12/17	Lithuania . . . Nov. 15/20	Turkey . . . Nov. 20
Finland . . . Feb. 2-9	Malta . . . Nov. 4-10	U.S.A. . . . Nov. 15/20
France . . . Nov. 12/17	Morocco . . . Nov. 4-10	Yemen . . . Nov. 15/20
Greece . . . Oct. 12	Norway . . . Nov. 15/20	Yugoslavia . . . Nov. 15/20
Holland . . . Nov. 12	Oman . . . Nov. 15/20	Zambia . . . Nov. 15/20
Iceland . . . Nov. 12	Peru . . . Nov. 15/20	
Ireland . . . Nov. 12	Portugal . . . Nov. 15/20	
Italy . . . Nov. 12	Russia . . . Nov. 15/20	
Japan . . . Nov. 12	U.S.A. . . . Nov. 15/20	
Malta . . . Nov. 12	U.S.A. . . . Nov. 15/20	
Monaco . . . Nov. 12	U.S.A. . . . Nov. 15/20	
Switzerland . . . Nov. 12	U.S.A. . . . Nov. 15/20	
U.S.S.R. . . . Nov. 12	U.S.A. . . . Nov. 15/20	
U.S.A. . . . Nov. 12	U.S.A. . . . Nov. 15/20	
Yugoslavia . . . Nov. 12	U.S.A. . . . Nov. 15/20	

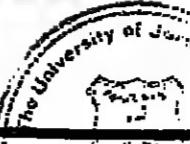
FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,035

Thursday September 18 1986

US airlines: giants
recapture
command, Page 18



D 8523 B

World news

Pakistan religious riots leave 8 dead

EEC to scrap more steel quotas

Religious rioting in Pakistan claimed eight dead and more than 100 injured. An indefinite curfew was imposed in Lahore, the country's second largest city, as well as in the central city of Lashkar. The army troops patrolling Lahore had orders to shoot on sight anyone violating the curfew, a Government statement said.

The clashes began on Tuesday during a religious day observed by the Shia Moslems, who comprise less than 10 per cent of the country's population.

Dockers strike

French dockers started a 48-hour strike in protest against Government economic policies which have led to redundancies, a union spokesman said.

Prison revolt

Prisoners seized 14 hostages in a jail near Brasilia hours after at least 12 inmates died in another jail where police crushed a revolt, police said.

Support for Unifil

Thousands of people, mostly Shia Moslems, marched through the south Lebanon port city of Tyre in support of beleaguered UN peace-keeping troops.

Greek protest

Greece lodged a strong protest with Turkey after claiming that Turkish warships or exercises in the Aegean Sea fired twice on a Greek patrol boat, officials said.

Soweto murder

Wellington Sebola, aged 22, was burned to death by a crowd outside his home in the black township of Soweto, the South African Government said.

Productivity drive

Australian Prime Minister Bob Hawke announced a major attack on restrictive work practices and the relaxation of export controls over a range of resources such as oil and coal, to try to improve the international competitiveness of the economy. Page 3

Swiss clampdown

The Swiss Government agreed to clamp down on illegal workers from abroad and announced tighter restrictions on sales of holiday homes to foreigners.

Rebels attack base

Tribal rebels seeking autonomy for part of southern Bangladesh have attacked an army camp in their first big operation to nearly three months, officials said.

Supertanker ablaze

Oil-rich Kuwaiti supertanker Al-Futtaim was ablaze off Saudi Arabia after being shelled by an Iranian gunboat. Iran said it had detained four Panamanian ships suspected of carrying cargo for Iraq.

Kennedy victory

Joseph Kennedy II, 33, nephew of the late US President John F. Kennedy, won an overwhelming victory in a congressional primary election in the eastern state of Massachusetts. Page 4

Jewish emigration

Eighty-eight Soviet Jews were permitted to leave for the West last month, the highest figure registered this year, data from the intergovernmental committee for migration showed.

Karpov hits back

Challenger Anatoly Karpov won game 17 of the world chess championship when holder Garry Kasparov resigned. Kasparov leads 9½-7½.

Business summary

STEEL: European Commission is to press ahead with plans to liberalise the steel market in the EEC next year despite continuing depressed demand. Page 20

WALL STREET: The Dow Jones industrial average closed 0.14 down at 1,769.44. Page 44

LONDON ended the day higher in a less volatile session as Wall Street's influence became less noticeable than on recent occasions. The FT Ordinary share index added 13 to close at 1,275.2, up from 1,265.7 last Friday. Page 44

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit the French capital within a fortnight. The succession of bombs underlines the Government's apparent inability to halt the terrorist wave which has killed nine people and injured more than 200 so far this year.

The explosion was the sixth and worst terrorist violence to hit

EUROPEAN NEWS

Bonn likely to end opposition to private use of Ecu

By JONATHAN CARR IN FRANKFURT

WEST GERMANY is likely to give up soon its opposition to private use of the European Currency Unit (Ecu)—a stand for which it has long been criticised by its European partners.

A majority in the Bundesbank's policy-making council is now understood to be in favour of dropping the ban on residents holding private Ecu bank accounts in West Germany.

Although the Ecu issue lies within its own responsibility, the independent central bank is now believed to be waiting for a signal to move from the Bonn government.

Mr Franz Bongemann, the economic minister, is already known to want the Ecu ban removed, on grounds that it places German business at a competitive disadvantage.

Mr Gerhard Stoltenberg, the finance minister, has taken a tougher line—not least because he wished to use the Ecu issue as a bargaining counter in the drive for liberal capital movements.

But with other states notably France making clear progress to cut capital controls, it is believed that Mr Stoltenberg is now close to dropping his opposition.

The Bundesbank bases its formal opposition to the Ecu on Section 3 of the country's currency law which forbids indexed liabilities—that is debts whose value depends on other currencies than those payable in D-Marks.

The Ecu—*as a basket of nine European currencies*—has so far been held to involve just such a form of indexation. The Bundesbank said it feared if permission were given to Ecu accounts, a precedent would be set for other forms of indexation—which could imply more inflation.

However, there have long been West German monetary officials privately ready to admit that while this strict formal argument is correct in theory, the fears are highly unlikely to be realised in practice.



Mr Bongemann: competitive disadvantage

These officials have expressed regret that West Germany especially the Bundesbank—thus drew widespread criticism over an issue they felt was not worth the political fuss.

The likely removal of the ban soon does not imply that German monetary authorities are now attacking more importance to the Ecu—if anything the reverse may be true.

Despite the general success of the Ecu in private commercial use, German authorities do not see the bank as a challenge to hard currencies—and certainly not to the D-Mark.

It is recognised that the Ecu serves a useful purpose—for example for foreign trade transactions from relatively weak currency countries. At present the attraction of Ecu-denominated investment is felt to be much less clear, not least because of the weakness of the Ecu itself, which has been weighing in the Ecu basket, although Britain is not a formal member of the European Monetary System's exchange rate mechanism.

Comecon urged to accept market-oriented reforms

By LESLIE COLITT IN BERLIN

A PROMINENT Hungarian economics official has warned that Comecon countries would only succeed in accelerating technological growth by introducing market-oriented economic reforms and permitting a more free flow of information.

Dr Bela Csikos-Nagy said that only the "profit motive" and not Comecon's central authorities could help solve the problem of a chronic technological lag behind the West. Dr Csikos-Nagy headed the Office of Materials and Prices until 1984 and is a senior economic adviser to the government on industrial policy.

He indicated that anything short of a sweeping "market economy" solution would not help Comecon out of its technological rut.

His provocative remarks appeared in an economics review published by the Hungarian Chamber of Commerce which is urging wider-ranging economic reforms for the flagging Hungarian economy.

The economist noted that in the West the results of basic research in the military sector were quickly applied to the civilian economy. In the communist countries the civilian sector was discriminated against as it was "more sharply separated" from the military. This, he said, partly explained the

Patrick Blum reports on the change which could affect the social partnership ethos

Austria faces up to industry rationalisation

REGARDLESS OF who wins Austria's general election in November, the country's nationalised industries are facing their biggest upheaval since they were established shortly after the war.

Government plans, inconceivable only a year ago, for major restructuring involve drastic cuts in the labour force and some measure of privatisation. They will be pursued, probably with even more determination, after the election.

There are two reasons for this. First, the government Socialist Party and the conservative opposition People's Party, are agreed that change is needed and that some of it will be painful. There is no alternative to major restructuring for the state sector, whose burden on the budget must be lessened, they believe.

Second, the public mood has changed. Following last week's collapse of the Socialist-led coalition with the small right-wing Freedom Party came before Dr Vranitzky's strong backing for the plan, most people believe. For a Socialist Chancellor, this was a dramatic shift in policy and a gamble.

The call for a general election following last weekend's collapse of the Socialist-led coalition with the small right-wing Freedom Party came before Dr Vranitzky's strong backing for the plan, most people believe. For a Socialist Chancellor, this was a dramatic shift in policy and a gamble.

The call for a general election following last weekend's collapse of the Socialist-led coalition with the small right-wing Freedom Party came before Dr Vranitzky's strong backing for the plan, most people believe. For a Socialist Chancellor, this was a dramatic shift in policy and a gamble.

Government would not proceed very differently from what is now being proposed.

With the strong likelihood of a coalition Government being formed between the Socialists and the People's Party after the election the consensus is likely to prevail.

The response of the trade unions has been remarkably muted. There have been no threats of strikes and Mr Anton Benya, the veteran president of the Austrian trade union federation, has said that he supports the company's plans, with the proviso that there should be additional help for the regions most affected. Other senior trade unionists have warned workers against "unjustified reactions".

Change is also evident in the Socialist Party, where fractious factions have united behind Dr Vranitzky's strategy in the belief that it is their only hope of retaining power. Change is inevitable after 10 years in Government, the Socialists believe.

The lack of protest so far may be just the calm before the storm. "We still don't know whether people will cover these manoeuvres," says Dr Koththaler, a close aide to Dr Vranitzky. Another side aide adds: "People are still waiting to see whether it will really happen. The difficulty will be when they realise that there will be no turning back."

Dr Vranitzky's plans were to be approved in parliament in October since they involve a further injection of Sch 21.5bn in subsidies for the company to cover expected losses and restructuring costs. With the

Government would not continue to provide endless subsidies to state companies unable to improve their performance. He believes that long term social benefits can only be secured with a sound economy and companies that generate profits rather than losses. Voest-Alpine is the first test for the new strategy.

The strategy appears to be succeeded despite growing pressure from local politicians and one or two medium-sized ones to be sold off; some of the larger companies will be encouraged to find private, possibly foreign, partners and others to raise funds on their own account in the capital markets by issuing shares on the stock exchange.

Dr Vranitzky warned this week that the

Government would not proceed very differently from what is now being proposed.

With the strong likelihood of a coalition Government being formed between the Socialists and the People's Party after the election the consensus is likely to prevail.

The response of the trade unions has been remarkably muted. There have been no threats of strikes and Mr Anton Benya, the veteran president of the Austrian trade union federation, has said that he supports the company's plans, with the proviso that there should be additional help for the regions most affected. Other senior trade unionists have warned workers against "unjustified reactions".

Change is also evident in the Socialist Party, where fractious factions have united behind Dr Vranitzky's strategy in the belief that it is their only hope of retaining power. Change is inevitable after 10 years in Government, the Socialists believe.

The lack of protest so far may be just the calm before the storm. "We still don't know whether people will cover these manoeuvres," says Dr Koththaler, a close aide to Dr Vranitzky. Another side aide adds: "People are still waiting to see whether it will really happen. The difficulty will be when they realise that there will be no turning back."

Dr Vranitzky's plans were to be approved in parliament in October since they involve a further injection of Sch 21.5bn in subsidies for the company to cover expected losses and restructuring costs. With the

Government would not continue to provide endless subsidies to state companies unable to improve their performance. He believes that long term social benefits can only be secured with a sound economy and companies that generate profits rather than losses. Voest-Alpine is the first test for the new strategy.

The strategy appears to be succeeded despite growing pressure from local politicians and one or two medium-sized ones to be sold off; some of the larger companies will be encouraged to find private, possibly foreign, partners and others to raise funds on their own account in the capital markets by issuing shares on the stock exchange.

Dr Vranitzky warned this week that the

Government would not proceed very differently from what is now being proposed.

With the strong likelihood of a coalition Government being formed between the Socialists and the People's Party after the election the consensus is likely to prevail.

The response of the trade unions has been remarkably muted. There have been no threats of strikes and Mr Anton Benya, the veteran president of the Austrian trade union federation, has said that he supports the company's plans, with the proviso that there should be additional help for the regions most affected. Other senior trade unionists have warned workers against "unjustified reactions".

Change is also evident in the Socialist Party, where fractious factions have united behind Dr Vranitzky's strategy in the belief that it is their only hope of retaining power. Change is inevitable after 10 years in Government, the Socialists believe.

The lack of protest so far may be just the calm before the storm. "We still don't know whether people will cover these manoeuvres," says Dr Koththaler, a close aide to Dr Vranitzky. Another side aide adds: "People are still waiting to see whether it will really happen. The difficulty will be when they realise that there will be no turning back."

Dr Vranitzky's plans were to be approved in parliament in October since they involve a further injection of Sch 21.5bn in subsidies for the company to cover expected losses and restructuring costs. With the

Government would not continue to provide endless subsidies to state companies unable to improve their performance. He believes that long term social benefits can only be secured with a sound economy and companies that generate profits rather than losses. Voest-Alpine is the first test for the new strategy.

The strategy appears to be succeeded despite growing pressure from local politicians and one or two medium-sized ones to be sold off; some of the larger companies will be encouraged to find private, possibly foreign, partners and others to raise funds on their own account in the capital markets by issuing shares on the stock exchange.

Dr Vranitzky warned this week that the

Government would not proceed very differently from what is now being proposed.

With the strong likelihood of a coalition Government being formed between the Socialists and the People's Party after the election the consensus is likely to prevail.

The response of the trade unions has been remarkably muted. There have been no threats of strikes and Mr Anton Benya, the veteran president of the Austrian trade union federation, has said that he supports the company's plans, with the proviso that there should be additional help for the regions most affected. Other senior trade unionists have warned workers against "unjustified reactions".

Change is also evident in the Socialist Party, where fractious factions have united behind Dr Vranitzky's strategy in the belief that it is their only hope of retaining power. Change is inevitable after 10 years in Government, the Socialists believe.

The lack of protest so far may be just the calm before the storm. "We still don't know whether people will cover these manoeuvres," says Dr Koththaler, a close aide to Dr Vranitzky. Another side aide adds: "People are still waiting to see whether it will really happen. The difficulty will be when they realise that there will be no turning back."

Dr Vranitzky's plans were to be approved in parliament in October since they involve a further injection of Sch 21.5bn in subsidies for the company to cover expected losses and restructuring costs. With the

Government would not continue to provide endless subsidies to state companies unable to improve their performance. He believes that long term social benefits can only be secured with a sound economy and companies that generate profits rather than losses. Voest-Alpine is the first test for the new strategy.

The strategy appears to be succeeded despite growing pressure from local politicians and one or two medium-sized ones to be sold off; some of the larger companies will be encouraged to find private, possibly foreign, partners and others to raise funds on their own account in the capital markets by issuing shares on the stock exchange.

Dr Vranitzky warned this week that the

Government would not proceed very differently from what is now being proposed.

With the strong likelihood of a coalition Government being formed between the Socialists and the People's Party after the election the consensus is likely to prevail.

The response of the trade unions has been remarkably muted. There have been no threats of strikes and Mr Anton Benya, the veteran president of the Austrian trade union federation, has said that he supports the company's plans, with the proviso that there should be additional help for the regions most affected. Other senior trade unionists have warned workers against "unjustified reactions".

Change is also evident in the Socialist Party, where fractious factions have united behind Dr Vranitzky's strategy in the belief that it is their only hope of retaining power. Change is inevitable after 10 years in Government, the Socialists believe.

The lack of protest so far may be just the calm before the storm. "We still don't know whether people will cover these manoeuvres," says Dr Koththaler, a close aide to Dr Vranitzky. Another side aide adds: "People are still waiting to see whether it will really happen. The difficulty will be when they realise that there will be no turning back."

Dr Vranitzky's plans were to be approved in parliament in October since they involve a further injection of Sch 21.5bn in subsidies for the company to cover expected losses and restructuring costs. With the

Government would not continue to provide endless subsidies to state companies unable to improve their performance. He believes that long term social benefits can only be secured with a sound economy and companies that generate profits rather than losses. Voest-Alpine is the first test for the new strategy.

The strategy appears to be succeeded despite growing pressure from local politicians and one or two medium-sized ones to be sold off; some of the larger companies will be encouraged to find private, possibly foreign, partners and others to raise funds on their own account in the capital markets by issuing shares on the stock exchange.

Dr Vranitzky warned this week that the

Government would not proceed very differently from what is now being proposed.

With the strong likelihood of a coalition Government being formed between the Socialists and the People's Party after the election the consensus is likely to prevail.

The response of the trade unions has been remarkably muted. There have been no threats of strikes and Mr Anton Benya, the veteran president of the Austrian trade union federation, has said that he supports the company's plans, with the proviso that there should be additional help for the regions most affected. Other senior trade unionists have warned workers against "unjustified reactions".

Change is also evident in the Socialist Party, where fractious factions have united behind Dr Vranitzky's strategy in the belief that it is their only hope of retaining power. Change is inevitable after 10 years in Government, the Socialists believe.

The lack of protest so far may be just the calm before the storm. "We still don't know whether people will cover these manoeuvres," says Dr Koththaler, a close aide to Dr Vranitzky. Another side aide adds: "People are still waiting to see whether it will really happen. The difficulty will be when they realise that there will be no turning back."

Dr Vranitzky's plans were to be approved in parliament in October since they involve a further injection of Sch 21.5bn in subsidies for the company to cover expected losses and restructuring costs. With the

Government would not continue to provide endless subsidies to state companies unable to improve their performance. He believes that long term social benefits can only be secured with a sound economy and companies that generate profits rather than losses. Voest-Alpine is the first test for the new strategy.

The strategy appears to be succeeded despite growing pressure from local politicians and one or two medium-sized ones to be sold off; some of the larger companies will be encouraged to find private, possibly foreign, partners and others to raise funds on their own account in the capital markets by issuing shares on the stock exchange.

Dr Vranitzky warned this week that the

Government would not proceed very differently from what is now being proposed.

With the strong likelihood of a coalition Government being formed between the Socialists and the People's Party after the election the consensus is likely to prevail.

The response of the trade unions has been remarkably muted. There have been no threats of strikes and Mr Anton Benya, the veteran president of the Austrian trade union federation, has said that he supports the company's plans, with the proviso that there should be additional help for the regions most affected. Other senior trade unionists have warned workers against "unjustified reactions".

Change is also evident in the Socialist Party, where fractious factions have united behind Dr Vranitzky's strategy in the belief that it is their only hope of retaining power. Change is inevitable after 10 years in Government, the Socialists believe.

The lack of protest so far may be just the calm before the storm. "We still don't know whether people will cover these manoeuvres," says Dr Koththaler, a close aide to Dr Vranitzky. Another side aide adds: "People are still waiting to see whether it will really happen. The difficulty will be when they realise that there will be no turning back."

Dr Vranitzky's plans were to be approved in parliament in October since they involve a further injection of Sch 21.5bn in subsidies for the company to cover expected losses and restructuring costs. With the

Government would not continue to provide endless subsidies to state companies unable to improve their performance. He believes that long term social benefits can only be secured with a sound economy and companies that generate profits rather than losses. Voest-Alpine is the first test for the new strategy.

The strategy appears to be succeeded despite growing pressure from local politicians and one or two medium-sized ones to be sold off; some of the larger companies will be encouraged to find private, possibly foreign, partners and others to raise funds on their own account in the capital markets by issuing shares on the stock exchange.

Dr Vranitzky warned this week that the

Government would not proceed very differently from what is now being proposed.

With the strong likelihood of a coalition Government being formed between the Socialists and the People's Party after the election the consensus is likely to prevail.

The response of the trade unions has been remarkably muted. There have been no threats of strikes and Mr Anton Benya, the veteran president of the Austrian trade union federation, has said that he supports the company's plans, with the proviso that there should be additional help for the regions most affected. Other senior trade unionists have warned workers against "unjustified reactions".

Change is also evident in the Socialist Party, where fractious factions have united behind Dr Vranitzky's strategy in the belief that it is their only hope of retaining power. Change is inevitable after 10 years in Government, the Socialists believe.

The lack of protest so far may be just the calm before the storm. "We still don't know whether people will cover these manoeuvres," says Dr Koththaler, a close aide to Dr Vranitzky. Another side aide adds: "People are still waiting to see whether it will really happen. The difficulty will be when they realise that there will be no turning back."

Dr Vranitzky's plans were to be approved in parliament in October since they involve a further injection of Sch 21.5bn in subsidies for the company to cover expected losses and restructuring costs. With the

OVERSEAS NEWS

Hawke launches attack on restrictive work practices

BY RICHARD HUBBARD IN CANBERRA

AUSTRALIA'S Prime Minister, Mr Bob Hawke, has announced a major attack on restrictive work practices, and the relaxation of export controls over a range of resources such as oil and coal, in bid to improve the international competitiveness of the economy.

The first stage of the Prime Minister's initiative will be a Government-sponsored meeting of union and employer organisations next week to discuss practical ways of changing established work and management practices to improve productivity and reduce costs.

The Hawke Labor Government's decision to tackle the issue of restrictive work practices is a sign of how far community attitudes to a range of industrial issues have shifted in the face of Australia's

worsening trade position and declining economic prospects.

The Government has had widespread acceptance of a tough budget which cut outlays and increased taxes, and its decision to push for further cuts in real wages at the next national wage case has raised few qualms within the union movement.

The Government has also decided to free resource companies from much of the official red tape which has hampered their international competitiveness.

Oil companies will no longer have to get prior approval of export plans for any crude oil surplus to domestic needs which they intend to sell overseas.

The requirement to obtain prior approval of negotiating parameters for coal export pricing has been removed.

In future,

companies will only be required to seek approval of final settlements.

The Government has also removed the requirement on exporters of bauxite and alumina to obtain approval for their negotiating proposals.

Export controls on tungsten are to be terminated to bring this commodity into line with tin, where controls were lifted in July.

Action is to be taken in the problem area of international marine insurance where Australian insurers have had a poor record due to high stamp duty charges and world standards.

Stamp duty has been lifted on contracts written in the territory under direct Federal Government control, and state governments have been asked to co-operate and remove the duties Australia-wide.

UK faces nuclear clean-up cost

BY OUR CANBERRA CORRESPONDENT

THE BRITISH Government will be asked to pay the full cost for the clean-up of nuclear test sites used over 30 years ago in Australia, under a decision announced in Canberra yesterday.

The Australian Government has decided it will compensate civilians and Aborigines who can show any evidence of illness caused by radiation testing, but will push ahead with efforts to make the British pay to remove the plutonium and chemical waste which at present litter the site.

The decision is certain to anger British authorities and strain relations between the two countries. The UK Government has consistently argued that the issue of cleaning up the sites was settled in agreements signed in 1968 and 1979, and it has no remaining legal or moral responsibilities for the area.



At this stage, the Australian Government is not seeking immediate British compensation, which it knows will be a hard fight, until it has a clearer idea of the full feasibility of the clean-up.

Senator Gareth Evans, Minister for Resources and Energy, said the Australian Government does not yet know the full cost of the clean-up for which it will bill the UK Government.

The British Government maintains it has discharged all its obligations over the test sites.

Its position is that it remains to be convinced, in the light of the clean-up of the sites which did take place in 1967 and the release signed by the Australian Government the following year, that it had either a legal or moral responsibility.

HK economy expected to grow by 5.6% this year

BY DAVID DODWELL IN HONG KONG

HONG KONG'S economy is likely to grow by 5.6 per cent this year, according to Sir Pians Jacobs, the territorial Financial Secretary, in his half-yearly economic report, released yesterday.

As predicted earlier this year, a strong export performance is expected to provide the impetus for growth.

The new forecast contrasts strikingly with economic growth of a bare 0.75 per cent last year, as measured by Gross Domestic Product. It is also a 1 per cent improvement on forecasts made at the time of the annual budget in February.

Mr Jacobs, presenting his first economic review since taking over as Financial Secretary from Sir John Bramridge, also expects private consumption to grow strongly—by 6.5 per cent in real terms compared with original forecasts of 3.5 per cent—flation to remain below last

3 per cent, and unemployment to remain negligible.

Hong Kong's domestic exports have risen by 8 per cent in the first half of 1986, boosted by a 14 per cent increase in the second quarter, Mr Jacobs said.

Exports to West Germany have been particularly buoyant, rising 29 per cent in the first half of the year. The forecast for the full year is now 32 per cent. Exports to the UK are expected to rise by 12 per cent, and to Japan by 16 per cent.

In contrast, exports to the US have risen by just 5 per cent as recently-introduced protectionist measures begin to bite.

With all of this taken into account, the Financial Secretary is predicting a visible trade deficit for the year of HK\$390m (£36m), an imperceptible 0.1 per cent of total trade. This would year of a surplus last

Devaluation protests hit Indonesia

By John Murray Brown in Jakarta

FIRST INDICATIONS of opposition to Indonesia's recent 5 per cent devaluation of the rupiah surfaced yesterday with student protest in the provincial capital of Bandung.

The incident occurred as President Mitterrand of France, who is on a four-day state visit, was touring Indonesia's state-run aircraft manufacturer, IPTN. The President is reported to have been jostled by a 2,000-strong crowd carrying banners critical of the Indonesian Government.

Meanwhile, Gen Benny Murdani, armed forces chief, has put the army on alert in Jakarta following reports of riots in the capital on Monday.

Indonesia, the world's fifth most populous country, faces an estimated \$5bn (£3.3bn) current account deficit following the sharp drop in world oil prices.

EXPO CT86
TWENTY-FIRST
INTERNATIONAL
EXHIBITION
FOR COMMERCE
AND TOURISM
9 SPECIALIZED
TRADE FAIRS
IN ONLY ONE
BIG SHOW

MILAN FAIR
21st OCTOBER
2nd NOVEMBER
1986

**IMMEDIATE SYNTHESIS
OF THE BEST
QUALIFIED PRODUCTS,
EQUIPMENT AND FORMULAS**

- COMMERCIO**
- TURISMO**
- EXPO COTTON & TEXTILE INDUSTRY**
- SIPRAL**
- CELATTO E PASTICCHIERA**
- SRIC SRIC**
- PANDA**
- EXPO CATERING & RESTAURANT**
- EXPO COTTON & TEXTILE INDUSTRY**
- EXPO CT - VIA EXPOLOGIA, 2 - 20138 MILANO - ITALY**

GET THE LOWDOWN ON YOUR UPKEEP.

Here it is. Everything you ever wanted to know about Fleet Management but never had the time to find out.

All the facts and figures from Vehicle Selection to Maintenance Procedures, from Fuel Cost Control to Disposal. Everything set down in logical stages.

Please send me the RMS Fleet Management Brochure.

with flowcharts and diagrams to assist you. What's more, it's the definitive Fleet Management Brochure because RMS have put over 30 years of experience under one cover.

So you can see clearly where and how your company will benefit. And as it won't cost you a penny it's got to be worth investing your time and sending for your copy now.

S. African mines safety reflects dangers, say experts

BY STEFAN WAGSTYL IN LONDON

MINING SAFETY experts in the UK and the US yesterday acknowledged that South African mines were fitted with some of the most advanced safety equipment in the world and have reduced the workforce. So an accident is likely to kill only a few people at worst.

But they said that this reflected the fact that working conditions were among the most difficult and dangerous anywhere since South African gold mines are the deepest in the world and miners frequently have to work in particularly cramped conditions, sometimes in tunnels less than four feet (1.2m) high.

Mr Sam Stafford, an official at the US Government Mine Safety and Health Administration, said: "We consider that South Africa has some of the most advanced safety-conscious equipment and safety training we have seen."

However, the mine safety experts also pointed out that safety did not depend only on technology and training but also on the relationships between managers, supervisors and workers.

"It matters whether they are always thinking about each other's safety. You have to say to yourself that my safety depends on the other man's safety," said one engineer.

Black South African mine workers repeatedly say that, whatever a company boardroom's attitude to black workers, mine managers and supervisors often treat them with contempt.

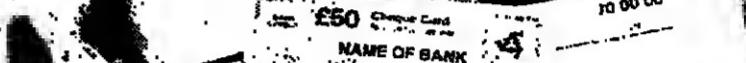
Some South African mining executives accept that this is occasionally the case—but reject any suggestion that managers are ever reckless with men's lives.

Moreover, South African gold mine safety standards are directly related to the nature of the industry.



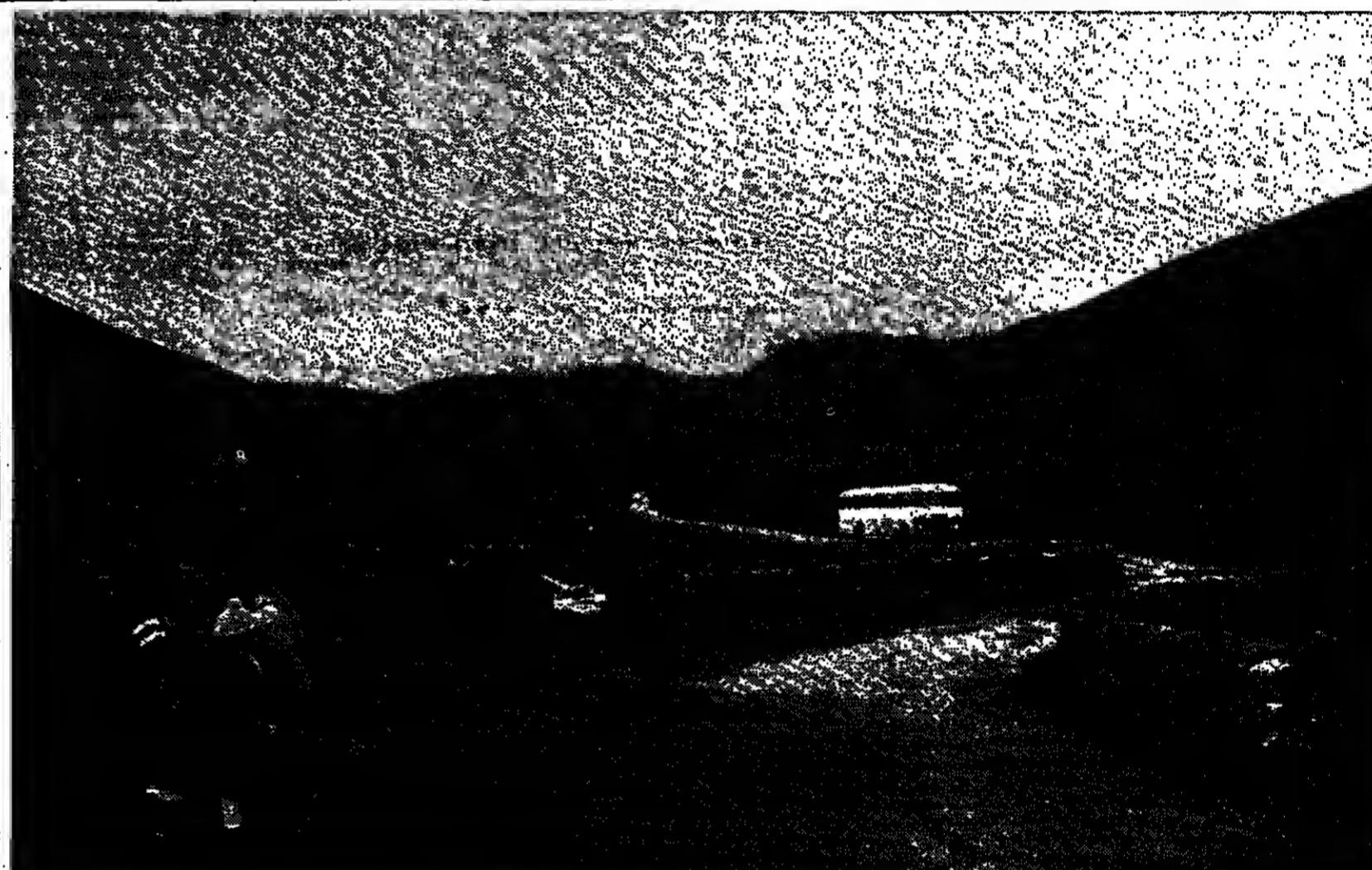
He could be standing next to you.

A CHEQUE CARD THIEF IS AFTER YOUR CARD.
DON'T LET HIM GET AWAY WITH IT.



WORLD ECONOMIC INDICATORS

every Monday—Only in the Financial Times



KNOWLEDGE IS POWER.

The Irish never underestimate the importance of learning. We spend a higher proportion of GDP on education than Britain, France or Germany. More than a quarter of the population is in full-time education.

Today, Ireland's share of US manufacturing investment in the EEC is nine times greater than it was a decade ago.

That's the Power of Knowledge.

Ireland. Home of the Irish. The young Europeans.

REPUBLIC OF IRELAND



"WE'RE THE YOUNG EUROPEANS."

IDA Ireland

INDUSTRIAL DEVELOPMENT AUTHORITY
Ireland House, St. Jaffra's Place, Gloucester Street, Dublin 4.
Telephone (01) 699 5941. John Gorman, Director.

AMERICAN NEWS

Paris Club and Mexico agree rescheduling deal

BY DAVID MARSH IN PARIS

MEXICO has taken a further step towards resolving its international debt problem with the agreement in Paris by western government creditors to reschedule \$1.5bn (£1.2bn) for the country's public sector loan payments due over the next 18 months.

The agreement, reached with representatives of 14 western governments led by the US at the so-called Paris Club of creditors, follows approval by the International Monetary Fund of a substantial rescue package for Mexico earlier this month.

Under the Paris Club accord, 100 per cent of capital repayments, and 60 per cent of interest due between September 22 this year and March 31 1988 are to be rescheduled.

Payments originally designed to be made during this period by Mexican public sector agencies of official creditors will be stretched out over 10 years with a six year grace period. They will begin in January 1992 and end in July 1996.

Mexico last came to the Paris Club to work out debt rescheduling in 1983. But the latest agreement is much more comprehensive as it covers debt owed by public sector borrowers other than, as on the previous occasion, the country's private sector.

The US, with by far the largest exposure to Mexico under government-to-government credits, clearly played an important role in paving the way for the Paris Club accord. The club has become greatly

more active in recent years in stretching out loans owed by Third World countries hit by the international debt crisis. It has also been taking a more flexible line over particular problems cases.

Indicating the stepped up pace of Paris Club activity, diplomats and civil servants from the main industrialised countries who attend its meetings have rescheduled about \$50bn of debt since the beginning of 1985.

This is more than the amount previously stretched out during the whole of the club's 30 years of existence.

Peter Montagnon, Euromarkets correspondent, adds: "With the Paris Club negotiations now out of the way attention is again focused on Mexico's negotiations with commercial bank creditors in the run-up to the International Monetary Fund annual meeting at the end of the month.

The IMF has asked commercial banks to secure "a critical mass of commitment" to the new deal for Mexico by September 29, but bankers closer to the negotiations in New York say this deadline will be virtually impossible to meet.

Efforts to reduce the new money total are meeting resistance from the IMF on the grounds that it would be easier to scale back a large loan if Mexico's economic performance were better than expected rather than cut the amount now and risk having to arrange extra finance later.

US to give Bolivia \$100m short-term loan

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

THE US has agreed to provide Bolivia with a \$100m (\$85m) short-term bridging loan while it negotiates further economic assistance from the leading international institutions such as the World Bank and International Monetary Fund (IMF).

Announcing the decision yesterday, the Treasury said the move was taken in response to Bolivia's "courageous" efforts to stabilise its economy and curb inflation.

The disclosure late last month that the Treasury was considering such a move prompted commercial bankers to suspect that the arrangement was also

designed to reward Bolivia for its co-operation with the US in fighting narcotics trading.

However, the Treasury said yesterday the loan had no such motivation and was regarded purely as economic assistance.

Bolivia is keeping with the Baker plan, on which the developing country debt probe.

Bolivia is one of the 15 countries designated as a beneficiary under the Baker plan. It has fallen badly behind with interest payments on its \$35m foreign debt and faces a further drain on its scant reserves as a result of the clampdown on the drugs trade.



Joe Kennedy II—jubilant.

Reagan suffers setback on SDI financing

By Nancy Dunne in Washington

PRESIDENT Ronald Reagan's missile defence programme has suffered a setback in the Senate where the appropriate committee has voted to reject the President's request for \$4.5bn (£3.2bn) in funding for fiscal 1987 to \$3.4bn.

By the time the appropriation emerges from a House-Senate conference committee, where Democrats want to spend even less, the funding is likely to shrink again to \$3bn.

The President, who has thrown much of his prestige behind the Strategic Defence Initiative (SDI), has saved for \$3.8bn over the next five years.

However, several senators are now predicting that appears prudent for the so-called Star Wars programme will remain about the same as next year's level, bringing the total five-year expenditure to about \$15bn.

The Administration's five-year plan had called for SDI spending to rise from \$4.5bn next year to \$9bn in fiscal 1983. Now the Pentagon will have to make do with an increase of just \$25m over last year to devote to a massive US military programme.

Meanwhile, the Democratic leadership conference, a group of moderates, has issued a report attacking the policies of the Reagan

Administration, which suggests that the US should offer to reconsider SDI if the Soviets stop violating existing arms pact.

The US Forces and General Dynamics have sealed a second, multi-year contract for F-16 jet fighters totalling \$4.3bn (£2.9bn). AP reports from Washington.

The contract calls for General Dynamics, the US defence company, to provide 720 F-16s by May 1991.

Scarce goods and services are being channelled to the country-

Sandinistas woo peasant farmers

By Nancy Dunne in Washington

NICARAGUA'S left-wing Sandinistas have turned to a form of privatisation, handing over tracts of state land to the peasantry, often with rifles to defend it, in order to consolidate support in the countryside for their seven-year-old revolution.

This switch in the emphasis of agrarian reform from state farms and peasant co-operatives to individual peasants who, like peasants everywhere, want their own parcel of land, started in earnest last year.

When the Sandinistas overthrew the Somosa's family's 40-year dictatorship, they took over that fifth of the country's land owned by the dynasty, raising this to over a third by 1983 by placing a theoretical upper limit of 350 hectares on private holdings, thereby allowing expropriation of under-utilised land over this site.

Initial emphasis was on state farms and seven mega-projects in particular, which took the lion's share of what from 1979 to 1983 was the highest rate of

side on a regional quota basis: a Nicaraguan is now more likely to secure boots, beans, or a hat 50 miles from Managua than in it.

Basic grains have been moved

from fixed floating prices—and a new government license to cross provincial boundaries—in a bid to stimulate production and reduce self-sufficiency and short-circuit Managua-based black market networks.

When the Sandinistas overthrew the Somosa's family's 40-year dictatorship, they took over that fifth of the country's land owned by the dynasty, raising this to over a third by 1983 by placing a theoretical upper limit of 350 hectares on private holdings, thereby allowing expropriation of under-utilised land over this site.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

Conservative and suspicious peasants who did not want to join co-op got no land, saw the big new schemes disrupting their often family-based, localised supply and production networks. The contras, moreover, set about destroying discourse to discourage membership.

The Sandinistas now have publicly recognised these mistakes.

Commander Jaime Wheelock, the Agrarian Reform Minister, told the first national congress of Unag, the powerful small farmers' union, in April, that smallholders and the landless had been left out of Government planning but would now be at the forefront of it.

"We are going to create 20,000 new landowners this year," he

Its philosophy is to promote

contras, whose incursions have to fight for it. Unag will cause a fifth of the population to be mobilised.

WORLD TRADE NEWS

EEC struggles to clarify S. African sanctions

Quentin Peel in Brussels looks at the machinery of import curbs

OFFICIALS of the EEC member states and the European Commission in Brussels were yesterday struggling to clarify details of how trade sanctions approved by the 12 Foreign Ministers will actually affect South African imports.

No rules have yet been agreed on how the proposed ban on new investment in South Africa would work, nor for the ban on imports of gold coins like the Krugerrand.

The Foreign Ministers could not decide whether those actions should be enforced under EEC legislation — and thereby ensure that the same

</

UK NEWS

Lucy Kellaway reports on why £600m will now be spent to reduce sulphur pollution

Britain bows to pressure over acid rain

AFTER a 10-year struggle by scientists and environmentalists, Britain has at last admitted that there is a strong enough link between the sulphur from its coal-fired power stations and dead fish in Scandinavia and to justify spending money to tackle the problem.

Last week the Central Electricity Generating Board (CEGB) announced plans to equip a quarter of its coal-fired power stations with desulphurisation equipment at a cost of £600m. While the move was greeted with disgust by environmentalists for being too little and too late, for the Government it was something of a breakthrough.

For years the Scandinavians have blamed Britain for the dead fish in their lakes and for their dying forests. The immediate cause of the damage is thought to be "acid rain" - often applied misleadingly to mean any air pollution - and the chief cause of acid rain is thought to be sulphur.

Sulphur, in turn, comes mainly from coal-fired power stations, and the Scandinavians claim that much of the sulphur which lands on their soils has blown over from Britain.

Until last week, the CEGB has consistently held that the evidence of such a link was too weak to merit such expensive action. Equipping all coal-fired power stations in the UK with desulphurisation equipment would cost £2.5bn, equivalent to a 0 per cent rise in electricity

prices. Even the more modest proposed investment will eventually lead to 15 per cent being added to electricity bills.

The CEGB has been at pains to point out the other causes of acidity in the soil. Nitrogen, which is produced mainly from car exhausts, has been shown to play an important part, and some scientists have suggested that nitrogen may be just as harmful as sulphur.

Changes in forestry techniques have also added to acidity in the soil. Certain sorts of trees, including conifers, directly contribute to acid in the soil while changing methods of forestry have weakened the soil by removing ions.

However, the mechanisms are much more complex than once believed, he says. The Royal Society has identified 12 different mechanisms in the soil that increase the potency of the sulphur and about 10 that reduce it, making it impossible to quantify the effect of any given reduction in emission of sulphur.

In admitting that something must be done even though scientists are still at work, the UK is well behind nearly all other European countries. Even Poland, Czechoslovakia and the USSR, not normally known for their ecology-mindedness, have committed themselves to act.

Last year more than 20 countries signed an agreement obliging them to tackle the problem of acid rain by cutting emissions of sulphur by 30 per cent from the 1980 levels by 1992. Britain has consistently refused to join the "30 per cent club"

and has vetoed EEC initiatives to take still more radical measures.

The unwillingness of the UK to move has earned it the reputation as the dirtiest neighbour in Western Europe. As a producer of 3.7m tonnes of sulphur a year, it is running neck-and-neck with Italy as Western Europe's most copious emitter. Neither does it keep the sulphur to itself. The prevailing wind from the south-west brings in clean air from the Atlantic and takes away about 80 per cent of the sulphur output of British power stations to distribute it mainly over Scandinavia.

While Norwegians sometimes talk as if the dead fish in the fjords have all been killed by UK pollution, scientific efforts to share out the blame have not proved easy.

Early estimates that made Britain the prime cause of Scandinavian acid rain have been reworked and recent evidence shows that Britain

may be directly responsible for as few as one dead fish in 10. The other killers come from Eastern Europe or even further afield.

Sulphur emissions in the UK have already come down by nearly a quarter since 1980. This has been achieved without help from the Government and has been a joint result of recession and a shift away from heavy industry. However, this steady reduction has been a general phenomenon, and if the British record is better than, say, West Ger-

many's - which has so far reduced emission by less than 15 per cent - it is because the recession in the UK has been deeper than in Germany.

Environmentalists scorn what

they regard as a belated, feeble response by the UK. The Norwegians who mobbed Mrs Margaret Thatcher, the UK Prime Minister, in Norway last week were not impressed either.

They argue that 30 per cent, which never pretended to be more than a figure selected for political reasons, is not nearly enough. The conference in Stockholm last month of the Nordic Council said that a reduction of 80 per cent would be needed to protect European soils.

Although the chemicals and beer industries showed a strong increase in production in July, officials feel that the figures for a single month are unreliable and that overall production remains stagnant.

The coaches are based on the

Mark III units in service with British Rail's inter-city high-speed trains. But a new construction process developed by Brel will enable

rolling stock for virtually any of the world's railways to be built on the same production line.

This reduces the cost of produc-

tion in the competitive railway equipment export market.

Mr Philip Norman, chairman of Brel, said coaches worth £18m had

already been sold to China and Gabon. Negotiations with Mexico and India are also understood to be

taking place on contracts worth a

total of £32m.

Technology, Page 19

New train designed for world market

By Kevin Brown

A NEW train designed to boost Britain's share of the world export market for railway equipment yesterday became the first purpose-built demonstration train to run on the British railway network.

The 10-coach International Train was developed by British Rail Engineering Ltd (Brel) as a showcase for the railway supply industry.

The train includes a prototype electronic seat reservation system, computer operated information screens, a conference department, and a phonecard telephone connected to the Cabinet system.

While few countries are likely to accede to the Nordic Council's demand, many are moving towards it. The concessionary model is Austria, which has already cut emissions in half since 1980 and is planning a total reduction of over 70 per cent by 1995. West Germany intends to slash its output of sulphur pollution by two thirds and is spending some \$2.5bn installing desulphurisation equipment at all its power stations.

The Netherlands and Switzerland are also embarking on ambitious and expensive clean-up projects which will cut emissions by over half.

Technology, Page 19

Government believes output remains flat despite July leap

By GEORGE GRAHAM

INDUSTRIAL production jumped in July, but government statisticians believe the leap is erratic and that output still remains flat in the UK.

Stockbrokers Wood Mackenzie in Edinburgh estimate that North Sea oil production dipped to 2.2m barrels a day in June before climbing to 2.5m barrels a day in July and August.

Manufacturing industry's output rose by 0.9 per cent in July from the previous month, the CSO said yesterday, but the latest three-month production showed a gain of only 0.2 per cent over the previous three-month period.

Metal goods production in May to July was 5 per cent lower than in the preceding three months and 8 per cent lower than a year earlier while electrical engineering industries saw output stagnate in the latest three months at a level 5 per cent lower than a year earlier.

Output in the motor vehicle industry climbed by 3 per cent from the preceding period.

The Government's official forecast for manufacturing output growth this year is 3 per cent, but after peaking in the second quarter of 1985 output declined in the second and half of the year and has since remained flat.

Wapping offer deadline

By HELEN HAGUE, LABOUR STAFF

MR RUPERT MURDOCH'S News International has imposed a 21-day deadline on the print unions for acceptance of an offer intended to settle the 24-week dispute over its new printing plant at Wapping, east London.

The offer increases compensation for 5,500 sacked print workers from

£30m to between £38m and £39m. This extra money is available because the company's previous offer to the unions of its old plant in Grey's Inn Road, London, is withdrawn at the unions' request.

News International publishes the Sun, News of the World, The Times and The Sunday Times.

Mezzanine Capital Corporation Limited

Notice to the holders of the Senior Depositary Receipts ("SDRs") evidencing Participating Preferred Shares of US 1 cent each ("Shares") of Mezzanine Capital Corporation Limited (the "Company").

Notice of Annual General Meeting

NOTICE is HEREBY GIVEN to the holders of BDRs that Manufactures Hanover Bank (Germany) Limited ("the Depository") has received notice from the Company that the Annual General Meeting of the shareholders of the Company will be held at the offices of the Company, 30, rue de la Loi, Luxembourg, Channel Islands on Thursday, October 12, 1986 at 11.00 a.m. for the purpose of constituting and voting on the following business:

1. "To receive and consider the Accounts and Balance Sheet and Reports of the Company for the financial year ended 31 December 1985.

2. "To declare a final dividend of US\$0.417 per Participating Preferred Share to be payable on from 10th October, 1986.

3. "To re-elect Mr Nigel Mobbs as a Director.

4. "To re-elect Mr Peter Wetherhead as Auditor of the Company and to authorise the Directors to fix his remuneration.

5. "As Special Business, to consider and if thought fit, pass the following resolution which will be proposed as an ordinary resolution:

"That, in its ordinary authority, the Company be and is authorised to make equity or other investments in any company in which any of M. M. Helmers, J. L. Reitz and A. Schmitz-Helmers have an interest, provided that the aggregate amount of such investments made by the said Directors in any one company does not exceed 5% of the aggregate amount of the Company's investment in such company, and provided that the said Directors shall not be obliged to make any such investment unless the Company has not enough available funds to meet its current needs and therefore, such authority shall allow and enable the Company to agree to make any such investment during the period in which the said Directors hold office."

6. "To instruct any other ordinary business which may properly be transacted at an Annual General Meeting.

BDR holders have the right to attend and speak at the Annual General Meeting but not the right to vote. BDR holders may however instruct the Depository as to the exercise on their behalf of the voting rights attributable to the shares evidenced by the BDRs which they hold.

Instructions must be given either to the Depository or to a Paying Agent, Creditor or Escrowee ("a Paying Agent"), no later than 10 days before the date for which such instructions are to be given. Instructions given to the Depository or to a Paying Agent in respect of each such deposited BDR which is to be released or the BDR or BDRs which are to be released to him/her by the Depository or to the Paying Agent must be given in writing to the Depository or to the Paying Agent. Copies of the Company's Annual Report may be obtained from any of the Paying Agents listed below and Escrowee and Creditor.

Depository and Principal Paying Agent
Manufactures Hanover Bank (Germany) Limited,
30, rue de la Loi, Luxembourg,
St. Peter Port, Guernsey, Channel Islands

Paying Agents
Manufactures Hanover Trust Company,
D 6000 Frankfurt am Main, West Germany

Manufactures Hanover Trust Company,
50 Raffles Place, Singapore 0104

Manufactures Hanover Trust Company,
7 Princes Street, London EC2P 8LR

Manufactures Hanover Trust Luxembourg S.A.,
29, rue de la Poste, Luxembourg

Luxembourg, Grand Duchy of Luxembourg

Manufactures Hanover Trust Company,
18 Colmore Row, Central, Hong Kong

Manufactures Hanover Trust Company,
8000 Zürichstrasse 53, 8027 Zürich, Switzerland

Manufactures Hanover Trust Company of New York,
54 Plaza Vendome, 70201 Paris, France

St. Peter Port, Guernsey
Dated 12th September, 1986

by Manufactures Hanover
Bank (Guernsey) Limited
Depository

NOTICE OF EARLY REDEMPTION

LLOYDS EUROFINANCE N.V.

(Incorporated in The Netherlands with limited liability)

U.S.\$250,000,000

Guaranteed Floating Rate Notes due 2004

Guaranteed on a subordinated basis by

LLOYDS BANK PLC

(Incorporated in England with limited liability)

NOTICE IS HEREBY GIVEN that finance with Condition 6(b) of the Conditions of the above Notes (the "Notes"), Lloyds Eurofinance N.V. will redeem all of the Notes at their principal amount on 20th October, 1986.

Interest due on such date will, as notified by advertisement of 18th April, 1986, be payable against Coupon No. 5, and payment of the principal amount will be made upon presentation of the Notes (with all unmatured Coupons attached) to the offices of the Paying Agents mentioned below.

The Chase Manhattan Bank N.A.,
One Wall Street, New York, NY 10005
Banque de Commerce S.A.,
51/52 Avenue des Arts, B-1040 Brussels
The Chase Manhattan Bank Luxembourg S.A.,
F.O. Box 240, 47 Boulevard Royal, Luxembourg

Lloyds Eurofinance N.V.
By: The Chase Manhattan Bank, N.A., as Principal Paying Agent

Ten years at the top.

We're delighted, naturally. But we know success is just the icing. The real ingredients of the ComputerLand birthday cake are the quality of service and total customer support which have got us where we are today.

For ten years ComputerLand has been setting the pace in the supply of personal computer products. In fact we're the world's largest supplier, with a global network of more than 850 business centres - and 17 in the UK.

But ComputerLand doesn't own those centres. Each is the personal investment of individual owners who have local interests at heart. So customers get all the benefits of dealing with a committed local enterprise - plus all the back-up of a major international network.

ComputerLand centres are not in the business of selling computers off the shelf. Their purpose is to provide solutions. To help you select the right tool for the job - and then to put the full capability

of that tool into your hands.

That's why we are committed to providing the highest levels of excellence in training programmes, maintenance contracts and comprehensive support.

ComputerLand carries only the leading brands of established quality in PC products. The policy is quite simply to provide the best possible solution, backed by unrivalled levels of service and total customer support.

That strength, stability and dedication of purpose explains ComputerLand's first decade of

international success. And there'll be no let up in standards during the next decade. Because we know that success is not a piece of cake.

Clip the coupon, or give us a ring on 0908 664244, and we'll send you the ComputerLand Fact Pack. It's our birthday present to you.

To: ComputerLand UK, FREEPOST,
Central Milton Keynes MK9 1YZ

Please send me a free copy of the ComputerLand Fact Pack.

Name _____

Position _____

Company _____

Address _____

Postcode _____

Telephone _____

ComputerLand
The key to successful computing

Aberdeen, Birmingham, Chelmsford, Edinburgh, Glasgow, Heathrow (Feltam), Leeds, Leicester, London (Charing Cross, City of London, Hanover Street, Holborn Viaduct and Marble Arch), Manchester, Newcastle, Southampton and Woking.

UK NEWS

Michael Cassell reports on the Social Democratic Party conference

Owen's election warning to Tories, Labour

DR DAVID OWEN, the Social Democratic Party (SDP) leader, yesterday, warned the other political parties that the SDP/Liberal Alliance would hold the balance of power at the next general election. He said it would force a second poll if voters' wishes were ignored.

Dr Owen, in a well received speech which marked the end of the SDP conference in Harrogate, Yorkshire, emphasised the Alliance campaign to be accepted as an established third arm in British politics.

He told supporters that the country was set for a new brand of politics based on partnership and co-operation and which rejected conflict. While Labour "stirred up envy, the Conservatives glorified meanness," he said.

Dr Owen attacked the Government for its handling of the economy and called for an end to the destructive dogmatism which had helped drag down the UK to 19th position in the league table of industrial nations.

He said that national unity would be frustrated if Labour and the Con-

servatives were allowed to combine together to prevent at least a third of the electorate from having their say.

In the event of a hung parliament, the Alliance would be ready to negotiate, having made it clear that it would vote down the Queen's Speech (government programme) if talks were not held.

Dr Owen said that the Alliance might end an election with the largest number of votes but not the largest number of seats. Equally, Labour or the Conservatives could find themselves in third place.

He added: "If they want to do a shabby deal and let the other govern as a minority, let them do it and risk the consequences at the following election. They will pay a heavy price."

Dr Owen stressed the principal objective of the Alliance would be the reform of the tax system which would not entail high taxes - in order to beat poverty and stimulate economic revival. The right to grow rich, he said, "had to be balanced by the duty to end poverty."

Editorial comment, Page 15

THE SOCIAL Democratic Party yesterday left Harrogate on the bumpy road which it hopes will lead to power sharing.

After five days of smoothly constructed harmony, propaganda and debate, the party born five and a half years ago out of frustration with the existing political order is in a positive and confident mood.

This week there have been some potholes along the way, but party leaders believe it has made a crucial contribution towards consolidating the joint bid by the SDP and the Liberal Alliance for a place at the top table of British politics.

Dr David Owen, on whom policies and personalities centre, has good reason for being pleased of the week's proceedings. The party confirmed many of the policies it sees as central to the Alliance's electoral appeal and has surrounded areas of potential conflict with its political partners in time-buying compromise.

The prospect of an earlier, rather than a later general election, of which the SDP is now convinced, has served to concentrate the minds of the party leadership. During the week, those attending the conference were repeatedly told that the debating must now end and that the selling of SDP policies to the electorate must move to the head of the agenda.

Even so, there remains plenty for the Alliance leaders to sort out if they are to have any chance of convincing the voters that they can offer a genuinely unified, alternative formula to the other two major parties - the ruling Conservatives and Labour.

Harrogate has clearly re-confirmed that, no matter how much closer the two partners are moving, the question of a pre-election merger is not for serious consideration.

But with Dr Owen now apparently convinced that the next election will produce no overall majority and that the Alliance will win a share of the vote in line with recent electoral tests some of the emphasis has swung to consideration of how the partnership will play its trump card.

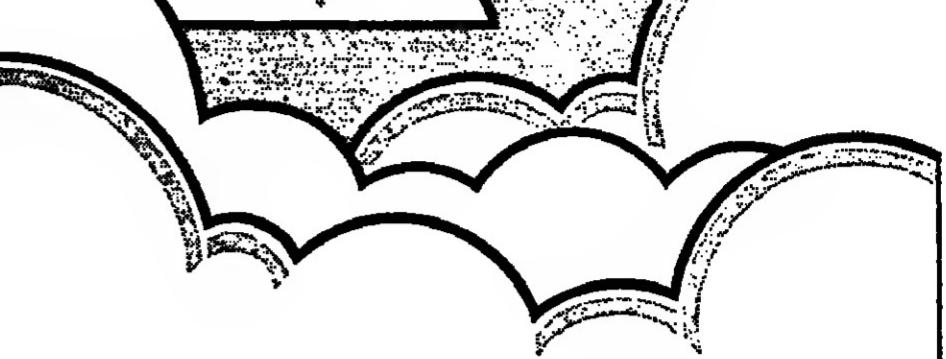
This week's crucial debate on the proportional representation voting system (PR) was an essential preliminary to any post-election bargaining, and it was by no means clear that it would go the way the leadership wanted. Demands that the Alliance should, as a pre-condition to entering a coalition government, insist on the introduction of PR were resisted by the leadership because they want to be given a free hand when the time comes for talks with Mrs Margaret Thatcher, the Prime Minister, or Mr Neil Kinnock, the Labour leader.

This week, Dr Owen reiterated some of the areas of any post-election policy compromise. Mr Kinnock would be told that a defence policy which kicked the US out of Britain and threatened to damage the Atlantic alliance could not be tolerated while Labour's extravagant attack on unemployment would have to be more financially realistic.

For Mrs Thatcher, the Alliance leaders accept they would find it harder to find a working compromise and fend off questions about the prospect of co-operating with her.

Talks with the Tories would centre on reducing unemployment, improving health and education services and placing more emphasis on disarmament. Both Labour and Conservatives would have to accept the implementation of a voting system which more fairly reflected the views of the electorate.

But not all the Alliance's policies are yet in place. Despite repeated demands of any fudge, the issue of defence has not been resolved and has yet to be fully faced. The surprisingly positive response from Paris about the potential for Anglo-French defence co-operation raised hopes about the chances of a European minimum deterrent and has given the Alliance leaders a valuable breathing space.



AIR CANADA'S EXECUTIVE CLASS TURNS A LONG HAUL INTO A SHORT HOP.

If you've a meeting on the other side of the world it's important you arrive in good shape.

Air Canada's Executive Class will get you there feeling as fresh as when you boarded.

Our service is second to none. We recently won Air Transport World's Passenger Service Award to prove it.

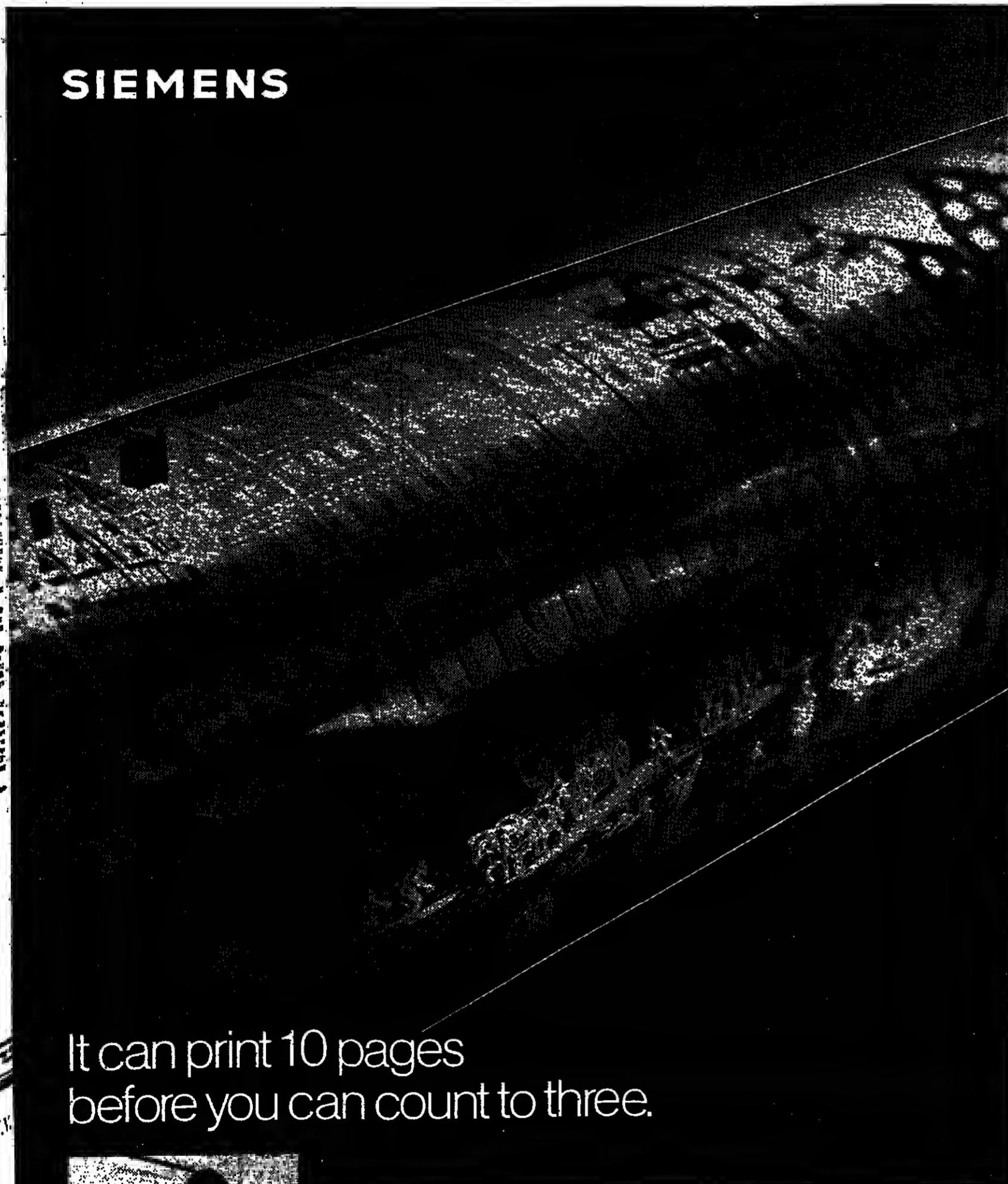
So next time you've a long haul, shorten it with Air Canada.

For details or reservations phone London 01-759 2636, Glasgow 041-332 1511 and rest of UK (Linkline) 0800-18-13-13.



A BREATH OF FRESH AIR

SIEMENS



It can print 10 pages before you can count to three.



Siemens Laser Printers.
Fastest in the world.

The Siemens laser printer, which is capable of producing 21,000 lines a minute, could print the Encyclopaedia Britannica (all 32,086 pages) in just over 100 minutes.

But apart from speed, Siemens laser printers are extraordinarily flexible. Every page can differ from a word to an entirely new format.

It not only prints on forms, it produces the form itself, as well as invoices, contracts, delivery notes, cheques... all in sharp, clear print quality.

Siemens is one of the world's largest and most innovative electrical and electronics companies. Here in

the UK we employ around 3000 people in Research & Development, Manufacturing, Engineering, Service and other customer related activities.

Siemens technology embraces computer and business communication systems, telecommunication networks, electronic components, power engineering, industrial automation and medical engineering.

Siemens Limited, Siemens House
Windmill Road, Sunbury-on-Thames
Middlesex TW18 7HS
Telephone: 0932 785691

Innovation · Technology · Quality : Siemens



Continued growth IN ALL SECTORS

PREMIUMS UP

UNDERWRITING BALANCES UP

CLAIMS UP

DIVIDEND UP

LEVEL OF BUSINESS UP

30.686 30.685

Premiums Written	£35.31M	£31.51M
Net Retained - after reinsurance	£15.87M	£13.20M
Underwriting Account Balances - 2nd Year a/c 1985 - 3rd Year a/c 1984	£7.64M £5.87M	£6.16M £4.96M
Claims Paid	£14.93M	£14.08M
Interim Dividend payable 3.11.86	1.85p	1.417p (Adjusted for 2 for 1 Bonus issue May '86)
Cost of Interim Dividend	£0.40M	£0.31M

Copies of the Interim Statement are available from:
The Secretary, Trade Indemnity House, 12-34 Great Eastern Street, London EC2A 3AX.

Trade Indemnity plc.

Underwriters of Credit Insurance since 1918.



INTERNATIONAL PROPERTY REVIEW
THE FT EVERY FRIDAY

UK NEWS

High risks of grey market in pre-issue shares

CALL IT the grey market, call it the pre-market, or call it "when-issued" dealing - it is, in the words of one London Stock Exchange official, "just crazy."

The official was talking about the practice of offering to quote prices in new issues of UK company shares before dealings officially start. Its latest manifestation appeared when Cleveland Securities, a licensed dealer, began two-way quoting in shares in TSB group, the bank soon to be floated on the stock exchange.

Never mind the fact that the shares will not really exist until letters of acceptance are sent to applicants (probably on October 7), the day before official dealings start. Yesterday morning Cleveland handled as a principal dealings in at

least 180,000 TSB "shares," quoting at a spread of 98p-102p (issued, part-paid, at 50p).

In the US such dealing in equities is almost entirely prohibited. Securities laws dating back to the 1930s ban trading in securities in advance of listing approval by the Securities and Exchange Commission.

In the UK the grey market dealing is not illegal - though stock exchange rule 535 forbids it to member firms.

In London, in fact, the real home of grey market dealing since the mid-1970s has been in Eurobonds.

There, it involves the so-called inter-dealer brokers who make markets in advance of an issue to assist investment banks which have taken part of it as co-managers.

That, however, is light years removed from the grey market in is-

Nick Bunker looks at dealing on the fringe

sues such as TSB. Such a market revolves almost entirely around Cleveland, operating with 18 dealing and clerical staff out of offices near Old Street station, on the City of London's northern fringe.

Two or three other London licensed dealers - such as Prior Harwin and Puma Securities - have quoted two-way grey market prices. But only Cleveland calls itself a major player in what it prefers to call the "pre-market."

Founded in August 1984, by two chartered accountants and a solicitor, it now claims a private client list of 10,000 (including several hundred frequently active in the grey

market). About 70 per cent of its business is now in the grey market, and it avoids over-the-counter stocks, according to Mr Harvey Lawrence, its finance director and co-founder.

Who are the grey-market custom-

ers? Named institutions and profes-

sionals, seeking to buy early to en-

sure a weighting in a popular share,

says Mr Lawrence. Otherwise, they

risks are big - since he must take a position in a stock with no clear idea of institutional demand - how, in TSB's case, no firm notion of how the issue will be allocated.

At worst, the market-maker could agree to buy (say) 50,000 TSB in the grey market, then sell them on - and find itself massively short if the original seller is never allocated shares. Then, it would have to buy in the after-market - possibly at a far higher price - to meet its com-

Morgan Grenfell's flotation this summer showed what risks are run. Prior Harwin admits it "caught a cold" when the merchant bank's shares dropped to a big discount in early trading but is now quoting two-way prices in TSB. Over Morgan Grenfell, "a lot of hard work

went down the pan," says Cleveland's Mr Lawrence, who confessed to losses of \$3,000 on the issue.

That was small beer compared with what Harvard Securities suffered when British Telecom came to the market in 1984. It says it lost £50,000 in a grey market when three big investors (two of them offshore) allegedly failed to honour selling orders. Competitors reckon its losses were a lot bigger.

At any rate, Mr Tom Wilmet, its

chairman and managing director, says that, since BT, the company has steered clear of the grey mar-

ket - which he expects never to be

more than a fringe activity.

If a substantial client asked for a

grey-market quote in TSB, Harvard might supply it, he says. So far that has not happened.

Mercury to provide telecom service on cable TV network

BY RAYMOND SNOODY

MERCURY Communications plans to use a cable television network to offer a local telephone and data service.

Authority, and Mr Jon Davy, director general of the authority, yesterday welcomed the successful financing as a boost for the cable industry in the UK.

The financial package was put together by Robert Fleming, the merchant bank, and includes £5m in ordinary shares, a syndicated bank loan totalling £2m and a standby facility of £2m. The rest of the £15m in capital needed for the project will come from retained earnings.

Mercury is a founder shareholder of East London Telecommunications (ELT), the cable company which yesterday announced it had successfully raised the £15m in external finance needed to build a network which will offer up to 30 chan-

nels to the public.

Work will begin later this year on

cabling the ELT franchise area. The

first services will be provided early next year, and the network is due to be completed by 1993.

• British Telecom yesterday

launched a business information service, Hotline, which it sees as a major move into providing business information by electronics means.

Sources of information initially

available through Hotline will in-

clude the Wall Street Journal; Mar-

ketplace; Euromonitor Market Sur-

veys; and China Express and China

Contracts.

Accountants to set up self-insurance scheme

BY LIONEL BARBER

SEVEN of the world's major ac-

countancy firms have agreed to try

to set up a mutual self-insurance scheme to protect themselves against the flood of law suits claiming

professional negligence.

Several firms, including Arthur Andersen and Arthur Young, are collecting law suits claiming tens of millions of pounds in damages.

The claims, particularly in the US, have unnerved the insurance mar-

ket, which has refused to provide

high levels of cover to accountancy

practices.

In the UK the accountancy pro-

fession has failed to persuade the

Government to limit professional li-

ability claims although it is press-

ing for a change in the law so that

auditors would be only partially li-

able to damage.

The Government's lack of sympa-

thy has led to the discussions about

a mutual self-insurance scheme

which would operate worldwide.

The firms involved are Arthur

Andersen, Peat Marwick, Arthur

Young, Coopers & Lybrand, Ernst

& Whitney, Deloitte Haskins &

Sells and Touche Ross, Price Water-

house, the other member of the Big

Eight, has declined an invitation to

join the group, preferring to seek

its own solution to the professional

liability problem.

Mr John Bullock, senior partner

of Deloitte, said yesterday that the

scheme was at a very early stage.

"It will be four or five years before

we could even think of setting it

against our existing cover," he said.

NOTICE OF REDEMPTION GENERAL MOTORS ACCEPTANCE CORPORATION OF CANADA, LIMITED

RE: 97 1/2% Debentures Due October 15, 1986

Pursuant to the terms of Section 13.01 of an Indenture dated as of October 15, 1976 between General Motors Acceptance Corporation of Canada, Limited and Canada Permanent Trust Company (now The Canada Trust Company) which provides that at any time on and after October 15, 1981 the Debentures may be redeemed at the option of the Company, notice is hereby given that General Motors Acceptance Corporation of Canada, Limited intends to redeem and hereby calls for redemption on October 15, 1986 all of its 97 1/2% Debentures due October 15, 1988 ("the Debentures") at a price of 100% of the principal amount together with interest on such principal amount accrued and unpaid to the said date of redemption. There is CAN. \$16,283,000 principal amount of Debentures outstanding as of the date hereof.

Interest payable on October 15, 1986 on the Debentures will be paid in the usual manner.

Payment of the redemption price will be made upon presentation and surrender of the Debentures and all unmatured coupons pertaining thereto at any of the following paying agencies:

MIDLAND BANK LIMITED
P.O. Box 181
60 Gracechurch Street
London, EC3P 3BN
England

BANCA NAZIONALE DE LAVORO
2 Piazza S.
Fede 20121
Milan, Italy

DEUTSCHE BANK AKTIENGESELLSCHAFT
Central Office
10-14 Gt. Frankfurter
Poststrasse 52
P.O. Box 261
Frankfurt, West Germany

BANCA NAZIONALE DE LAVORO
Via S. Basilio, 48
1-00187 Rome, Italy

CREDIT LYONNAIS
General Office
19, Boulevard des Italiens
75-Paris 2eme
P.O. Box 29
France

ALGEMEEN BANK NEDERLAND N.V.

52 Vrijheidstraat

Postbox 669
Amsterdam, The Netherlands

BANQUE BRUXELLES LAMBERT S.A.
Avenue Maréchal
1050 Bruxelles
Belgium

SWISS CREDIT BANK

Paradeplatz 8
CH-8021

Zürich, Switzerland

MANQUE GENERALE DU LUXEMBOURG S.A.
27 Avenue Monterey
P.O. Box 1506
Luxembourg

SWISS BANK CORPORATION

1-35, Allem Graben

4002 Basel
Switzerland

The amount of any missing unmatured coupon (CAN \$97.50) will be deducted from the redemption price. Any amount so deducted will be paid against surrender of the said coupons within a period of ten years from October 15, 1986. Interest will cease to accrue on the Debentures from and after October 15, 1986.

Dated at City of Toronto this 10th day of September, 1986.

GENERAL MOTORS ACCEPTANCE CORPORATION OF CANADA, LIMITED

Prime
It's time you knew.

© Prime Computer Inc. 1984 U.S.A.

UK NEWS

Mercedes hopes to be leading truck importer

BY JOHN GRIFFITHS

MERCEDES-BENZ, the world's largest truck-maker, intends to establish itself firmly as the leading importer of commercial vehicles into the UK, according to Mr Hans Tauscher, managing director of the company's wholly owned UK subsidiary.

But it has no ambitions to wrest market leadership either from its current holder, state-owned Leyland Trucks, or the newly formed Iveco Ford group, said Mr Tauscher.

He was commenting on the potential structure of the UK heavy truck market in the light of the gap which will be left by the withdrawal by General Motors of Bedford from the heavy truck market at the end of this year.

Mr Tauscher's remarks came at the unveiling of a new range of 38-tonne tractor units, to be launched at next month's motor show in Birmingham.

Bedford will leave a sizable gap in the medium and heavy truck market. In the first eight months of this year it sold 3,744 trucks of over 3.5 tonnes, representing 10.3 per cent of the total Leyland Trucks, with 6,362, had 17.5 per cent.

Mercedes has twice demoted Ford to third place in the heavy

truck market monthly sales charts this year, as well as relegating Bedford firmly to fourth.

But the merger of Ford's UK truck operations with those of Iveco, Fiat's commercial vehicles arm, is only now being implemented at the distribution and sales level and will have an increasing impact in the months to come, said Mr Tauscher.

Trucks were registered under the Ivecos Ford name for the first time in August, with the bulk of Ford and Ivecos registrations still listed separately. In total, they reached 890 in August, well ahead of Leyland's 670 and on a year-to-date basis account for 18.2 per cent of the market.

Mercedes has a year-to-date share of 13.6 per cent. The company's position in the 38-tonne sector is expected to be strengthened significantly by the new truck range.

The models, being marketed under the "Powerliner" name, include what Mercedes says is the most powerful production truck yet built in Europe - a two-axle unit, the 16AS, powered by a new 14.6 litre Mercedes diesel rated at 450 brake horsepower.

Mercedes has twice demoted

Artificial intelligence centre for Cambridge

BY DAVID THOMAS

SRI, the California-based research and consulting organisation, is to open a research centre on artificial intelligence in Cambridge, its first research centre outside the US.

SRI, which claims to have the world's largest group of post-doctoral researchers in artificial intelligence, is to run the centre in collaboration with Cambridge University's computer laboratory.

The centre's initial project will be on processing natural languages such as English in ways that computers can understand.

Funding for this project will fall under the Alvey Programme, the Government-backed research programme for research into informa-

tion technology.

Half the funding, which will be for £1.2m spread over three years, will come from the Alvey Directorate. The other half will come from British Aerospace, British Telecom, Hewlett-Packard, ICL, Olivetti, Philips and Shell.

SRI hopes that its Cambridge research team will build up to 20 after three years. It estimates that the world artificial intelligence community at present totals less than 2,000.

Mr Gordon England of SRI said: "SRI intends to develop a new world-class, leading edge centre at Cambridge in artificial intelligence and related subjects."

PERUVIAN NATIONAL LOAN 6% External Sinking Fund Bonds 1928 (Second Series)

S. G. WARBURG & CO. LTD. announces that all outstanding Bonds have been called for redemption on 1st October, 1986.

On 1st October, 1986 assented Bonds will become payable at the new par value of £174 for each £100 nominal, together with accrued interest to said date at the office of:-

S. G. WARBURG & CO. LTD.
Paying Agency, 6th Floor,
1 Finsbury Avenue,
London EC2M 2PA

Interest will cease to accrue on the Bonds called for redemption on and after 1st October, 1986, and Bonds so presented for payment should have attached all Coupons maturing after that date.

The following Bonds called for redemption on the dates stated below have not yet been presented for payment:-

	1st April, 1986					
	1st October, 1985					
£500 Bonds	7860	8057	8508			
£1,000 Bonds	8892	8703	8865	9051	9074	8095
£500 Bonds	7450	7973	8476			
£1,000 Bonds	8766	8863	8907			
£250 Bonds	7320	7425	8081			
£100 Bonds	3793					
£500 Bonds	8337					
£100 Bonds	3067	3495	5804			
£500 Bond	8172					
£100 Bonds	1760	2237	3277	6122	6214	
£500 Bond	7586					
£100 Bonds	2237	3513	4315	6545	6886	
£1,000 Bond	8638					
£100 Bonds	1931	5523				
£100 Bonds	4805					
£1,000 Bond	8761					
£100 Bonds	2236	3432	4229	6081		
£100 Bonds	10	1829	3729	5826		
£100 Bonds	3884	4314	4388	6123	6367	
£500 Bond	7503					
£100 Bonds	2733					
£100 Bonds	3117	4824				
£100 Bond	4830					
£100 Bond	4316					
£100 Bond	2734					

18th September, 1986

Dfls 25,000,000.—
10 1/4% bearer notes 1986
due 1984/1987

N.V. Nederlandse Gasunie
Notes belonging to Redemption Group No.4
will be redeemed on and after

OCTOBER 15, 1986

in accordance with drawing effected on September 5, 1986 pursuant to the Terms and Conditions, at

Bank Mees & Hope NV
(Central Paying Agent)
in Amsterdam

Bank Mees & Hope NV
in Hamburg

Kredietbank S.A. Luxembourg
in Luxembourg

Algemeene Bank Nederland (Schweiz)
in Zürich

Swiss Bank Corporation
in Basel

September 18, 1986

REPUBLIC OF FINLAND

Numerical list of the senior instruments comprising the previous issues of the Bonds, which were drawn on the basis drawing by the Central Paying Agent, showing the total liability of SFM 10,000,000 to be redeemed on the same drawing.

These Bonds will be redeemable at SFM 5,000 each on October 15th.

The principal amount will be payable with BANQUE NATIONALE DES MARCHES LIBRES at the offices of the following members:

BANQUE NATIONALE DE PARIS
PARIS, FRANCE

— S.A. BRUXELLES LAMBERT
— DEUTSCHE BANK AG, FRANKFURT

Outstanding amount: SFM 50,000,000.

Contracts and Tenders

ALGERIA

NATIONAL COMPANY
FOR THE SUPPLY OF
FOOD PRODUCTS
(ENAPAL)Notice of International
Invitation to Tender
No. 21/86

The National Company for the Supply of Food Products "ENAPAL" is launching an international invitation to tender for the supply of 2,000 tonnes of coffee type "vert robusta" (green robust), with the usual conditions applicable, as set out in the specifications.

Offers must be sent in a double sealed envelope to: ENAPAL, 29 Rue Larbi Ben M'Hidi, Algiers. The outer envelope should be strictly anonymous and should read "Appel à la Concurrence International No. 21/86 ne pas ouvrir."

The closing date for receipt of tenders is fixed at four (4) days from the date on which this notice is published.

Tenderers shall be bound by their offers for a period of fifteen (15) days from the closing date.

Clubs

EVE has outlined the others because of a policy of fair play and value for money. Price and specification information available from: 189, Regent St., W1, 01-734 0337.

THERE ARE MANY OF US

BUT ONLY ONE OF YOU.

Each year, Iberia's fleet spreads its wings to carry over 13 million passengers throughout the world. To 22 European cities, 16 Middle Eastern and African cities, 27 cities throughout North and South America, and 1 in the Far East.

Come fly the world on Iberia. Our fleet has never been more impressive. Or our welcome more hospitable.

No matter how many we number, our airline's success can only be measured by one person. And that is you.

From takeoff to touchdown, Iberia's goal is to make sure your flight is the best you've ever had. To do that, we call on our long tradition of Spanish service founded on comfort, concern and civility.

Call your travel agent today and suggest Iberia, the airline that never forgets our most important asset is you.

IBERIA
THE BEST CONNECTIONS IN THE WORLD
MEAN NOTHING IF AN AIRLINE FORGETS
THE HUMAN ONE.

TECHNOLOGY

GEC bridge for a factory's 'islands of automation'

BY GEOFFREY CHARLES

MARCONI INSTRUMENTS (MI), the printed circuit board design and test automation arm of the General Electric Company in the UK, is attacking the computer-integrated manufacturing (CIM) market with a networked series of products for the electronics industry. MI is working in concert with GEC Electrical Projects, the group's automation specialist company, mainly known for its FAST (factory automated systems technology) development.

Marconi, which made some early announcements about fast working in 1984, is not alone in working towards the integrated electronics factory and is, or will be, up against the big US-based computer-aided design (CAD) companies like Intergraph, ComputerVision, Cammisa and IBM. Racal in the UK is also moving in this direction. None of them however, seems to be as thoroughly committed to the "one-supplier CIM" idea as GEC.

The CAD industry already offers software links between electronic circuit design, layout and circuit simulation, and links with handlers and testers have been announced. From the other end of the board manufacturing chain the big automatic test equipment (ATE) companies like Schlumberger-Fairtron, Teradyne, General and Zantec are working on integration from test back towards design.

The idea behind CIM, which many experts now see as the only way forward for Western manufacturing, is to link together the "islands of automation" that have sprouted from both electronics and general engineering factories.

On an electronics production line, design, manufacture and test may all have been "computerised" but there is usually no communication between them, often because the three kinds of system come from three different suppliers specifying respectively to EIA/CASE (computer-aided design and engineering), in machines that insert components into circuit boards, and in automatic test equipment.

With CIM, these three areas and others are able to work together, "talking" to each other to achieve the best possible results in terms of design costs, productivity, quality, the speed with which new products can be brought to market and the reduction of work in progress.

MI's new offering is called MIDATA (Marconi Integrated Design and Test Automation), based on an "open" communications network (this is one of the initial requirements for manufacturers to be connected as well as some new MI workstations and testers that have, or will be introduced by the end of the year).

Several new printed circuit board (PCB) design stations have been introduced. The simplest is the MIDATA 110, at about £29,000. This is based on the IBM PC/AT and allows the designer to generate the schematic of his PCB design which can then be sent to other terminals for board layout, circuit simulation and test program generation.

At the top of the 100 range of workstations is the 260,000 to £30,000 MIDATA 140. This is based on the Digital Equipment Corporation's VAX 2 computer, a 32 bit machine which allows highly complex design tasks to be carried out, such as the automatic routing of the connections on a multi-layer board and the placing of components.

Another new workstation, the model 120, effectively links electronic design and test by automatically generating a suitable test program from data fed in from design software. It costs about £10,000.

The latest ATE unit, model 540, boards containing most semiconductor technologies, in mixed analogue and digital form, can be tested at high speed. The entry price is about £100,000.

Some links in the MIDATA chain like automatic inspection, have yet to be made. Even so, GEC is clearly set to take a leading European position in electronic CIM.

David Fishlock, Science Editor, looks at Britain's move to clean up emission from coal-fired power stations

The promise behind acid rain research

BEHIND last week's announcement that Britain is to spend about £600m on new technology to take sulphur out of the exhaust gases of three of its biggest coal-fired power stations lies the latest news from a large and still-growing international research programme—and a promise.

The research programme was, and still is, necessary to correct a grossly over-simplified picture of sulphur as the chief culprit in water pollution problems. The promise was that, if and when sound science showed convincingly that control pollution measures were needed by the Central Electricity Generating Board, action would be taken.

The CEBG is now persuaded that some of the sulphur falling upon Scandinavia—albeit much less than was being claimed—comes from its power stations. It has undertaken to fit five gas desulphurisation (FGD) to 6,000 MW of its coal-fired plant, to ensure that even if the total of coal burned increases to meet an expanding demand for electricity, Britain's sulphur emissions will continue to decline for the rest of this century.

Sweden first alerted the world to the problem, known as "acid rain," when in 1972 it related evidence for the increasing acidity of rain in north-west Europe, and in Sweden's rivers, to declining productivity in the country's forest and fish industries.

An OECD (Organisation of Economic Co-operation and Development) study in the mid-1970s on long-range transport of air pollutants offered a simple model whereby airborne sulphur turns into sulphuric acid to make lakes "as acid as Coca Cola," in one telling phrase of the time.

This "washout" model of acidification, however, has since proved far too simple to explain the kind of damage which worries not only the Scandinavians but the foresters of Canada and central Europe, and is beginning to worry the CEBG.

The model is still growing in complexity. Its latest version ascribes 8.8 per cent of the sulphur falling upon Norway to UK sources, about half the estimate of 1980 and less than Norway itself is depositing. At least 50 per cent, however, is now believed to come from the

recirculation of emissions from power stations, from North America, and from natural emissions of sulphur compounds by phytoplankton in the oceans, according to Dr Peter Chester, the director of the CEBG's technology, planning and research division responsible for the environment.

More—and better—research is needed, however, to determine what changes would be brought about in water chemistry and soil status in Norway and Sweden by given levels of reduction of man-made sulphur deposition."

Partly through this new research but still more because of new Scandinavian studies, the CEBG says it is convinced that Scandinavian soils have been accumulating acidity and sulphur for many decades, possibly for 150 years. A very important factor in its soil acidity has been its own calcium level.

Recent research in Scandinavia suggests that the removal of sulphur in the soil is crucial in preventing toxic aluminium compounds from washing out to poison streams and lakes. Simply increasing or decreasing the amount of sulphur falling upon Scandinavian soils will not have a proportional effect on the soil. On the other hand, the soil can be dangerously denuded of sulphur by domestic actions such as large scale forestry operations.

In 1983, amid protests that research had already proved Britain "guilty," the CEBG and British Coal announced a £2m study "to determine what changes would be brought about in water chemistry and soil status in Norway and Sweden by given levels of reduction of man-made sulphur deposition."

The joint research programme, independently managed under the aegis of Britain's Royal Society, the Royal Academy of Science of Sweden, and the Academy of Science and Letters in Oslo, continues and "remains as valid today as when the programme was launched in 1983," says Dr Chester. But the CEBG is also backing a new domestic research effort on forest and crop damage by atmospheric pollution, under the aegis of the Natural Environment Research Council.

The first programme is a big one for research. Nerc has been conducting since the early 1970s, principally through its Institute of Terrestrial Ecology, near Edinburgh, and its Institute of Hydrology, near Oxford. This has demonstrated relatively high levels of acidity in Scottish mists, up to 10 times the acidity of rainwater caught at ground level. It has also shown that trees take up this acidic cloud water through their leaves.

The cloud water turns out to be a murky mixture indeed, containing much more than sulphur. The new research is likely to focus on the effects this cocktail of atmospheric pollutants is having on the health of the forests.

The problem is getting increasingly complex, says Dr Michael Unsworth, senior scientist from Nerc's Institute of Terrestrial Ecology. He says it is hard to quantify the improvement any given reduction in emitted pollution may bring. "Every time we try, something new comes to light."

Whatever turns out to be the cause of the "acid rain" problem, its roots lie much deeper than the emissions of coal-fired stations, perhaps as far back as the start of the Industrial Revolution. Nerc has established a good link between industry and the decline in freshwater purity, but no link between the impurity and any one industry, he says.

The good news is
FERRANTI
Selling technology

Powerful demand for mainframes

MAINFRAME COMPUTER power demand will continue to increase over the next 10 years at an annual average rate of 3.2 per cent, according to Pedder Associates, the London market research company (01 573 5111).

Computer power is measured in MIPS (millions of operations a second). Pedder says that some 4,600 MIPS of mainframe power were delivered to UK users during 1983, a figure likely to increase to 19,500 by 1990 in spite of the growing use of personal computers.

But firms are coming down a MIPS cost, about £204,000 in 1983, but will drop to £70,000 by 1990. In 1973 a MIPS cost £1.3m.

3D information put on the map

WORTH WATCHING

Edited by Geoff Charles

MAPPING INFORMATION can be obtained quickly in "three dimensional" integrated form using a new system from Wild Heerbrugg (UK) of Chatham, Kent (034 644 000).

System 9 is aimed at public utilities, local authorities and big companies with large sites and facilities. It is based on small computers from Sun Microsystems with processing power previously obtainable only from minicomputers.

Using data entered from a variety of sources, System 9 produces comprehensive special images on the screen.

VOICE, VIDEO AND PERSONAL COMPUTING can be handled by a desk-top system from DataPoint, the Texas-based data communications company

eventually over the phone lines via digital private exchanges when ISDN (integrated services digital network) is introduced in Europe.

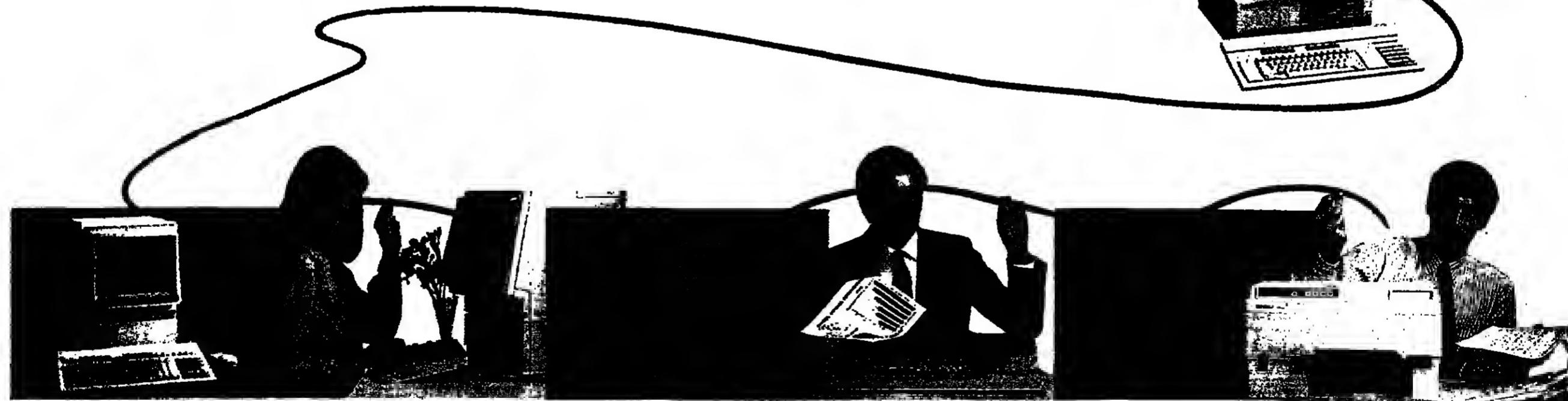
Mapset has also announced that Oceanus Communications of the UK will incorporate Minx into its own line of video conferencing equipment. Then, a Codec (coding/decoding unit) will be used to compress the data, allowing it to be sent over standard 96,000 bit/sec digital telephone channels.

LATTICE LOGIC: A report on this page on September 19 wrongly implied that Lattice Logic, the computer logic design company, had headquarters in California. The company is Scottish, based in Edinburgh.



Example of three-dimensional map available on Wild Heerbrugg's System 9.

Only Hewlett-Packard can make it so simple...



Access to Large Computers... linked to Word Processing...

linked to Graphics...

linked to Plotters...

linked to Electronic Mail...

linked to Printers...

...to turn your department into a powerful team.

Now with Hewlett-Packard's new Personal Productivity Center, you and your colleagues can work together more productively. Both individually. And as a team.

Because everybody has access to all the tools they need. Such as data processing, Electronic communications, Advanced word processing. And shared software and peripherals.

All linked together. At last.

And all instantly available at your command. From your own powerful personal computer.

Austria: (01) 2500-0, Belgium: (02) 701111, Denmark: (02) 88660, Finland: (0) 8772804, France: (1) 6077833, Ireland: (01) 608800, Italy: (02) 923691, Netherlands: (20) 5476911, Norway: (02) 246070, Portugal: (01) 5025111, Spain: (1) 6770011, Sweden: (01) 7902000, Switzerland: (022) 8331111 or (01) 3181811, UK: (0173) 734774, West Germany:

As a manager or professional, for example, you can easily organize detailed information. So it's more meaningful. More useful. Such as adding graphics to the information you've tapped from local and remote data bases. And then sending it electronically to a colleague across the hall. Or around the world.

Your secretary and clerical staff have the support of powerful and advanced word processing. And much more. They can quickly access mailing lists from mini-computer data bases. Add presentation graphics to your

reports. Transmit them back to you instantly for review. And then prepare slides and charts.

Hewlett-Packard's Personal Productivity Center. It puts right at your fingertips relevant and accurate information.

With the power to analyse it. Manipulate it. And communicate it. Simply and easily.

It's the kind of forward thinking—and innovative solution to today's office needs—you'd expect from Hewlett-Packard.

Simply call your nearest Hewlett-Packard office today.

Or write to: Michael Zandwyken, Hewlett-Packard B.V., Dept. C0101, P.O. Box 529, NL-1180 AM Amstelveen. We'll show you how simple it is to turn your department into a powerful team.

The Personal Productivity Center

hp HEWLETT PACKARD
Business Computing Systems

BRITISH GAS. SOON ANYONE CAN BUY A SHARE.



In late November, everyone will have the opportunity to buy shares in one of Britain's biggest and most important companies, British Gas.

It couldn't be easier. The first step is to contact the British Gas Share Information Office by sending in the coupon or phoning 0272 272 272.

In return you'll be sent information about British Gas, a booklet explaining the ins and outs of buying and selling shares,

and a leaflet answering some of the questions you may have.

Furthermore, your interest in the British Gas offer will have been registered. This does not commit you in any way. But it will ensure that you are sent further information and a prospectus when it's published, as well as an application form which you will need if you decide to apply for shares.

So fill in the coupon or phone 0272 272 272 to find out more about a share of the shares.

Everyone can apply for a share of the shares.

ISSUED BY N M ROTHSCHILD & SONS LIMITED ON BEHALF OF H M GOVERNMENT.

Please send me, without obligation, information about the British Gas share offer. (PLEASE COMPLETE IN BLOCK CAPITALS)

(Tick) MR MRS MS or TITLE (Specify) _____

FORENAME(S) _____

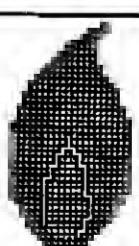
SURNAME _____

ADDRESS (in full) _____

POSTCODE _____

Are you a British Gas customer? (Tick) YES NO
When complete send to: British Gas Share Information Office, P.O. Box 1, Bristol BS99 1BG.

British Gas
SHARE INFORMATION OFFICE



MANAGEMENT: Marketing and Advertising

CHRIS DE BURGH, a singer of romantic ballads, opened a 60-date European tour at the Coliseum in St Austell, Cornwall, last Thursday night. It was an emotional experience for his many fans — and for the executives of ITT, the American electronics company, which plans to invest £500,000 in the project.

ITT is in the process of launching its Digitvision range of digital televisions. Its most important European market is West Germany. Chris de Burgh is one of the best-selling foreign recording artists there. He is also reliable, respectable and appeals to the age-group around 30, which might well be interested in buying a digital television.

The tour is entitled "ITT Digitvision presents Chris de Burgh" and the company name will be prominently displayed in the concert halls, in the programme, on the billboards, in the advertising. Local dealers will be invited along to the performances, and Chris de Burgh will meet some of them after the show. With one national screening for a 30-second TV commercial at peak time costing up to £130,000, ITT does not think it is being exploited.

Neither does Chris de Burgh. His immediate gain from the link may be only digital television set, but the association goes some way to meeting the horrendous costs of a major tour. He travels with an entourage of almost 50, with weekly bills of around £100,000. Thanks to ITT's contribution, Chris de Burgh, as well as selling more records, might even make a profit from his three-month swathe through Europe.

Last Sunday at Poole Arts Centre in Dorset, 5 Star, a young rock group from Romford who are being marketed as the UK's answer to the Jacksons, started a more modest national tour, with some help from Cadbury, which is putting over £100,000 into the venture to promote its Crunchie brand. This time the marketing strategy is: effervescent young bands; lively product; teenage audience which should enjoy both. So you will hardly be able to escape the Crunchie and a 5 Star concert and you will leave munching a free sample.

These examples suggest that the UK is finally catching up with a handworn that has been a decade in the US for almost a decade. There are the very biggest acts—the Rolling Stones, the Jacksons, Lionel Ritchie, Stevie Wonder—have welcomed business sponsorship to tour. A touring costly tour and a thriving industry has developed, with a turnover of at least £100m.

The most enthusiastic sponsor



Pepsi features Tina Turner in its TV ads as well as sponsoring her tours

UK sponsorship at last goes pop

BY ANTONY THORNCROFT

of pop music has been Pepsi-Cola which paid the Jacksons \$2m to be associated with their tour. But the most enthusiastic supporters, Lionel Ritchie and Tina Turner and now negotiating with Michael Jackson about another link-up with a reported \$15m price tag.

Pepsi-Cola has taken its involvement with pop music one step further. It has paid high additional fees to artists of up to \$1m to appear in its television commercials, one of which, featuring Tina Turner, is now being used in the UK. The singer is not yet actually observed advertising Pepsi. It is unlikely that Jackson, a health food fanatic, has ever touched the stuff—but they are caught in the full flow of a live performance with the Pepsi name to the fore. The gains for Pepsi have been tangible. For the first time it has overtaken Coca-Cola in turnover. And it has been paid the compliment of similar promotion by Coke, which sponsored international artist, Julie Christie, in the US.

It is surprising that it has taken British companies so long to appreciate the marketing potential of pop music. It is the major obsession of young people who, unemployment notwithstanding, tend to have high disposable incomes, are heavy consumers in certain distinct product fields and are low TV

viewers, hard to reach with commercials. It is also easy to pinpoint specific age groups by tracking specific bands—bi-monthly surveys by research company Carrick James monitor the fickle musical preferences of the young: one recent finding is that Madonna is best liked by 11 to 14-year-old boys, making her unattractive to most potential customers.

The development of pop sponsorship in the UK has been held back by the lack of efficient marriage brokers, able to tie up the deals. Some companies, such as Levi Jeans, have regularly exploited the marketing opportunity by booking tours by Sting, David Bowie and Roxy Music, among others, such as Guinness, which supported a Police tour, retired financially but after the experience. And at least one of the promotional companies, US pace-setter Rock Bill, found the British market unripe for exploitation.

Now there is more expertise on offer. Chris de Burgh and 5 Star deals were fixed by Music Link, a subsidiary of Chris Ingram Associates, the UK-based media consultants. West Nally, of London, best known for its sports promotions, is a major force, and is currently seeking a European tour link for Grindig. Keith Prowse is also active, working with Harp Lager which, since January, has spent £300,000 on

Music Link and West Nally tend to carry round with them two lists—companies seeking

Instead of committing itself to one artist, Harp buys into concerts given by a range of bands, broadening its market. This year to date it has backed 66 performances which played to 415,000 potential customers. Before Christmas it is planning another 100 concerts. With the Harp name prominent at the venue—and in the bars, on stickers and the like—the band which has been cancelled because of poor ticket sales, there is the added problem of matching promotional budgets which tend to be planned a year in advance, with tours that are set up in a few months. Many artists are greedy, taking much giving little. Others amaze sponsors by promoting their brands on stage.

Pop sponsorship is heavy with hazards. Sponsors have been left financing concerts which have been cancelled because of poor ticket sales. There is the added problem of matching promotional budgets which tend to be planned a year in advance, with tours that are set up in a few months. Many artists are greedy, taking much giving little. Others amaze sponsors by promoting their brands on stage.

This is an unexpected bonus

a suitable band to sponsor, and bands anxious to find a backer. The closest relationship to date has been between Bucks Fizz and Sharp, the electronics company. Since May 1985 Sharp has invested £2.5m in identifying products with the band, who feature in all its advertising. In their stage act they perform under a mock-up of Sharp furniture, the connection is total. And both parties seem happy enough with the deal.

The ultimate is for a company completely to take over a pop group, endowing it with its brand name. This has happened in Australia with mixed success. In the UK new bands are often happy to accept practical help in the form of equipment and clothing from companies—newcomers Tinh-Chi, for example, are kitted out by Gola sportswear. The smaller record labels will also consider allowing a sponsor's name on to its record sleeve. At a even level there is a considerable attraction to the profile of the artist and the lure of Madonna—some stars, like US singer Bruce Springsteen, will not accept any commercial tie-up at all.

At the moment a standard rate of charge is developing dependent on the status of the band. At the cheapest level a company might buy its name on to the advertising for concert and on to the tickets. For a little more it can have banner at the performance and hand out posters and gifts. A closer connection tends to be very expensive and limited to artists not quite of star stature.

British pop group King as they sought success were quite prepared to attend store promotions for tour sponsor Boots.

Pop sponsorship is heavy with hazards. Sponsors have been left financing concerts which have been cancelled because of poor ticket sales. There is the added problem of matching promotional budgets which tend to be planned a year in advance, with tours that are set up in a few months. Many artists are greedy, taking much giving little. Others amaze sponsors by promoting their brands on stage.

It can also be a murky business, with its origins in the days when companies gave band managers drink or hotel accommodations or a flight. In return for seemingly nominal product endorsement by artists.

Slowly it is becoming respectable, and quantifiable, and organised. As other media costs rise, the opportunity to promote a brand to a target audience when it is enjoying itself will seem worth examining, at the very least, to more and more companies. And then overkill, and consumer bemusement, will set in.

Prudential Corporation

Discarding a stolid image

Nick Bunker on the UK insurer's radically changed persona

HONEST, responsible, old-fashioned, lumbering, staid: such is the public image of the Prudential. At any rate, that is its public persona according to a recent, informal survey among some of its 14,000 direct salesmen.

Last night, in the Royalty Theatre in London's West End, the Prudential Corporation, the UK's biggest life assurance, pension and household insurance group, sought to change all that. Its slightly-built, dapper chief executive, Brian Corby (an ex-player by profession), was the star of the show, introducing a 75-minute video and laser presentation of the Prud's much-publicised new corporate identity.

This was the last in a series

of similar shows given over the past three days, to about 7,200 of the Prud's 30,000 staff.

Behind it lay a year's work, a film budget, and a determination to recast the Prud's historic image to fit its new destiny as a diversified retailer of financial services, insurance, unit trusts and investment skills. From Monday, the Prud's new image will be on public display in a six-week, £2.5m television advertising campaign.

The new face of the Prud will be just that: a logo, devised by Wolff Olins, the design consultants, based on the female figure of Prudence (one of four cardinal virtues). Coloured red and grey, in place of the traditional orange, it signifies

"a dynamic spirit," a "bold new look" and a "lighter, fresher identity," says David Vevers, the corporation's group public affairs manager.

A female figure was chosen because market research found

that insurance is seen as female, warm and protective (as opposed to the stern maleness of banking), and Prudence to trade on the Prud's reputation for solidity. For those Prud customers with a knowledge of classical iconography, the logo also features abstract representations of the snake (meaning wisdom), the arrow (meaning skill), and mirror, signifying self-knowledge.

So much for the image, to be installed on all the Prud's stationary, advertising and 400 district offices. A clue to the Prud's deeper strategy lies in its decision this week to bus to the Royalty Theatre so many of its national sales staff. It shows



PRUDENTIAL

of cohesion in product marketing.

Two signs of the Prud's new direction came with the appointments last year of Vevers and Malcolm Hughes, who came from the Nationwide Building Society to become general manager (marketing) for its UK individual division and personal pensions. After five months running the Prud's public affairs department, Vevers affirms that a new corporate identity was needed.

A first report was commissioned from Wolff Olins. It "shocked the board" when it was shown to them in January. Says Vevers: "You could divide company symbols into geometric shapes, abbreviated initials, heraldic devices and old world lettering. We had every one of them."

The point was to evolve a single image and identity, and in turn to emulate other successful yuppie image-builders. British Airways was "a textbook example of how to do it," Vevers says. Hitherto, the Prud has done no corporate advertising, though this spring it ran a television campaign to launch its mortgage origination service. So the Wight Colling Rutherford Scott agency was hired to plan the annual campaign.

Meanwhile, between January and June, Wolff Olins completed investigations of public receptions of the Prud, and looked at five or six types of new logos. The final red-and-grey image met mixed feelings at the company, but "grew on people," says Vevers. "It puts a face on a faceless world."

The reorientation of the Prud—which includes trying to appeal to a younger, more affluent market in the 25-35 age bracket—has started, and the new image is already having an impact on the organisation.

Since Corby took the helm in 1982, one key management aim has been to decentralise decision-taking to make the Prud respond faster to its markets. A side-effect was a loss

(ducks) determine marketing objectives by using an internal questionnaire called a "market profile," emphasising the collaboration between marketing communications people and product marketing managers to complete the questionnaire;

illustrates how the system works (based on a fictional product); describes the line-by-line content of the questionnaire to show how information required for sound communications strategy is shared.

These abstracts are condensed from the abstracting journals published by Abberdon Business Marketing (US), April 1986 (6 pages).

Discussions on Englehard (chemical/metallurgical) products

An unshakable resource in a shifting universe

Every day, the world of telecommunications becomes more complex.

New equipment appears, new suppliers enter the market, new methods—and even completely new technologies—evolve.

In this universe of change, there's one unshakable resource. A resource which has emerged unscathed from the turbulence of the last ten years. A resource which provides a firm framework for the future.

Ericsson Telecom.

A single organisation that offers unique total telecommunications capability.

We've adopted the diamond as the symbol of this unique resource. Diamonds are rare and valuable. Diamonds are almost indestructible. Above all, the facets of a diamond work together to reflect the brilliance of its inherently simple core structure.

At the core of Ericsson Telecom lies the AXE digital switch—one system, comprehensively capable, modular, future-proof. The facets of the Ericsson Telecom diamond reflect the total competence of this uniquely successful core concept.

Ericsson Telecom offers access to the world's most advanced network hardware and software...the world's widest spread of national support offices...the world's most successful telecoms research and development...and the world's best record in managing the transfer of technology.

Any telephone company choosing Ericsson Telecom as a partner is making a wise investment in an assured future.

See the substance behind the symbol. The unique total telecommunications capability of Ericsson Telecom cannot be described in a small space. Get the full story of the world's most successful system after its first astonishing decade, and see the future it offers from now until the end of the century.

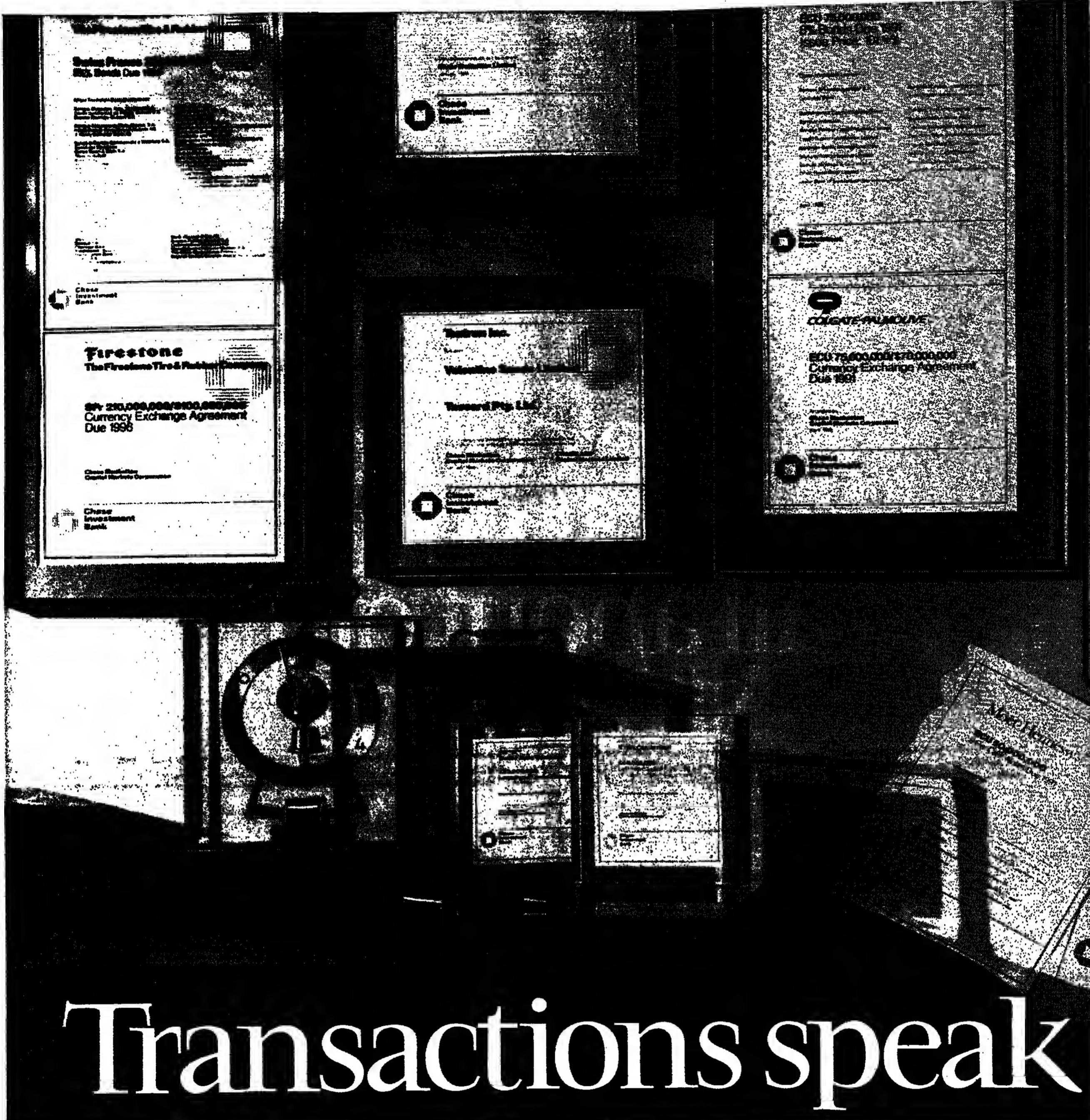
Write to Dept. FT 606 600 for 'The Most Valuable Asset in World Telecommunications,' a new brochure which brings out the brilliance of the diamond, facet by facet.

Ericsson Telecom, S-126 25 Stockholm, Sweden.

ERICSSON



We could
tell you
all about our
strengths
in
investment
banking, but...



Transactions speak

Talk is cheap.

The real proof of a bank's strength lies in its performance - in the actual deals it puts together.

At Chase, we've been putting together impressive deals for years - from being the first U.S. bank to raise a domestic Swiss Franc bond issue, to the recently financed power project in the People's Republic of China.

Fact is, our performance places us

among the best in the world of investment banking.

What gives us our edge? It's a combination of characteristics no other bank has.

For starters, there's our sheer size and strength. No investment bank (or any other type bank for that matter) has both the customer and capital base that Chase does. Add to that our fully integrated global network. This is especially important with



K louder than words.

today's increasingly complex deals involving more and more multi-national participants.

And then, of course, there are the Chase people. People with expertise in all fields, from mergers and acquisitions, to swaps, trade finance, and electronic banking. People capable of working in partnership, with their clients and with one another. A network of bankers able to work quickly to meet customer needs.

This total global banking capability that integrates size, international network, specialized industry knowledge and the broadest range of investment banking products is what sets Chase apart from other financial institutions around the world.

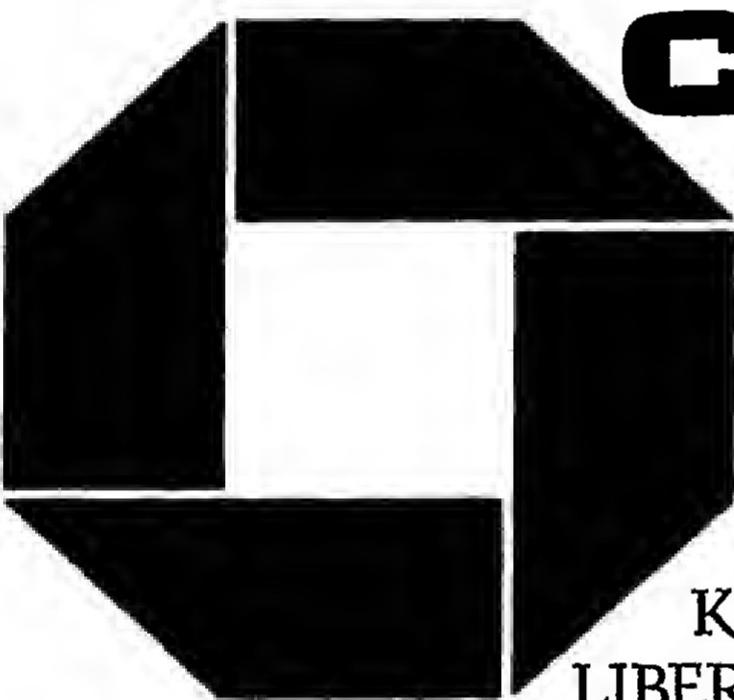
But, without execution, all of that would just be talk. If you want real proof of what we can do, just take a look at the deals we've put together.

They speak for themselves.



TALK TRANSACTIONS TO CHASE IN

ARGENTINA • AUSTRALIA
AUSTRIA • THE BAHAMAS
BAHRAIN • BOSTON • BRAZIL
CAMEROON • CANADA
CAYMANISLANDS • CHICAGO
CHILE • CHINA • COLOMBIA
DENMARK • DOMINICAN
REPUBLIC • ECUADOR
EGYPT • FINLAND • FRANCE



CHASE

GERMANY • GREECE
GUADELOUPE
GUAM • HONG KONG
HOUSTON • INDIA
INDONESIA • ITALY
IVORYCOAST • JAPAN
KOREA • LEBANON
LIBERIA • LOS ANGELES
LUXEMBOURG • MALAYSIA
MARTINIQUE • MEXICO
MIAMI • MONACO • NEW YORK
NIGERIA • NORWAY • PAKISTAN
PANAMA • PARAGUAY • PERU
PHILADELPHIA • THE PHILIP-
PINES • PORTUGAL • PUERTO
RICO • REPUBLIC OF IRELAND • ST
MAARTEN • SAN FRANCISCO
SAUDI ARABIA • SINGAPORE
SPAIN • SOUTH AFRICA
SWEDEN • SWITZERLAND
TAIWAN • THAILAND • TURKEY
U.K. • URUGUAY • US AND
BRITISH VIRGIN ISLANDS
USSR • VENEZUELA

THE ARTS

Bristol Fo-fashion, Mozart in Mold



Chris Jury, Kate Lock and Eileen Atkins

Alastair Muir

Tuesday's Child/Stratford East

Michael Coweney

Tuesday's child, like the haled Mary, was full of grace, which is more than can be said of this bumpy comedy by Terry Johnson and Kate Lock at the Theatre Royal, Stratford East. In a small Irish Catholic town, the authors posit a modern equivalent of the virgin birth, preferring scientific theories of parthenogenesis to divine intervention.

The satire and intellectual points are slowly foisted upon us in heretical scenario that bears a limp relationship to Once in Childhood. Instead of jokes about schooldays we have jokes about miraculous conception, with old folk in wheelchairs plodding into the church where a plaster madonna is bruised to have gestulated after Benediction last Sunday. Or it could have been a vibration from the Number 27 bus.

So far so funny, Mike Bradwell's staging in a draughty grey pillared chancel designed by Jenny Tirramani successfully establishing the tyranny of Eileen O'Shaughnessy (Eileen Atkins) over her children and

the house where she takes in the old folk as lodgers. The confessional booth swings round and Eileen's daughter, Teresa, confesses a miracle pregnancy to the cynical priest who subscribes to Scientific American.

Kate Lock as Teresa has written herself a long and involved monologue describing how, on a trip to the Holy Land, she went on a camel ride and came over a little queer the minute she sat down on a step. Father Doyle (Michael Angels, Bleasdale veteran in Boys in the Black Stuff) and that underrated film No Surrender) is well read on the subject of fatherless chickens and will have of course Teresa's immaculate conception twaddle.

The structure bubbles and sags, but the writing is at least sharp and tangy, if less secure in its gynaecological excursions than in its theosophical dabblings. If Teresa, for instance, claims never to have had a period, can she know that she's six and a half weeks gone?

The new season at the Theatre Royal Bristol has made a brilliant start under its new director, for Leon Rubin has been joined as associate by Roger Rees, and Roger Rees gives a corking comedy performance in the season's first production, Dario Fo's Archetype Don't Play Pinball.

Mr Rees has come to Bristol to engage in other theatrical activities besides acting. He will direct Ben Travers' Turkey Time for Christmas, will direct another production later in the season, and design one. Rumour says that he may even write one. He is the true Renaissance man of our theatre.

Meanwhile, here he is in

Dario Fo's farce, playing in a

style we have not seen before.

Archetype Don't Play Pinball

has heard on the radio earlier this year, and left it hanging

half-hearted about it. The reason is clear, the humour is

almost entirely visual. To hear

it without seeing it is to get

only a small part of the tireless farcical invention.

The translation, by Roger McAvoy and Anna Maria Guigni, has been

been shorted by Dario Fo; he left it

submerged in aked lines, no

small task for the company.

Dario Fo's victims in this

piece are anonymous officials

who sit behind their desks and

interpret regulations without

regards to the regulation's

actions affect. There is a m

anecdote about such people in the man-

nner, dare I say it, of W. S.

Gilbert, Lofty, whose real name

is Lovely Cloudy Stormy Weather,

and who is played by Mr Rees, has been without his

pension documents for years,

and when, after a good deal of

trouble, he has them turned up,

it turns out that he is regis-

tered as a retrieved dog.

Naturally he is taken to a dog-

house. If he is not claimed

within three days, he will be

put down.

This is only incidental to the

main story, which is a purely

conventional tale of the loss

and recovery of a girlfriend.

Not that there is anything very

conventional about Fo's version

of it. Lofty is lured by his

friends that he is married to

a beautiful girl according to

the rites of the Albanian Ortho-

dox church. The girl is indeed

beautiful, being played by Tina

Jones.

What follows is the charac-

teristic stuff of farce. We are

at the registry, at the dog-

house, in a train, at the laying

of a foundation stone. Canine

Lofty escapes from his keeper

after a lot of everyday trouser-work that leaves him dressed as the Minister who is to lay the stone, only the tip of his nose still revealing his doggishness. He replaces the Minister at the ceremony, and encouraged to kiss the Minister's wife, discovers her to be his own lost love. If I add that in due course he finds that all his adventures have been part of a dream, you will see that the story is no more than a framework on which to hang the splendid folly with which the author and Gian Walford, the director, have regaled us all evening.

Roger Rees has come to Bristol to engage in other theatrical activities besides acting. He will direct Ben Travers' Turkey Time for Christmas, will direct another production later in the season, and design one. Rumour says that he may even write one. He is the true Renaissance man of our theatre.

Meanwhile, here he is in

Dario Fo's farce, playing in a

style we have not seen before.

Archetype Don't Play Pinball

has heard on the radio earlier

this year, and left it hanging

half-hearted about it. The rea-

son is clear, the humour is

almost entirely visual. To hear

it without seeing it is to get

only a small part of the tireless

farcical invention.

The translation, by Roger McAvoy and Anna Maria Guigni, has been

shorted by Dario Fo; he left it

submerged in aked lines, no

small task for the company.

Dario Fo's victims in this

piece are anonymous officials

who sit behind their desks and

interpret regulations without

regards to the regulation's

actions affect. There is a m

anecdote about such people in the man-

nner, dare I say it, of W. S.

Gilbert, Lofty, whose real name

is Lovely Cloudy Stormy Weather,

and who is played by Mr Rees, has been without his

pension documents for years,

and when, after a good deal of

trouble, he has them turned up,

it turns out that he is regis-

tered as a retrieved dog.

Naturally he is taken to a dog-

house. If he is not claimed

within three days, he will be

put down.

This is only incidental to the

main story, which is a purely

conventional tale of the loss

and recovery of a girlfriend.

Not that there is anything very

conventional about Fo's version

of it. Lofty is lured by his

friends that he is married to

a beautiful girl according to

the rites of the Albanian Ortho-

dox church. The girl is indeed

beautiful, being played by Tina

Jones.

What follows is the charac-

teristic stuff of farce. We are

at the registry, at the dog-

house, in a train, at the laying

of a foundation stone. Canine

Lofty escapes from his keeper

I should have known I was dreaming, Lofty says, when I saw the same faces everywhere. He is indeed surrounded by varied figures who turn out to be Christopher Ettridge (a pastry-cook accused of selling poisoned cream pasties), a Master Albanian priest, a Magistrate, and so on). Keith Woodham (a doctor, a train guard, a policeman, a conman, a soldier and the camper, a stranger and director of the music, etc., and Gian Walford, the director, have regaled us all evening.

Roger Rees has come to Bristol to engage in other theatrical activities besides acting. He will direct Ben Travers' Turkey Time for Christmas, will direct another production later in the season, and design one. Rumour says that he may even write one. He is the true Renaissance man of our theatre.

Meanwhile, here he is in

Dario Fo's farce, playing in a

style we have not seen before.

Archetype Don't Play Pinball

has heard on the radio earlier

this year, and left it hanging

half-hearted about it. The reason is clear, the humour is

almost entirely visual. To hear

it without seeing it is to get

only a small part of the tireless

farcical invention.

The translation, by Roger McAvoy and Anna Maria Guigni, has been

shorted by Dario Fo; he left it

submerged in aked lines, no

small task for the company.

Dario Fo's victims in this

piece are anonymous officials

who sit behind their desks and

interpret regulations without

regards to the regulation's

actions affect. There is a m

anecdote about such people in the man-

nner, dare I say it, of W. S.

Gilbert, Lofty, whose real name

is Lovely Cloudy Stormy Weather,

and who is played by Mr Rees, has been without his

pension documents for years,

and when, after a good deal of

trouble, he has them turned up,

it turns out that he is regis-

tered as a retrieved dog.

Naturally he is taken to a dog-

house. If he is not claimed

within three days, he will be

put down.

This is only incidental to the

main story, which is a purely

conventional tale of the loss

and recovery of a girlfriend.

Not that there is anything very

conventional about Fo's version

of it. Lofty is lured by his

friends that he is married to

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
Telex: Financial Times, London PS4. Telex: 8954971
Telephone: 01-248 8000

Thursday September 18 1986

Jaruzelski's bold gesture

FOR THE FIRST time since the end of the Solidarity era in late 1981, the prison bars have been open. Poland's jails are now empty of political prisoners except those convicted of spying and terrorism. General Jaruzelski's surprising move has won praise from the Polish Catholic Church, endorsement from the Kremlin, welcome from the EEC, and even muted satisfaction from the Solidarity leaders themselves.

How long will the prison cells stay unoccupied? Given the cycle of unrest-anonymity-recess over the past five years, there must be scepticism that any new era of political activity has dawned in Poland.

But there is progress, or a kind of mathematical progression. General Jaruzelski has given three amnesties since he banned the Solidarity trade union. In 1983 he freed 557 out of the 840 political prisoners then serving a six-month trial. In 1984 he freed 826. Over the past two months he has let go all political prisoners (around 330) not serving treason or terrorism sentences. The newly freed include even Mr Zbigniew Bujak, the Solidarity underground leader in Warsaw, caught May after more than four years in the Government's "wanted" list.

The nature as well as the scope of the latest move seems to reflect the Government's growing self-confidence. Two months ago it talked of "good behaviour pledges" as the price of freedom. In practice no such pledges have been exacted. The Government is making a very good show of indifference as to whether or not its political opponents are any longer behind bars.

Soviet confidence

On the very day the amnesty was made total, the Polish police picked up 100 over the 3,000 Solidarity supporters to give them a talking-to about their activities. The non-subliminal message was that they could regard the country as one big open prison, in which case nothing in it went unobserved.

Part of the key to General Jaruzelski's new self-confidence is Soviet confidence. This week Mr Mikhail Gorbachev reiterated the strong support for the general which he delivered in

Conscience of the SDP

AT THE close of the Social Democratic Party Conference in Harrogate yesterday Dr David Owen threw down a deliberate challenge to Britain's other political parties. "I predict," he said, "tax will be a major issue at the next general election and I relish the prospect."

Dr Owen was not talking about raising taxes or cutting them, but about the reform of the whole tax and benefit system and the alleviation of poverty. In short, he was appealing to the British social conscience, not certainly worked with the SDP.

It had not been an especially successful conference until then. There were too many uncertainties about defence policy and whether a joint approach to the future of British nuclear weapons could be agreed with the Liberals, who hold their own conference in a week. There was some sniping at Dr Owen's style of leadership and his unwillingness to make concessions, not only to the Liberal partners in the Alliance but also to some of his own supporters. The debate on civil nuclear power was a tame affair with the SDP sounding embarrased by the whole subject. The conference voted to ban existing nuclear power stations, but against commissioning any more for the indefinite future. Even the run-up to the tax and benefit debate had been marred by accident. When the draft proposals were published last month, the SDP allowed the impression to get around that anyone earning more than £10,000 a year would be worse off if they were implemented. Mr Norman Tebbit, the Conservative Party chairman, was quick to exploit it.

Too Complicated

Signs of a change came on Monday afternoon when the conference debated the tax and benefit document. One after another, members rose from the floor to defend the principles behind the proposals. These are essentially three. The present system of tax and benefits is too complicated and can be simplified. It bears too heavily on the poor. For the sake of the alleviation of poverty as well as simplification, the better off must ready to make some sacrifice. Self-confidence returned to the SDP as a result of that debate. Social Democrats again saw

themselves as a reforming left of centre party, which was their original purpose.

Dr Owen took up yesterday where the debate left off. A very large part of his speech was devoted to the subject. The present system, he argued, was "unfair," "inefficient" and "incomprehensible." What is more, he promised to reform it by merging tax and benefits without raising taxes. Even if the present Government cuts the basic rate of income tax from 25p to 25p, he claimed that the restructuring would go ahead without tax being raised again.

It was speech more about principles than about numbers, although, far from anyone earning over £10,000 a year being worse off as a result of the reforms, Dr Owen said that at least two out of three standard rate taxpayers would be better off.

The other statistic on which he dwelt was the rise in poverty. According to the Government's figures, the number living on or just below the poverty line increased from 11.5m in 1979 to 13.3m in 1984—about one quarter of the population. That was the appeal to the social conscience.

Fiscal neutrality

To some extent the country has been on the brink of major tax reform before. Mr Edward Heath talked about a move to negative income tax or tax credits when he was Prime Minister in the early 1970s, but computerisation at the Inland Revenue was insufficiently advanced to effect it. Mr Norman Fowler, the present Secretary of State for Health and Social Security, undertook an enormous review with the aim of simplifying the benefits system, but was unable to get as far as he would have liked. The Labour Party wants to deal with low pay by introducing a statutory minimum wage, a policy likely to have adverse effects on the economy as a whole and unlikely to help the poor who are out of work.

Dr Owen is offering simplification and alleviation of poverty on a basis of fiscal neutrality and with the benefit of computerisation of tax in the not too distant future. He has stuck his neck out. If his calculations are wrong, he would be in trouble.

Dr Owen is offering simplification and alleviation of poverty on a basis of fiscal neutrality and with the benefit of computerisation of tax in the not too distant future. He has stuck his neck out. If his calculations are wrong, he would be in trouble. Meanwhile, however, the challenge lies with the other parties to do some arithmetic.

ONE OF the great romantic episodes in US business history came to an end this week as Mr Donald Burr, the idealistic founder of People Express Airlines, was forced to bow before the unforgiving pressures of the market.

Mondays' announcement that Mr Burr was selling his "humanistic" airline to Mr Frank Lorenzo, the shrewd and ruthless chairman of Texas Air Corporation, came as a bitter disappointment not only to the airline's 3,500 employees—but also to the millions of passengers and well-wishers from management theorists to politicians of all colours who came to share what Mr Burr still calls his "beautiful vision" of a popular capitalism.

The takeover also puts the final piece into the jigsaw of the rapidly consolidating US airline industry. Unless the US Congress acts to stop the merger—or the even more ambitious \$800m takeover of Eastern Airlines which Texas Air Corporation announced in February—there will be just six companies left by next year in control of 70 per cent of US passenger air traffic.

Yet despite the obvious competitive worries, most experts believe Lorenzo's decision chance of winning the necessary approvals and ending up in control of the biggest airline in the non-communist world. Even Mr Alfred Kahn, the man who masterminded airline deregulation in 1978 when he was head of the Civil Aeronautics Board, admits: "I guess I want the merger to go through—there simply isn't an alternative." If the merger were stopped, he points out, all three of the planned companies would probably collapse or be absorbed by other even bigger airlines.

How has the US airline industry come to such a pass? And does the demise of People Express bring to an end the exuberant period of cheap air travel and aggressive airline competition which came to be symbolised by the companies which Mr Burr and Mr Lorenzo created?

To see the two men side by side describing their proposed merger is to have these questions crystallised in human form. They started out as friends and partners in the pioneering days when Mr Lorenzo's Texas International was the first significant airline to try to compete with discount fares in the days before deregulation. But as the two gradually came to be seen as archetypal business adversaries in 1980 when Mr Lorenzo rejected the idea of a no-frills airline charging fares which would "let people fly for the price of a bus ticket" and Mr Burr left Texas Air to establish People Express.

For Mr Burr, low fares, deregulation and employee share ownership were a crusade, or at least an idealistic cause. He used to say that his primary object was not to make money but "to make a better world." He wanted to open up

the skies to millions of people whose previous experience of travel was not on luxurious full-service airlines but on Greyhound buses.

To do this he invented a new co-operative style of non-hierarchical management in which employees were low paid, but were given the status of "managers" and became significant shareholders in their company.

Today Mr Burr talks of the sale of his airline as the end of a "deep love affair." What he means most about this "business experiment" is the knock-down price of \$125m that Texas Air is paying—only three months ago Mr Lorenzo had offered to pay \$268m for People Express. It is the grateful fan mail from People's devoted passengers that will miss most once the airline ceases to operate as an independent entity in about a year's time.

Mr Lorenzo's plan is to merge his airline with People Express, which he says is "the only airline of its size to have survived only because People Express brought them together from opposite sides of the country at prices they could afford, he says with a sentimality which is completely unfounded.

For Mr Lorenzo, by contrast, there seems to be nothing sentimental about managing an airline. Ever since he took over Texas International in the early 1970s he has helped to turn the course of deregulation with his aggressive applications to the Civil Aeronautics Board for lower prices. Mr Lorenzo's primary aim was growth and profitability, not "making a better world." Mr Lorenzo saw that he could grow by offering conventional full-service air travel to businesses as well as to tourists but doing so at a fraction of the price of larger airlines.

His method was to slash costs to the bone by moving more ruthlessly and skilfully against the airline unions than any previous manager had done. In the cosy era of regulation, he deliberately put his Continental Airlines subsidiary into bankruptcy in 1983, in order to break his union contracts. Mr Lorenzo opened a new and acrimonious chapter in US labour relations.

The unions tried to identify him as an unprincipled financial schemer and were partly right. Mr Lorenzo's airline suffered for a while and Congress passed legislation making it harder for companies to use bankruptcy as a smoke-screen for the abrogation of labour contracts. But it rapidly became clear that the public's penchant for cheaper air fares was far stronger than the number with high-paid pilots or even moderately-paid flight attendants. Continental's unions were disbanded and an era of huge pay cuts and union "givebacks" throughout the airline industry was ushered in.

It is tempting to conclude that in the simple contrast between Mr Lorenzo's nobility and Mr Burr's idealism lies the key to People's failure and Texas Air's success.

Bourse bans visitors

The Paris Bourse has decided to suspend, for an indefinite period, visits to the main French stock exchange by everybody else in France, by the current wave of terrorist bomb scares in the capital.

Tourists have been able, up to now, to watch the boisterous "bon viveur" activities on the stock market floor from a glass-covered gallery in the Palais de la Bourse, dominating the "corbeille" or the hub of trading operations.

The decision to deprive visitors of one of the most entertaining sights in Paris—especially in recent months when spirits were soaring on higher prices—follows a series of bomb alerts at the Bourse. There were two alerts last week, one of which actually exploded in a supermarket cafeteria in the business district of Paris.

To alert stock exchange members, warnings have been scribbled in chalk (like security notices) on the big board. Despite the deregulation and modernisation of financial markets in France, the Bourse still relies on the old information system.

Baker's shuffle

The wily and conservative US Treasury Secretary, James Baker, is not somebody who would normally be expected to join in a "rap" session in Chicago's South Side. But when Baker appeared at a tax reform rally on Capitol Hill he regaled the assembled congressmen and reporters with his "Tax Reform Shuffle"—take-off of the Chicago Bears' "Super Bowl Shuffle."

"They said tax reform was dead."

—But now it's alive, here's the story it began in '85," Baker intoned before turning to the subject of Ways and Means committee chairman, Dan Rostenkowski, and the hordes of lobbyists oppos-

ing abolition of their tax breaks.

Baker started hearings before the fall. They were Gucci to Gucci out in the hall.

December came, reform was off track.

So to the hill rode the Gipper to bring it back.

Baker, to his credit, did not pull the politician's usual trick and claim credit for an achievement in which he had only a passing hand.

The bard at the Treasury is speechwriter, James Barnes. Baker was just reading the lines.

It is tempting to conclude that in the simple contrast between Mr Lorenzo's nobility and Mr Burr's idealism lies the key to People's failure and Texas Air's success.

People's loose management structure may certainly have contributed to the unprofitable helter-skelter nature of its expansion. Mr Burr's ambitions to extend the People Express philosophy across the country did seem to get the better of his commercial judgment, particularly in his disastrous decision last November to buy the loss-making Frontier Airlines, and his commitment to serving rock-bottom low fare travellers may well have blinded him to the dangers of the inadequate quality of service, the heavy overbooking and the long delays which earned his airline the nickname of "People's Distress," even among its users and admirers.

In reality, however, People's demise may have had more to do with the rigidity of Mr Lorenzo's low-cost philosophy than with any uncertainty in its application. Ultimately People's problems stemmed from the very forces of deregulation and cost reduction which enabled both Mr Burr and Mr Lorenzo to build up their pioneering airlines in the first place. Six months ago many financial analysts were giving Texas Air less than an even chance of seeing out the year and it was by no means clear that Mr Lorenzo's future was much more secure than Mr Burr's.

For in the period that followed Continental's victory over the unions, both management and unions at the major US airlines were gradually forced to accept that extremely low-cost competition would not only come from the odd-man-out, unregulated airlines like People's, but from the established carriers to fight back savagely against the new competitors whenever they threatened their market share.

One by another, the traditional airlines and their unions were forced to narrow their cost disadvantages, mainly by implementing two-tier employment structures in which new

workers are paid much less than established ones.

The large airlines have found other ways of turning their size to good account. They have done deals with small and midsized airlines to feed passengers from outlying towns and cities into their main hubs.

They have created frequent flier programmes which give business travellers strong financial inducements to stick to one airline on all their trips.

Once the two-tier scales were established, these were the factors that enabled the large established carriers to fight back savagely against the new competitors whenever they threatened their market share.

Even more important, the retention of large numbers of full-fare business customers enabled the established airlines to undercut People on a limited number of restricted-fare seats in each aircraft, while earning far more than the cut-price airline on its average fares.

These factors go a long way to explain the pressure felt by Mr Burr to expand his airline's geographic reach through the disastrous purchase of Frontier.

But Mr Lorenzo's Texas Air was subject to very similar pressures—and the contrast between the two companies is telling.

In the end, Mr Burr failed, not only because he made a blunder in buying Frontier, but also because his management style was too unyielding to be blended with another airline's—unlike Mr Lorenzo he had not learnt the trick of axing jobs and squeezing costs in an established uniosn airline.

Even more significant, his no-frills philosophy was too intertwined with the People Express image to be abandoned at such a moment.

Yet when all is said and done it remains uncertain whether there was anything that a small low-cost airline like People Express or, for that matter, Texas Air could do to preserve itself for long as an independent entity in the deregulated US aviation industry.

Texas Air appears to have survived, but only through a borrowed acquisition space which will leave it after all mergers are complete, with nearly \$50m of debt and lease obligations supported by less than \$50m of equity.

If Texas Air prospers from now on it will be by virtue of its dominant position in vital transport hubs like New York, Atlanta, Houston, and Denver.

It remains to be seen whether Mr Lorenzo uses his market power to intensify competition, as he now promises, or to push for higher profit margins and solidify his balance-sheet, as Texas Air's shareholders and creditors will doubtless expect.

In either case, he will have little to fear from a new generation of small upstart airlines—from now on the US airline industry is a battleground for established giants not a breeding ground for entrepreneurial grantees.

US AIRLINES

The giants in command—again

By Anatole Kaletsky in New York

franchise beyond its original home territory in the northeast US. By extending its services to the summer of 1984 from Newark to places like Los Angeles, Chicago, Denver and Atlanta, People threw down a gauntlet which the industry took up.

The major airlines' geographic spread gave them the opportunity to cross-subsidise extremely low fares on the services where People was competing with much higher fares on less competitive routes.

Even more important, the retention of large numbers of full-fare business customers enabled the established airlines to undercut People on a limited number of restricted-fare seats in each aircraft, while earning far more than the cut-price airline on its average fares.

These factors go a long way to explain the pressure felt by Mr Burr to expand his airline's geographic reach through the disastrous purchase of Frontier.

People Express seemed destined to become an early victim of this consolidation as soon as it decided to expand its

market share.

Mr Lorenzo's Texas Air was subject to very similar pressures—and the contrast between the two companies is telling.

In the end, Mr Burr failed, not only because he made a blunder in buying Frontier, but also because his management style was too unyielding to be blended with another airline's—unlike Mr Lorenzo he had not learnt the trick of axing jobs and squeezing costs in an established uniosn airline.

Even more significant, his no-frills philosophy was too intertwined with the People Express image to be abandoned at such a moment.

Yet when all is said and done it remains uncertain whether there was anything that a small low-cost airline like People Express or, for that matter, Texas Air could do to preserve itself for long as an independent entity in the deregulated US aviation industry.

Texas Air appears to have survived, but only through a borrowed acquisition space which will leave it after all mergers are complete, with nearly \$50m of debt and lease obligations supported by less than \$50m of equity.

If Texas Air prospers from now on it will be by virtue of its dominant position in vital transport hubs like New York, Atlanta, Houston, and Denver.

It remains to be seen whether Mr Lorenzo uses his market power to intensify competition, as he now promises, or to push for higher profit margins and solidify his balance-sheet, as Texas Air's shareholders and creditors will doubtless expect.

In either case, he will have little to fear from a new generation of small upstart airlines—from now on the US airline industry is a battleground for established giants not a breeding ground for entrepreneurial grantees.

As the auction of Beethoven string quartets next month, it is not a distress sale, but a complete cycle of 12 concertos and are looking for \$45,000 in City or industrial sponsorship to learn the entire cycle.

Paul Robertson, leader and first violin, has attached a rough price tag—\$1,500 for the "easy" early quartets, rising to \$3,500 for the tricky later ones.

The auction is to be held in the foyer of the Queen Elizabeth Hall on October 7 and the complete cycle will be given in London in about two years time.

Robertson adds that the money-raising idea, says it is entirely appropriate that a quart

GLOOM ABOUT another world recession has suddenly become unshakable. But it has been replaced by jitters about almost everything else. Central bankers worry about the rise in consumer and business debt ratios. The stock markets worry that continued interest rate cuts are now less likely and certainly less imminent. Unconcerned monetarists worry that, in their endeavours to avoid recession, the world's central bankers may have relaxed too much on the monetary front and sown the seeds for world inflation. Almost inevitably we have had rumours and denials that a major US bank is in trouble.

The very rapidity of the earlier rise in stock prices led to fears of inevitable nemesis. In the 12 months up to last week's setback, Wall Street equities rose by over 40 per cent. But that was chickened compared with the 180 per cent rise sustained by equities in Spain, 105 per cent in Italy, 80 per cent in France and 75 per cent in Sweden.

Jerky movements are in the nature of financial markets; and there are nearly always setbacks after periods of prolonged rise. One unavoidable disadvantage of media coverage is that a 7 per cent fall in the Dow Jones in two days commands much more attention than a larger move over two months.

But while disdaining all attempts at prophecy, there is very little evidence that the major stock markets have been overvalued in any absolute sense. The adjoining chart, originally prepared by the Harris Bank, shows that US equity profits have been rising faster than share prices, whether the comparison is the last five or the last 20 years. In the UK, the FT Actuaries All-share Index has remained below its 1972 peak on an inflation-adjusted basis.

One big change in financial sentiment has been occasioned by a modest, but definite, turn-round in commodity prices. The Economist general commodity index showed a 3 per cent rise and a 6 per cent rise in the metals sector in the month to September 9. The rise was very similar in dollar, sterling and SDR terms alike.

This has led to a big change of tone on the part of those New York analysts, who based their fears about world "deflation" on commodity price behaviour. Said one: "The barometers are silent." The 20 per cent rise in the dollar price of gold since June has been a significant factor in the market's recent movement. The gold price is obviously distorted by South African developments, but its movements in oil and other key commodities.

For instance, Larry Kudlow of Bear Stearns, who was one

Economic Viewpoint

When even good news causes jitters

By Samuel Brittan

of the biggest alarm sounders for commodity-based deflation, has now switched off the red light. Instead, he talks of 3 to 4 per cent US real growth by the fourth quarter, and says that "no further discount rate cuts by the Fed will be necessary."

There are many signs about using key product price movements as a guide to world inflationary trends. Products priced on commodity markets represent a small fraction of economic activity, especially in the developed countries. Not only do they constitute the savings in overall inflation rates, they are also subject to medium- and long-term trends of their own.

At the opposite extreme are the GNP deflators which emerge from the national income statistics. Their big disadvantage is that they emerge after many months' delay and cannot be used as spot indicators. But they are still the best guide to domestically generated inflation in the industrial countries and are much less distorted by once-for-all import price movements or mortgage rate changes than the usually cited "cost of living" indices.

Reasonable estimates of GDP deflators do not show falling prices even in Japan and Germany. But they do show underlying inflation, a little more than 1 per cent in Japan and 2 per cent in Germany and probably heading lower still. If the US Administration had simply asked such countries to nominate the growth of nominal GNP—so that the headroom provided by falling inflation could have a chance of being used to boost real growth—it would have had a case. For the worst that could happen is that basic inflation in these countries would stay at the already low level of the mid-1980s. Couching

Perhaps the function of flagging stock markets is like the volcanic tremblings of Mount Etna — to prevent cheerfulness from breaking in

budget deficits to offset a reduction in the US deficit which has not even happened.

Back in the US, the reaction to the last Fed discount rate cut—a rise in long-term yields

suggests that further attempts to reduce US interest rates would merely stoke up inflationary fears. With the much-trumpeted announcement of a 3.8 per cent rise in German second quarter real GNP over the corresponding period a few ago, the pressure on German interest rates, monetary and fiscal policy is also becoming less acute.

Perhaps the function of flagging stock markets is like the volcanic tremblings of Mount Etna—to prevent cheerfulness from breaking in. The more serious barriers to cheerfulness are European unemployment, which has continued to deteriorate in Britain, France and Spain and the apparently

There are some puzzling features about the rising US trade deficit. For it has not prevented Japanese industry from reeling under the body blow of the strong yen. It may then be that the widening of the US trade deficit is an example of the normal lag in adjustment to exchange rate depreciation, which always lasts longer than expected and always tries the patience of the deviating country.

But there is probably more to US grumbling than the normal J-curve effect, which cause the recorded trade deficit to be initially worsened after depreciation. The root problem is a shift in the pattern of comparative advantage—that is the composition of US exports and imports in a hypothetical free trade regime—away from traditional US products on overseas and domestic markets. The

problem is the structural gap between US savings and domestic investment, which is aggravated by the budget deficit. Congress is due to consider how to reduce expenditure by \$40bn

ever-widening US trade and current deficits.

UK unemployment at least is ultimately linked with excessive pay rises. The unlikely alliance of Patrick Milford and Paul Ormerod in favour of laissez faire in this area only reinforces the diagnosis.

The Chancellor is not wrong to preach on the subject, but he is wrong just to preach—however many words of his own and the Prime Minister's (and my own) might have to be spoken as a result of effective action.

US protectionist lobby is very similar in inspiration to those in Britain who bemoan the relative decline in UK manufacturing for very similar reasons and call for Government subsidies. (Sorry, I mean to say "industrial strategy.") US trade adjustment problems are, however, aggravated by three influences, one external, one internal, and the other by

The purely external aggravation is agricultural subsidies, such as those of the CAP, which destroy US exports which would be perfectly profitable under free trade. The only consolation we can offer is that the CAP is as much an imposition on the European consumers as on the US producers.

The mixed internal-external aggravation is the disengagement of US exports to traditional Latin American markets. The only way of enabling Latin American imports from the US to rise faster than exports would be to make much more "new money" available in lending from the US private or public sector.

Is this a good idea? It is somewhat absurd to say that the US or any other country is better off by lending on non-commercial terms money to other countries to buy its own goods. Such loans may make sense for geopolitical reasons.

Moreover, if concessions have to be made to US special interests, such as loans are a lesser evil than many alternatives.

But the third and most important aggravation of the problem is the structural gap between US savings and domestic investment, which is aggravated by the budget deficit. Congress is due to consider how to reduce expenditure by \$40bn

to bring the estimated 1987 deficit down to the \$154bn required under the Gramm-Rudman Act. But even if Congress ordains the politically difficult "sequestrations" there is still every likelihood that the actual deficit figures will turn out much higher than expected, when a deficit of over \$230bn is expected.

Such violent short-term fluctuations suggest inefficiency somewhere. This is particularly so since all but the shortest measures show the US stock market to be no more volatile than in the 1970s. It is still acting as a proper market of investment confidence for the longer term, why should it display such great apparent dislocations day to day?

The tip explanation for big short-term swings has become programme trading. It conjures up visions of computers taking over the markets, commanding to buy or sell orders oblivious of human mayhem around them.

Most people using the phrase are probably a little hazy on what they mean. But they are generally referring to arbitrage between the stock market and stock index futures or options.

Arbitrators take advantage of price discrepancies between different markets for the same things. If stocks and futures prices are at par, investors will profit by buying the component stocks of the index. When the price gap narrows—as it must when the futures contract expires—they reverse the trade. Usually, a computer spots the discrepancy and issues trading orders for perhaps 500 different stocks. It also works out whether it would be more profitable just to leave the money in Treasury bills instead.

The common argument is that these huge arbitrage strategies are responsible for the violent price swings. It appears flawed.

Arbitrage is supposed to make markets more efficient rather than less. It naturally tends to iron out discrepancies between prices. It also adds to the pool of money in a market, thereby making that market more liquid and therefore presumably more efficient in setting prices.

The exception is on the infamous quarterly triple-witching days, when—as will occur tomorrow—stock index futures

Lombard

Why markets are volatile

By Alexander Nicoll

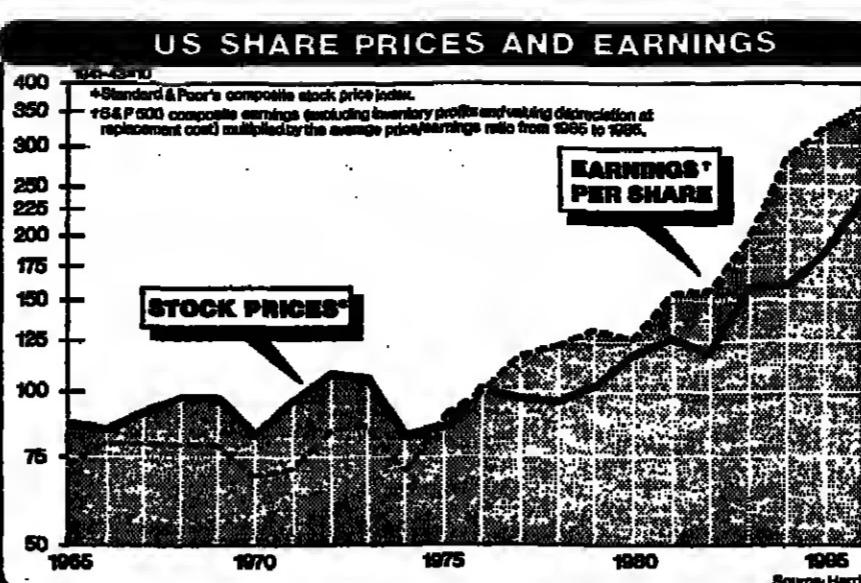
IF THE price of IBM stock soon rises back to last Wednesday's close of \$144, the small arbitrageurs who are long of stock unload their holdings to lock in their profit. It matters not to them at what price they sell, but merely that they trade at the closing share price which will then make up the settlement price for the index contract. Hence the flood of "market-on-close" orders which the Securities and Exchange Commission is seeking better ways to handle.

On other days, however, the explanation for big short-term fluctuations should be sought elsewhere. It is certainly linked to the technology which permits massive programme traders, in the broader sense of any simultaneous computer-aided purchase or sale of a basket of stocks. But on the face of it, there is no reason why a computer-generated order is more to be feared than a human one. If anything, a computer would be more rational. For every order, someone—man or machine—must take the other side of the trade.

What computers do is create the potential for huge volume. Since they are not going to go away, stock exchanges should examine whether trading methods are adequate to handle it.

It is not enough to breathe a sigh of relief that a once unthinkable 240m shares can be processed through the New York Stock Exchange's systems in one day. If investors did not have a fair price, then the exchange did not perform adequately.

US stock exchanges should consider whether the specialist system, in which the book of unfilled orders in each stock rests with an individual, can cope. It may not be enough to surround the specialist with Star Wars technology on the door if the very function he is trying to perform—ensuring that an orderly market exists in which investors can always get orders filled—is undermined when markets are so liquid. Prices may be over-reacting to huge orders because people just don't have time to respond to them. Competing market-makers, and more automated execution, may be among the solutions.



on the part of those New York analysts, who based their fears about world "deflation" on commodity price behaviour. Said one: "The barometers are silent." The 20 per cent rise in the dollar price of gold since June has been a significant factor in the market's recent movement. The gold price is obviously distorted by South African developments, but its movements in oil and other key commodities.

For instance, Larry Kudlow of Bear Stearns, who was one

Profligacy at the BBC

From the managing director, Radio Wyvern

Sir—On September 10 you carried a report by Raymond Smiley entitled "BBC Radio expansion at an end". I very much regret that this is not so in that the corporation still has the go-ahead to open seven new county stations.

In Worcester the BBC recently purchased premises and is setting up studios which will cost well over £1m, thus adding to the £23m the BBC spends annually on its largely unlistened-to local stations.

Radio Wyvern has served Hereford and Worcester well for four years now and has won praise from local and county authorities, the police, hospitals and several other local organisations. Mr Giles Shaw, who at the Home Office showed great concern at the financial difficulties of independent radio, quoted Radio Wyvern as showing "an admirable commitment to community service."

When there is absolutely no demand for these stations, why does the BBC persist in profligacy at the public purse? Norman Billett
58 Barbourne Terrace, Worcester.

Taxing statutes and roll-up funds

From Mr L K Young

Sir—Several of your correspondents have recently pointed to the great complexity of this year's Finance Act and considered ways in which to simplify the problem in future. Many readers who are unconcerned by the technical detail of the statutory provisions will soon find themselves adversely affected by one of this year's amendments which was supposed to eradicate an inequity caused by provisions introduced several years ago.

In the late 1970s the Revenue became increasingly concerned by the amounts of money invested by UK residents in offshore roll-up funds which "rolled up" their investment income; investors had no running return but on disposal were liable only to capital gains tax. In 1984 complex rules were introduced which treated the eventual gain on disposal as liable to income rather than capital gains tax unless throughout the period of ownership the fund had distributed at least 20 per cent of its income.

Unfortunately, as a result of various other conditions, the two large Dutch managed funds Robeco and Rollofco, which have a considerable number of UK investors, found they failed the statutory tests even though they distributed sufficient of their income. Strenuous representations were made to the Revenue

but this year's changes give such funds only the advantages of a distributor status for the future. Any investor between 1984 and 1986 who sells his investments in the future will be charged income tax on the gain despite already having been liable to income tax on the intervening distributions.

Such harsh treatment will cause more taxpayers to doubt the validity of a system which is so palpably unfair. It is now too late to introduce changes before next year, but perhaps the Revenue will recognise that the present amendment does not go far enough and announce that by concession it will treat all investors in Robeco and Rollofco who sell their investments as liable to capital gains and not income tax and introduce the necessary legislation next year.

At a time when the Labour Party is announcing plans to increase the number of inspectors to police the system more efficiently, it is to be hoped that this small change can be made to avoid unnecessarily setting a number of taxpayers against the system.

I. K. Young
Dearden Farrow,
1 Serjeants' Inn, EC4

Pension fund investment

From Mr D. Blair

Sir—Lex (September 5) was absolutely correct to stress the importance of asset allocation to the validity of a pension system which is so palpably unfair. It is now too late to introduce changes before next year, but perhaps the Revenue will recognise that the present amendment does not go far enough and announce that by concession it will treat all investors in Robeco and Rollofco who sell their investments as liable to capital gains and not income tax and introduce the necessary legislation next year.

At a time when the Labour Party is announcing plans to increase the number of inspectors to police the system more efficiently, it is to be hoped that this small change can be made to avoid unnecessarily setting a number of taxpayers against the system.

I. K. Young
Dearden Farrow,
1 Serjeants' Inn, EC4

SDP proposal is discriminatory

From the chairman, Campaign for Equal State Pension Age

Sir—if the SDP proposal is to integrate tax and National Insurance contributions before calculating state pension ages, it must be discriminatory for those aged between 55 and 65. This would be contrary to all concepts of justice and equity, including those enshrined in the UN International Covenant and the European Convention.

Is that really what the SDP (and the Liberal Party) intend?

David Lindsay
36 Orchard Combe,
Whitchurch Hill, Reading.

Advertising a computer

From Mr H. G. Shaw

Sir—David Robertson's letter (September 11) complaining of Dixon's advertising of the Amstrad PC1512 must disappoint all intelligent users of computers. Anyone who does not know the meaning of 512K surely should not be buying a computer, and as for stating other items are included and not charged as extras, this is most certainly relevant in advertising a product. Pre-

are to be appointed, trustees need have no fears. There is no need to shy away from retaining control over what is for the single most important responsibility that they have.

Dennis Blair,
1 Pembroke Road,
Moor Park, Northwood,
Middlesex.

Voting rights of residents abroad

From Mr I. Harris

Sir—I am sure that your readers will be surprised to discover (if they have not already) that the British Government has specifically excluded a large number of British citizens (who have the right of abode in the UK) not only from voting in UK parliamentary elections, but also from voting in EEC parliamentary elections even when they are residing in another EEC country (whereas British citizens in those countries will be allowed to vote for them). The Representation of the People Act 1985 disenfranchises British citizens if they have resided outside the UK for five years or more.

With regard to the European elections in particular, the British Government appears to be alone among those of the European Community (with the possible exception of Ireland) in disregarding such a large group of its own citizens this way. Moreover, despite many inquiries and protestations, nobody in official circles appears interested in rectifying what seems to have been a simple oversight in drafting the legislation on EEC elections.

However, what if wide discretion over asset allocation is delegated to the balanced managers? To the extent that asset performance results from asset allocation decisions, that is as much the responsibility of those who made the appointment in the first place, if they had made those decisions themselves. Why should that be? After all, you may say, delegation has taken place. That is true, but it can be shown that over time a group of balanced managers are likely to behave collectively no differently from the market and, in practice, somewhat worse, because of higher dealing activity and higher costs than necessary. Because such a result is predictable, to appoint a group of balanced managers is tantamount to attempting to walk away from responsibility for the consequences that are likely to follow from such a decision.

What alternative solution do I advocate? Today, there are several powerful tools that exist or are in course of development to aid the asset allocation process. Whether balanced or specialist managers

John Muellbauer,
Nuffield College, Oxford.

Development areas: nowhere else comes within miles of Corby

If you're planning to develop your business you need look no further than Corby.

Corby is a Development Area so your business gets the help of Development Area benefits. For most companies this means the better deal for them of either 15% grants on plant, machinery and equipment or £3000 per job created. There is also selective assistance for some job creating projects.

Corby is also a Steel Opportunity Area, and this means even more incentives.

Corby is England's first Enterprise Zone. There are factories off the peg, from 500 sq. ft. to 50,000 sq. ft., some of which are rates free until 1991. You can also choose from offices, warehouses, and high tech buildings.

Corby has EEC aid for small businesses. £1m is now available to aid efficiency.

Above all, Corby is right in the heart of England.

Within 80 miles of London, 50 miles from Birmingham. Strategically placed for any business that needs fast, inexpensive, easy access to the big South East and Midland population centres.

However for you look, you will find that,

as a total package for the success of your business, nowhere else comes within miles of Corby.



FINANCIAL TIMES

Thursday September 18 1986

Balfour Beatty
are Building
01-686 8700
BB a BICC Company

A sorry tale of death and deception

TWENTY YEARS AGO, shortly after I arrived in South Africa to work as a mining engineer, a young white trainee miner was killed in my section of the Western Areas (WA) gold mine. No one was to blame for his death but himself. He had been walking on the wrong side of a tunnel and was crushed against the wall by a slow-moving ore train.

No one was to blame for his death, but the mine regularly economised by keeping miners short of stores and equipment, and there were no safety signs in the place where the young man was crushed. That changed fast. Within hours, and well before the official accident inspectors arrived on the scene, special teams of mine officials were on the spot installing adequate lighting, putting up safety signs, carefully re-washing the walls around the bloodstains and making sure that everyone knew what to tell the inspectors.

I was not asked to attend the inquest even though I was technically responsible for the accident, but the investigators found that no one was to blame for the death. In those days, that mine had one of the worst casualty records in the industry. With a macabre sense of humour employees referred to its prominent concrete headgear as "the tombstone on the hill".

I have no first-hand evidence that cover-ups still take place and mine managers will never admit that they do. They would lose their jobs if they were found breaking the law. But secrecy is probably less frequent since 1983 when the fledgling National Union of Mineworkers insisted on being present at a full-scale and open inquiry into the Hlobane explosion.

Twenty years ago the gold price was \$35 an ounce and the mines were poor. These days the mines are much wealthier and can afford to spend adequately on safety and other equipment. Nevertheless, the 250,000-strong all-black NUM is particularly perturbed that there has been no discernible reduction in the rate of underground gold mine accidents in 40 years and that the death rate is regularly far higher for black miners than for whites.

South Africa's tallying of its mining accident rate differs from that used in the rest of the world, and the fact that some of its gold mines probe more than two miles into the earth helps to explain why accidents are more frequent than, for example, in the comparatively shallow workings of British collieries.

In South Africa an accident only counts as "reportable," and it is thus noted in the statistics, if it prevents a man from returning to work within 14 days. In the US an accident is reportable if it prevents the man reporting for the next shift while in Britain reportable accidents are those which prevent him from working for more than three days.

The effect of this is that accidents appearing in South African statistics are far more severe than those reported in Britain or the US.

According to an NUM report payment of safety bonuses based on numbers of reportable accidents encourages white supervisors to get

men back to work within the 14-day period.

Ironically, perhaps, South Africa's two previous worst mine disasters were in shallow collieries. In 1960 427 men died when a large area of the Coalbrook colliery collapsed, and in 1983 68 men were killed by an explosion at the Hlobane colliery.

About 600 people die each year in gold mine accidents and their deaths, in ones or twos, normally merit no more than a paragraph in the local press. About 500,000 men are employed in the mines and the fatality rate is among the highest in the world, according to a recent report into mine safety and health prepared for the NUM by Mr Jean Laper, a researcher in the sociology department of the University of the Witwatersrand.

The Chamber of Mines reports that the black death rate first fell below 2 (to 1.96) per 1,000 a year in



1941. By 1984 the figure was 1.62, but the rate was lowest at 1.57 in 1973 and was 2.00 as recently as 1978. This shows no real improvement in safety since the early 1940s, some independent observers believe. They also point to the fact that proportionately more black miners die underground than whites. In 1984 that ratio was almost five to two.

Mr Leger is particularly concerned that less than 2 per cent of the R40m (£17.4m) annual budget of the Chamber's Research Organisation is set aside for direct research into health and safety. His report, based on interviews with black miners and analysis of reports and statistics published by the Chamber, blamed apartheid for the industry's poor safety record.

The system of production bonuses paid only to white miners is blamed for an inadequate approach to safety. Black miners told Mr Leger:

"In the old days it was thought that white miners were far more interested in production rates than in safety and that this frequently resulted in black miners being obliged to work in conditions they considered unsafe."

The Mines and Works Act, Mr Leger says, contains little in the way of statutory protection for men who refuse to work in unsafe areas. He quotes the 1983 example of 17 black miners who were dismissed when they repeatedly refused to work in what they believed to be unsafe areas of the West Driefontein gold mine, and he reports that black miners have never been represented on mine safety committees.

Job reservation has not yet been

scrapped in the mines, and mines are frequently granted exemptions by the authorities permitting black team leaders to perform many of the underground jobs reserved for whites. That is simply a legalisation of practices which have gone no for years: if the job reservation regulations were strictly implemented gold mining would come to a rapid halt in South Africa. This is all very well as far as it goes, but the team leaders, Mr Leger's informants say, are frequently not adequately trained in safety procedures.

With the scrapping of job reservation in sight, the NUM is actively working towards a reorganisation of underground working methods to ensure that safety improves. As Mr Cyril Ramaphosa, the NUM's general secretary, put it: "In the mines health and safety are the top priority. You've got to be alive or uninjured to earn the wages. Therefore to us, health and safety come first."

THE LEX COLUMN

THE LEX COLUMN

NatWest passes the hat, again

In the old days it was thought that banks did best for their shareholders by gearing up. But perhaps the TSB's grotesque over-funding is setting new standards in the banking sector. How else to explain National Westminster's call on US equity investors for over £120m, only four months after braising the UK equity market with its record £114m issue?

A request for almost £190m is very large by the standards of international public offerings in the US, where share distribution channels are less streamlined than the institution-dominated British market. So NatWest's reputation for extreme opportunism remains unscathed.

It would have suited NatWest if it could have issued a smaller dollar capital rather than ADRs. Then it would have gone some way to matching its increasing US loan book with equity of the right size. But it was London's opinion that it would infringe the Companies Act, by creating equity with a fluctuating nominal value in ster-

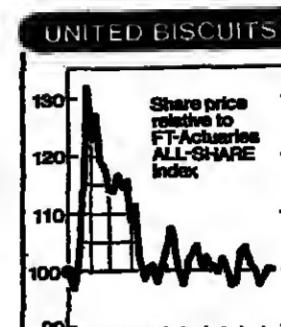
ling Pounds.

NatWest is typically vague as to which sort of acquisitions this latest issue will help with. But it must be girding itself for the opportunities that will arise if the US rules preventing commercial banks from underwriting securities or from buying banks across state lines are jettisoned.

Yet the existence of ADRs probably does not make a great difference to NatWest's ability to fund some mega-deal in the US. If such a deal precipitated another rights issue, at least those US investors who become owners of more NatWest shares via the New York Stock Exchange will avoid the forced dilution that was inflicted on them by the last one. As far as UK shareholders are concerned this particular adventure will dilute the current year's earnings by about 3 per cent.

Reckitt & Colman

Perhaps Airwick was not such an expensive purchase for Reckitt & Colman as the market thought at the time. A 17.5% pre-tax profit gain in group pre-tax margins in Reckitt's half-time figures is largely the result of Airwick's integration; in the US the addition of Airwick to Bully broadened the range of sales force could work on, and Reckitt's market share has shot ahead. With similar benefits in Europe, there is more to come, not least the US



Magic Mushroom brand which is due to sprout all over the place. Airwick must be regarded a success. Reckitt should repeat the performance with Durkee foods. It might not have been a scintillating business in the past, but after being passed from owner to owner just being part of a food group again will help. Putting it in with Reckitt French, halving the number of factories and turning two sales forces and headquarters into one of each should eventually give margins an other boost.

After interim profits of £28.5m, up from £27.7m, Reckitt should top £123.4m in 1986. Yesterday's up dip in the shares to 80½ leaves the prospective multiple under 14. Reckitt may offer little excitement, barring a miracle cure from the pharmaceutical side, but steady 15 per cent plus growth probably is worth a touch more than a market rating.

United Biscuits

The management of United Biscuits may wish to present a clearer picture of its post-imperial business, but the City seems to have come away from yesterday's first-ever full-dress presentation of results with its old ideas intact. UB remains, it seems, a mature and well-managed business but with a greater commitment to productivity gains than to living within its cash flow.

The figures themselves tell the same tale: pre-tax profits are up a fancy 31 per cent to £27.5m, but growth in the pace of economic development, the prospects were for an improving performance for the major economies later this year and next year.

In particular, it welcomed the improved co-operation between government and the major companies over the last year. The Fund is collecting a series of indications of economic policies and objectives in those countries as part of an exercise to improve joint monitoring of multilateral surveillance of their economic performance.

IMF staff hope that the indicators, which will be discussed by finance ministers in Washington, will signal inconsistencies both within and between different national economic forecasts and policy objectives.

The exercise, endorsed at last summer's Tokyo economic summit, has the strong backing of the US, which sees it as a way to press for a bigger contribution from Japan and West Germany to world economic growth.

Mr Nigel Lawson, Britain's Chancellor of the Exchequer, while less enthusiastic than the US, will also back the idea of establishing a loose medium-term framework for the world economy.

The Bonn and Tokyo governments, however, have indicated ahead of the Washington meeting that they are not prepared to agree to any measures which might diminish their national sovereignty in economic policymaking.

In a separate paper sent to Government earlier this month, the Fund said that it expected a recovery in world economic growth after the pause in the first half of 1986. It predicted that output would grow by an average 3 per cent in industrialised nations next year.

The annual report says that several factors point to an improved outlook. They include lower inflation and interest rates, the change in the pattern of exchange rates following last September's Plaza accord to push down the value of the dollar, and the US efforts to curb its budget deficit.

The huge US current account deficit and the parallel surpluses in Japan and West Germany, however, remain a threat to balanced growth.

At the same time many developing countries faced greatly intensified economic problems because of the sharp slowdown in world trade and the continuing weakness of international commodity prices, the Fund said.

Report details, Page 4

Honeywell and NEC plan joint venture

By Louise Kehoe

In San Francisco

HONEYWELL, a US computer maker, and NEC Corporation of Japan are to set up a joint venture company to market supercomputers in the US and Canada.

The announcement came amid rumours that Honeywell is about to announce an extensive restructuring, including the sale of its entire mainframe computer business to NEC.

Honeywell already has close links with NEC, which supplies the central processing unit for Honeywell mainframe computers.

Honeywell's stock price fluctuated wildly in heavy trading on the New York Stock Exchange. The stock opened at \$74 and rose quickly to \$84, but fell back to \$78 by midday.

Honeywell may also sell its defence and controls businesses to Boeing and its mini-computer business to Bell of France, according to a report issued yesterday by a New York stock analyst.

Honeywell officials had no comment yesterday and Boeing also refused to comment.

Fuelled rumours of an imminent announcement are widespread reports that Honeywell is seeking a buyer for its mainframe computer business in the face of sluggish sales. In May, Honeywell held preliminary merger talks with Sperry Corporation, which was subsequently required by Burroughs.

According to stock analysts, Honeywell's recent stock price falls well below the value of the company, leading many to conclude that a major restructuring, including the sale of portions of the company's operations, may soon occur.

The New York Stock Exchange said yesterday that it had contacted Honeywell due to the unusual market activity in its stock and requested that it issue a statement indicating whether there were any developments explaining the activity.

The NYSE said the company declined to comment beyond this statement it made earlier on the joint venture with NEC.

Brussels plans to scrap four steel product quotas

BY QUENTIN PEEL, IN BRUSSELS

missioner responsible for the steel industry, will now draw up detailed proposals for the 1987 steel regime on the basis of the Commission decision. That will have to be submitted to 12 industry ministers from the member countries for approval or amendment.

A spokesman said yesterday that the Commission believed the market would pick up towards the end of the year, although it recognised there had been no real increase in activity so far. He said the steel producers protected by minimum prices were also benefiting from the fall in oil prices.

The decision seems certain to arouse fierce resistance from the steel industry's leading producers and from many member states, which will have to decide whether to approve the action before the end of the year.

It coincides with a move by the Commission to reduce the production quotas for many steel products in the last quarter of the year, which in itself was a recognition of the sluggish market both within the Community and abroad.

Mr Karl-Heinz Nierjes, the Com-

missioner responsible for the steel industry, will now draw up detailed proposals for the 1987 steel regime on the basis of the Commission decision. That will have to be submitted to 12 industry ministers from the member countries for approval or amendment.

A spokesman said yesterday that the Commission believed the market would pick up towards the end of the year, although it recognised there had been no real increase in activity so far. He said the steel producers protected by minimum prices were also benefiting from the fall in oil prices.

The removal of the four steel products from quota restrictions would reduce the proportion of total EEC production subject to control from 65 to 45 per cent, he said.

The products are those for which demand is firmest, including light sections in the heavy section.

Europe, the association of major European steel producers, has been calling for a slowdown in the liberalisation process because of the

marginal increase.

Paris bomb kills 4

Continued from Page 1

Islamism on the right and within the police.

Not least of Mr Chirac's worries at the moment is the pressure that he is coming under from the extreme right to give the police an even freer hand.

John Wylie, writer from *Reuter's*, fears that the terrorist campaign may also move into Italy, where last night by threats received by the Ansa newsagency, members of the Red Brigades, a leading party of the extreme left, threatened to kill the Italian prime minister if he did not release the 150 political prisoners he has been holding for over 30 years.

According to stock analysts, Honeywell's recent stock price falls well below the value of the company, leading many to conclude that a major restructuring, including the sale of portions of the company's operations, may soon occur.

The New York Stock Exchange said yesterday that it had contacted Honeywell due to the unusual market activity in its stock and requested that it issue a statement indicating whether there were any developments explaining the activity.

The NYSE said the company declined to comment beyond this statement it made earlier on the joint venture with NEC.

Warner sales may fund expansion into cinemas

BY ANATOLE KALETSKY IN NEW YORK

WARNER Communications, the US film production and entertainment company which has turned around spectacularly in the last two years after disposing of its loss-making Atari video games subsidiary, may soon be buying into the cinema business.

Mr Steven Ross, the company's chairman, said at the Warner annual meeting in Los Angeles on Tuesday that he had more than \$1bn in cash available and was "looking at quite a number of possible acquisitions" including cinema chains.

Warner received clearance only last week from the US Justice Department to start buying cinemas. It had been barred for over 30 years from becoming a motion picture exhibitor by a consent decree arising from anti-trust suits against the major Hollywood film studios.

Although Mr Ross said that he would not be "rushing into buying anything," his company's strong cash position, the widespread consolidation taking place in the US

media business and the possibility of a takeover threat to Warner itself all argue for a substantial acquisition.

Warner's cash holdings come from a \$300m issue of preferred stock last month plus recent sales of syndication rights for television shows, worth \$700m. The main alternative use for the company's cash would be the purchase of a 31.4 per cent stake in Warner held by Carl Cohn, the media holding company controlled by Mr Herbert Siegel. Mr Siegel, who sits on the Warner board, opposed the issue of preferred stock last month and is reportedly concerned about the steady dilution of his Warner holding.

Chris-Craft initially acquired a 30 per cent stake in Warner two years ago as a "white knight" when Warner was struggling with its Atari losses and feared a takeover by Mr Rupert Murdoch, the Australian-born newspaper publisher.

Warner's cash position is currently strong, with net assets of \$1.2 billion, up from \$800 million a year ago. The company's cash position is currently strong, with net assets of \$1.2 billion, up from \$800 million a year ago.

Financial Director -Designate

c.f30,000 plus car
and other benefits
West London

Our client, a leader in automated refreshments vending and with growing catering and commodity interests, seeks a fully qualified accountant with potential to fill a Board appointment at an early date. The successful candidate will be responsible for managing the finance and systems functions as well as contributing positively to the development of a market orientated corporate strategy.

The job calls for a finance and business background at senior level in a customer conscious commercial organisation and for experience of consolidations, Group reporting, computers and successful acquisitions.

Applicants in the 30-45 year old range are asked to write with full cv and daytime telephone number quoting reference 1470 to:

BinderHamlyn

MANAGEMENT CONSULTANTS
Tutor Austin, Executive Selection Division
Binder Hamlyn Management Consultants
8 St Bride Street, London EC4A 4JA

BY TOM BURNS IN MADRID

MR PEDRO TOLEDO, managing director of Banco de Vizcaya, has been appointed to succeed Mr Angel Galindez as the bank's chairman, in a smooth succession which is in stark contrast with recent dramatic upheavals at the top of Spain's so-called big seven private banks.

Mr Toledo, 51, joined Vizcaya in 1968, became managing director in 1978, and had his role as heir apparent to Mr Galindez confirmed in 1983 when he was appointed deputy chairman.

Mr Galindez, 68, Vizcaya's chairman for the past 11 years, will formally stand down on January 31. The smoothness of the transition, over a period of more than four months, is unusual in Spanish banking circles, where top appointments have, in some cases, been forced by circumstances and have traditionally prompted boardroom acrimony.

Mr Toledo made his mark on Vizcaya, Spain's sixth largest bank in deposit terms, by emphasising managerial expertise and by building up a closely-knit team of executives that came to play a key role in rescuing ailing financial institutions during the prolonged Spanish banking crisis that set in during the mid-seventies.

The know-how that Vizcaya



Mr Pedro Toledo who is to take over the chairmanship of Banco de Vizcaya from January, in succession to Mr Angel Galindez

acquired in absorbing casualties of the crisis and returning them to financial health culminated in its 1982 takeover of Banca Catalana, the foremost of the banks that crashed.

Among Mr Toledo's protégés were Mr Carlos Solchaga, who left the bank to enter politics and is the current Economy Minister, and Mr Claudio Aranardi, who was appointed chairman of INI, the public sector holding company, in July.

Much like Mr Galindez, the outgoing chairman, Mr Toledo is a self-made man, a professional economist and an outsider in the banking and business élite of Bilbao, the industrial hub of the Basque country where Banco de Vizcaya has its headquarters.

Last year the bank registered a 22 per cent growth in net profits to Pta 13.6bn (\$86.4m) and upped its annual dividend to Pta 227 a share from Pta 212. The earnings increase came after an 18 per cent rise in 1984.

* * *

MARRIOTT CORPORATION, the leading US hotel concern with interests in restaurants and other food services, has elected Mr Richard J. Marquis, 47, vice-chairman from October 2, in succession to Mr Don G. Mitchell, 51, who is to remain on the board.

Mr Marquis relinquished some of his present responsibilities to allow him time not only for his chairman's role but also for chairman of First Media Corporation, which is owned by the Marriott family, and runs radio and television stations.

Mr Francis W. Cash is to take over Marquis' chairman's operation, which had been held by Mr Marrett, from November 1. Mr Cash, an executive vice-president, moves up from being in charge of the group's Roy Rogers fast foods restaurants.

Sun Life of Canada leadership plan alters

BY JONATHAN CARR IN TORONTO

SUN LIFE ASSURANCE, Canada's second biggest life insurer, has appointed Mr John Gardner as president to succeed Mr Jack Brindle who is to take early retirement in December 31.

Mr Gardner, aged 48, is currently senior vice-president in charge of Sun Life's US operations. Mr Brindle, 64, was due to retire in 1987, but wants to return to England to live with his family.

The Toronto-based company says that Mr Thomas Galt, its chairman and chief executive officer, will not retire as planned this year, but will stay on to oversee the new senior management team. No new retirement date has been set for Mr Galt, aged 65.

Sun Life's assets grew by 25 per cent last year to \$226.4bn (US\$312.4bn) and the strong growth has continued in 1984.

New chief executive at Triumph-Adler

BY FRANCESCO TATO IN FRANKFURT

MR FRANCESCO TATO, aged 54, is taking over with immediate effect as chief executive of Triumph-Adler, the West German office equipment company which Olivetti, the Italian-based concern, has taken over from Volkswagen, the West German motor group.

Mr Tato worked for Olivetti and is a close associate of Olivetti's chairman, Mr Carlo de Benedetti. He had also headed Kienzle, the office equipment subsidiary of the Mannheim group.

Mr Tato succeeds Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other tasks within the VW group.

The management change had been widely expected, since it

was announced earlier this year that Olivetti was taking over VW's 98.4 per cent stake in TA. The takeover was approved in July by the German cartels.

Mr Tato succeeded Mr Wolfgang Nadelssen, who had the top job at TA for two years, after serving as head of VW's operations in Nigeria. Mr Nadelssen is returning to other

Accountancy Appointments

FINANCIAL CONTROLLER

London

A young and dynamic graphic design company with an impressive client portfolio is seeking a Financial Controller.

The successful candidate will be responsible for all aspects of the financial management of the company, including day-to-day accounting, computerised accounting systems, management information reports, budgets, statutory accounts and liaison with professional advisers.

Candidates, preferably graduate chartered accountants, must have a minimum of two years post-qualification experience, either in a service or

c.£20,000 + car

advertising company, or in auditing such companies.

In addition to strong technical skills, the successful candidate will have a strong, outgoing personality, a quick and perceptive mind and be able to employ a share-lever approach. A sense of humour would be a definite advantage.

The position offers an excellent opportunity for the right person to develop in a growing and exciting company.

Please write in confidence enclosing career details and quoting reference 6467/L to Anne Routledge, Executive Selection Division.



Peat Marwick & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

GENERAL APPOINTMENTS EVERY WEDNESDAY

Planning a career move or just looking? Then check the General Appointments pages every Wednesday.

Need to recruit high calibre staff? Contact Louise Hunter on 01-248 4864 for details on how to advertise.

FINANCIAL TIMES
EUROPE'S BUSINESS NEWSPAPER
LONDON - FRANKFURT - NEW YORK

Management Challenge

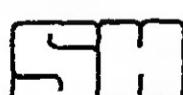
Finance & Administration Middlesex to £20,000 + car

Our client is a privately owned storage company which is currently expanding and diversifying its trading activities. It is now poised to aggressively exploit the market and build upon its success.

In line with this expansion they now seek a qualified accountant, aged late 20's-early 30's, to join their management team. Assisted by a small department we already employ sophisticated computing facilities, you will be responsible for the day to day running of the accounting and administration function. However, the brief is broad and will include responsibility for financial and strategic planning and the provision of management information to support the business now and in the future.

The appointee will play a vital part in the overall success of the company, and will therefore require a rare combination of technical skills and imagination. Well developed commercial instincts and the ability to achieve agreed business objectives in a small, but hectic, environment are essential personal qualities.

Applications, giving full personal and career details, including current salary, should be submitted quoting reference SH/AR/23 to John Dennehy at: Stoy Hayward Associates, Management Consultants, Executive Recruitment Division, 8 Baker Street, London W1M 1DA.



Stoy Hayward Associates
MANAGEMENT CONSULTANTS
A member of Howell & Howell International

MANAGEMENT CONSULTANTS Are you eager for success? Are you available now?

As a result of our continued growth we require several MANAGEMENT CONSULTANTS to maintain our development.

Could you be one of them?

You must be highly motivated with an appetite for achievement. Your successful track record will show that you are thoroughly experienced in the business to business area and capable of problem solving for small and medium sized companies, be they financial, commercial or manufacturing.

You will receive comprehensive training and the back-up necessary.

A first rate remuneration package commensurate with effort is offered.

If this is your sort of challenge and you would like to join our expanding team, please send complete career details to Mark Quinney, Ref: F.T. Independent Consulting and Management Company Ltd., Rawplug House, 147 London Road, Kingston-upon-Thames, Surrey KT2 6NR.

Insurance & Financial Services Market Leader Assistant General Manager Finance

Rural England

c.£40,000 + car & benefits

This is the senior financial appointment in a long established Group, supplying insurance and other services to a specialist sector in which it has the highest market share for its products. Funds under management exceed £1bn. Policy is to grow by developing original products and financial services.

Reporting to the Chief Executive, the task is to provide strategic financial advice, and to improve the performance of the accounting function.

The person appointed will be a qualified Accountant, aged at least 35, who has helped determine financial strategy in a substantial, well run business, preferably providing financial or other services. Successful management of a large accounting function must also be demonstrated. Highly developed personal and communication skills are essential. Insurance industry experience would be a plus.

Benefits include a car, bonus, excellent pension arrangements and generous relocation allowances. The Group's modern offices are in an attractive location.

Please apply to Barry Underwood, advisor to the Group, in strict confidence with details of age, career and salary progress, education and qualifications, quoting reference 1642/FT on both envelope and letter. Please provide a day time telephone number.

Deloitte Haskins + Sells

Management Consultancy Division

P.O. Box 198, Higgate House, 26 Old Bailey, London EC4M 7PL

GENERAL APPOINTMENTS

Appear every WEDNESDAY

ACCOUNTANCY APPOINTMENTS

Appear every THURSDAY

Rates:
£41 per single column centimetre

European Controller

c.£25,000 + Car

Surrey

Our client is part of a major U.S. corporation with branches and subsidiaries throughout the world. The company is engaged in the design of specialist plant and equipment and is acknowledged to be a leader in its field. European turnover is currently approaching \$20 million.

The need has arisen for an experienced manager, reporting direct to the U.S., with line responsibility for the European financial functions including computer systems development, project financing, cost control, treasury/tax management and group accounting.

The successful candidate is likely to be a graduate, qualified accountant, aged 30/40,

with a shirt sleeves approach, derived from practical small company experience. You must be able to demonstrate a good track record in organisation and systems planning and development. Fluency in French and familiarity with U.S. reporting requirements and methods of operation are essential. The attractive salary package will include relocation and other fringe benefits and prospects for promotion within the group are excellent.

Applicants should write to Nigel Bates FCA, Executive Division, enclosing a comprehensive c.v. and daytime telephone number, quoting ref. 346, at 39-41 Parker Street, London WC2B 5HL.



Michael Page Partnership

International Recruitment Consultants

London Windsor Bristol Birmingham Nottingham Manchester Leeds Glasgow & Worldwide

A member of Addison Consultancy Group PLC

GROUP ACCOUNTANT REQUIRED

To oversee accounting functions of an hotel group, experience of manual and computerised hotel accounting essential. Proven ability to produce results and statistics on strict timing is a requisite with flair for producing systems, forecasts and credit control.

Please call 01-724 3142 for an Appointment

Young Accountants

...a career in investment analysis

to £16,000

Central London

Our client, a major UK pension fund, has a number of opportunities for recently qualified accountants interested in a career in portfolio management.

The initial appointments would be as investment analysts within a team of professional managers and analysts. You will work closely with a portfolio manager fully analysing a wide range of companies and industries.

Candidates should have been qualified for up to two years and have the ambition to develop their career in a City environment.

Salary will, initially, be up to £16,000 but prospects for promotion are excellent with substantial rewards available to those who succeed. Attractive conditions of employment include generous holiday entitlement and home to office travel allowance.

Please write with full career details. List separately any companies to whom your application should not be sent. Ann Herbert ref. AH/5/2.

HAY-MSL Selection and Advertising Limited,

52 Grosvenor Gardens, London SW1W 0AW.

Offices in Europe, the Americas, Australia and Asia Pacific.

HAY-MSL

CONFIDENTIAL ADVERTISING

Business Analysis Manager

Midlands £22 - 24,000 + car

A graduate accountant of MBA calibre, aged 30-35 and with demonstrable potential for advancement, is sought by a leading UK multinationals with a strong commitment to positive career planning.

As a senior manager in a high powered corporate team, the role will assume responsibility for a cross-section of intellectually taxing assignments offering the challenge of wide variety and the stimulus of confirming and resolving complex business issues. The role may vary from undertaking a competitor review and acquisition analysis to upgrading systems in a major subsidiary, from preparing a unit business plan to conducting a strategic review of a product line. In this context, attributes of applied expertise, analytical ability and excellent communications skills are essential. Additionally, applicants should be able to offer large company manufacturing experience, strong leadership capabilities and the potential for promotion within twenty-four months. The Group has a decentralised management style but at the same time makes a strong central commitment to the career development of high fliers. Vigorous management policies and an innovative programme of capital investment will ensure that it remains in a strong competitive position internationally.

Fringe benefits are those which you would expect from a multinational employer and will include, in appropriate circumstances, relocation costs.

Opportunities like this are few and far between, so write briefly NOW enclosing a curriculum vitae or telephone for a personal interview form, in either case quoting ref. 4810 to J Constable ACIS, Director.



EXECUTIVE CONNECTIONS

100 Regent Street

London W1P 2EE Tel: 01-580 2447

FINANCIAL DIRECTOR

Central London c. £30,000 plus car

Metal Trading

The successful applicant will have a professional accountancy qualification and will be fully familiar with computerised accountancy systems.

Age is not so important as an ability to create/remodel and administer the strict financial controls which a rapidly expanding, mainly physical, international metal trading organisation requires.

Please submit full C.V. to:
The Managing Director,
Burwill & Co. Ltd.,
195 Knightsbridge, London SW7.

Financial Director for Quotable Company

£27-33,000 pa

Creative Chartered Accountant is sought for expanding service company in "the people business". The company is a market leader with a 12 year track record and offices in London, Leeds, Birmingham and Winchester.

Expansion plans leading to a listing require the recruitment of an entrepreneurial minded 28-33 year old CA preferably with some experience of investigations, corporate finance and financial control.

Remuneration, incentives and benefits will be made most competitive and sufficient to attract an accountant of the highest calibre.

Please contact Robert McDonald for an informal discussion about the company's plans and how the appointment might advance your career.

Robert Simkin Ltd 26-28 Bedford Row, London WC1R 4SH.

Tel: 01-405 8882 Fax: 01-405 3677 Telex: 884064.

REUTER SIMKIN
LONDON • LEEDS • WINCHESTER
RECRUITMENT AND MANAGEMENT CONSULTANTS

Accountancy Appointments

General Appointments

Appear every WEDNESDAY

Accountancy Appointments

Appear every THURSDAY

Louise Hunter
01-248 4864

Jane Liversidge
01-248 5205

Daniel Berry
01-248 4782

Financial Executives

currently seeking

£20,000-£45,000

Cartwright Hopkins is an established executive recruitment consultancy that provides its services in a professional, personal and confidential manner. We continually seek to extend and broaden our contacts with qualified accountants who have achieved a successful career to date and who may wish to develop their careers further by seeking a change of position now or alternatively by considering opportunities in the future.

Please write enclosing a full curriculum vitae to:
Philip Cartwright F.C.M.A.
or Nigel Hopkins F.C.A.

97 Jermyn Street,
London SW1Y 6JE.
Tel: 01-839 4572

**Cartwright
Hopkins**

FINANCIAL SELECTION AND SEARCH

FINANCIAL ACCOUNTANT SHIPPING

LONDON NW1 c £25,000

Zodiac Maritime Agencies Limited is a successful and expanding company in the field of Ship Management. The continued growth has created the need for a new position to be a key member of the finance team. The emphasis is on implementing and supervising further controls over the company's expanding range of activities in order to provide more accurate and up-to-date management information.

The appointment calls for a qualified Accountant in his or her late 20s/early 30s, currently working in a commercial environment with a strong systems background and, ideally, with experience of the Shipping Industry.

The successful candidate will be personally energetic, have proven initiative with strong inter-personal skills and the ability to achieve results in a demanding environment.

Please send a comprehensive career resume, including salary history and a daytime telephone number, to:

D. A. Clarke
ZODIAC MARITIME AGENCIES LIMITED
12 York Gate, Regent's Park
London NW1 4QG

Only American Express could widen an ACCOUNTANT'S horizons so excitingly

It must have occurred to you that travelling around the world, constantly dealing with different people in new and interesting places, makes for exceptionally stimulating working conditions. If you're a busy Chartered Accountant, though, you'll know only too well that opportunities to escape the routine of an unchallenging and unexciting job are few and far between.

Here, then, is the chance you're waiting for: as one of the Senior Auditors American Express is currently seeking to recruit for its Internal Audit Department, you'll be based in Brighton and will travel extensively to a wide range of locations throughout Europe, the Middle East and Africa. You'll be working closely with other dynamic professionals, making full use of your skills to examine the performance of our operating units. It's also

possible that there may be opportunities for Auditors to play the same role in our Far Eastern Region, based in Hong Kong.

There certainly aren't ordinary audit jobs. But then, American Express is no ordinary organization. Our Travel Related Services subsidiary forms one of the world's largest, and most successful, financial services companies, providing an unparalleled combination of payment, travel and communication products. And audit plays a very special role in our operations, involving responsibility — and opportunities — that are unmatched elsewhere.

Naturally, we want auditors who are extraordinarily talented — qualified and experienced Chartered Accountants capable of dealing with the technicalities of systems analysis and management information reviews — as well as providing detailed advice on a

wide range of specific accounting and operating problems. You should also possess a very high level of motivation, and excellent written and verbal communication skills.

We'll also expect you to have a talent for investigative work and to use your experience to acquire a thorough first hand knowledge of all our business activities.

If you can bring us all this, we offer in return a competitive salary and benefits package which includes mortgage subsidy, non-contributory pension, free life cover and relocation expenses where necessary.

Please send a comprehensive c.v., quoting ref. IAB, to Mike Whippy, Personnel Officer, American Express Europe Limited, Paston House, Preston Road, Brighton, East Sussex BN1 6AR.

**AMERICAN
EXPRESS**

GROUP Financial Accountant

Package c £22,000

We are the UK arm of the world's largest publicly quoted insurance group. Due to recent expansion, we now have a vacancy for a Financial Accountant.

Reporting to the Chief Accountant, you will be responsible for ensuring compliance with all UK statutory reporting requirements in particular the preparation of Companies Act accounts and Department of Trade returns for some fifteen countries. The environment is young, motivated, highly computerized and rapidly changing.

If you are under 35, ACA/ACCA qualified, have an insurance background gained either in the industry or the profession and are looking for a new challenge then reply in confidence to:

Wayne Page, Chief Accountant,
Aetna Life Insurance Co. Ltd.
461 St John Street, London EC1V

Aetna

EUROPEAN AUDIT

Heathrow

MAI Basic Four, Inc. is an internationally significant producer of mini and micro computers and related software products. About half of its \$250 million plus revenues are derived from European operations.

The company now wishes to appoint a senior audit officer to establish a financial and operations audit function.

Candidates should be graduates ACA/CPA's with a working knowledge of French and German and at least 1-2 years post qualification experience, preferably having served articles with one of the 'big eight'.

£22,000-£26,000 + car

accounting firms. A knowledge of GAAP and SEC reporting requirements will be advantageous. Key personal attributes sought are effective communicative and interpersonal skills within European/US cultures and a hi-tech environment; flexibility and independence of mind; and a minimal need for supervision.

Please write in confidence enclosing career details and quoting reference 5886/L to M.R.P. Blandenhausen, Executive Selection Division.

**PEAT
MARWICK**

Peat, Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

The British Printing & Communication Corporation plc

FINANCE DIRECTOR

c£35,000 + car

London

The British Printing and Communication Corporation plc is a substantial, profitable and rapidly expanding multinational company engaged in all facets of printing and publishing. It now seeks an able and ambitious Finance Director aged 35-45 to join its publishing division.

The ideal candidate will be an imaginative, entrepreneurial accountant who can demonstrate significant achievement and help to accelerate the growth of an already dynamic business. Experience within media or publishing while advantageous is not essential.

Please write to D.E. SHRIBMAN as advisor to the company stating how you meet the requirements and enclosing a curriculum vitae, details of current earnings and a daytime telephone number.

HUDSON SHRIBMAN

THE COMPLETE FINANCIAL SELECTION SERVICE

Vernon House, Sicilian Avenue, London WC1A 2QH. Tel: 01-831 2323



A key role in monitoring financial performance

Based Manchester

The North Western Regional Health Authority is the second largest region in England, with an annual revenue budget of £900 million, spread across 19 District Health Authorities and including a Capital Programme of £70 million per year.

This key position represents an excellent opportunity to work at the forefront of public service finance. Reporting to the Assistant General Manager, you'll be responsible for managing a major section of the Treasury's Department. You will be heavily involved in all aspects of the Department's operations through monitoring District and Regional financial performance and the achievement of short term plans, liaising closely with your counterparts in Financial Planning and Audit.

This is a highly innovative role, involving the development, implementation and maintenance of Region-wide financial accountability systems in collaboration with the Regional Computer Services Manager. Additionally you will be expected to

contribute to the future success of the department through your involvement in the Regional Finance Training Scheme.

CPFA qualified or the holder of a similar accounting qualification and ideally in your mid-late 30s, you will have extensive experience of financial monitoring gained in the public service, industry or commerce. Good managerial and communication skills together with the ability to interpret information quickly, are essential. Additionally you will need the strength of character to push through difficult decisions.

If you feel you possess the right professional and managerial qualities for this position, write or telephone for an application form and job description to the Regional Personnel Division, Gateway House, Piccadilly South, Manchester M60 7LP, quoting reference number S112/A. Tel: 061-236 9456, Ext. 614.

Closing date for receipt of completed application forms 12.00m, Friday 3rd October, 1986.

NORTH WESTERN

REGIONAL HEALTH AUTHORITY

CHARTERED ACCOUNTANTS
c £77,000-£250,000

Are you a highly qualified
accountant or finalist looking for a
new career?

With a wide variety of sufficient
experience available in small to
medium-sized companies and
diversity of opportunities available
we are sure you will find a place
that suits your needs.

Our services are completely
confidential. We may have just
what you are looking for today, so
why not ring us today for an
appointment simply send us
your CV.

Ref: CA/346

For further details please or
with quoting reference No.

5160 STREET LONDON W1X 1AH TELEPHONE 01-438 3387 TELEX 27789

ACCOUNTANCY ASSOCIATES LIMITED

temp./perm. recruitment consultants

01-734 2878 (24 hours)

EXECUTIVE
JOB SEARCH

Are you earning £20,000 - £100,000 p.a. and seeking a new post?

Connacht's discreet and successful Executive Marketing Programme provides professional excellence in helping you to identify those unadvertised vacancies.

Contact us for a free and confidential meeting to assess if we can help you. If you are currently abroad ask for our Executive Export Service.

32 Savile Row,
London, W1
Connacht

The Executive Job Search Professionals

Ernst & Whinney

Accountancy Appointments

Finance Director

Manufacturing Group — South West
circa £35,000 + bonus + car

As a member of a highly successful public group operating with a considerable degree of autonomy, our client is seeking a Finance Director to strengthen the management team in the further expansion of the profitable and well-established medium sized engineering manufacturing business operating from sites in the UK and Europe.

Reporting to the Managing Director, the Finance Director will be expected to guide and strengthen financial planning and management of the Company and to assume full responsibility for managing and developing the Company's financial profile both within the Group and with external City institutions. Supported by an experienced accounting team, the successful applicant will

assume responsibility for all aspects of financial accounting, reporting, budgeting, acquisition funding and taxation work.

This is a high profile leadership role where the Finance Director's success will be measured by the degree to which the Company's financial situation satisfies external appraisal and internal strategic objectives.

The need is for a qualified accountant, age 35/40 who has considerable progressive experience outside the profession, preferably gained in a substantial manufacturing company. The person appointed will have worked in a decision making role in senior financial management at Board level where he/she will have gained robust operational experience. As well as

institutional experience, a broad technical background demonstrating flexibility, energy and excellent communication skills are key requirements.

Remuneration is negotiable with benefits reflecting major company practice. Relocation assistance will be paid where necessary.

Candidates should write enclosing a full curriculum vitae and stating any company to whom they would not wish their application to be disclosed, quoting reference MCS 9186 to Jeremy Pakenham, Executive Selection Division Price Waterhouse Management Consultants Clifton Heights Triangle West Bristol BS8 1EB

Price Waterhouse

Graduate ACMA's

aged 30-40
to £35,000 + car & benefits

Recent developments in technology and ever increasing competitiveness in the market place means that our clients demand rapid yet high quality solutions to increasingly complex problems. As a member of our successful management consultancy, your ability to provide those answers will soon be tested.

Based in London, Birmingham or Manchester you'll be helping some of the country's most prestigious and innovative enterprises; working with senior management on substantial projects which will have a real impact on profitability and efficiency.

Our rapid growth means we now seek additional high calibre graduate ACMA's, with line experience of financial and management accounting. Involvement in large scale MIS projects is essential, perhaps in a consultancy role. Experience should include at least one of the following:

- Corporate Planning
- Feasibility/Profitability Studies
- Cost Reduction Exercises

This is an opportunity not only to combine significant career development with technical challenge, but also to work with bright and highly committed colleagues, often in a multi-disciplinary team. To apply please send full personal and career details (including daytime telephone number) to Martin Manning, quoting reference 3035/FT on both envelope and letter.

Deloitte

Haskins + Sells

Management Consultancy with **Haskins + Sells**

P.O. Box 196, Hillgate House, 26 Old Bailey, London EC4M 7PL

Internal Audit Manager

£26810 — £28825 p.a. incl.

The Central Electricity Generating Board is looking for a qualified accountant with several years experience in the application of computer systems for financial control and a proven record at senior level in internal audit and/or financial/management accounting.

The successful candidate will have managerial responsibility for the ongoing internal audit service covering Headquarters Departments and associated offices and, as such, will be a senior member of a team under the central direction of the Head of Internal Audit, providing an independent internal audit function throughout CECB.

The job holder will have a primary responsibility for maintaining and developing a computer audit service to keep abreast of current and impending techniques and applications relating to mainframe (IBM and ICL) and distributed processing computer installations. He/she will be required to plan and co-ordinate the training of internal audit staff in computer based systems, including the formulation of interrogation programs, and to provide specialist advice to outstationed audit teams.

Applications in writing only stating age, qualifications and experience including present salary to the Personnel Manager, CECB, Sudbury House, 15 Newgate Street, London EC1A 7AU by 30 September 1986. Quote reference 279/86/MC/FT.

The CECB is an equal opportunity employer.



CENTRAL ELECTRICITY GENERATING BOARD

Tomorrow's Challenge

City From £20,000 + Bonus + Car

Continually striving to break new ground, our client, a major City service group, is currently diversifying its trading activities within the UK. The group is on the acquisitions trail and committed to substantial growth in the foreseeable future.

Consequently, a qualified accountant is sought, aged 25-30, who can identify with this single minded approach and is eager to take on a variety of challenges. The immediate requirement being the establishment and implementation of financial and management information systems for recent acquisitions, geared to supporting their business objectives both today and in the future.

Career opportunities are exceptional and the position represents a rare opportunity to join the group at an exciting stage of growth and make a positive contribution to its continued success. Salary will not be a limiting factor and the comprehensive benefits package includes an exceptional annual bonus and full relocation expenses where appropriate.

Write with full CV and daytime telephone number to Patrick Donnelly quoting ref: FT/116.

tfi The Finance Index
Financial Recruitment Consultants
11 Palmer Street London SW1H 0AB Tel: 01-222 5169/1181

GENERAL APPOINTMENTS

Appear every WEDNESDAY

Rate £41 per single column centimetre

Finance Director

High-growth equipment leasing company

to £35,000 + car

KMG Thomson McLintock
Management Consultants
70 Finsbury Pavement London EC2A 1SX

Since its inception in 1981, this subsidiary of a large American multinational corporation has grown rapidly and now has assets of £75m. It deals exclusively with UK customers and specialises in leasing large capital items. Further development is planned including diversification into mortgage lending and banking.

This growth has created the need for a Finance Director to control the accounting, pricing and cash management functions and to contribute to the policy and decision-making process. The position reports to the Managing Director and will involve evaluating potential acquisitions and developing new procedures to reflect the growth and changing nature of the company.

Candidates should be qualified accountants, probably in their mid-30's, who combine sound technical knowledge with business acumen. Ideally they should already have gained experience in the financial services sector and should be familiar with computerised accounting systems.

Please write in confidence to: Jane Woodward (ref 1551).

"3 MANAGERS WITH TECHNICAL SKILLS"

ACA's 28-35 CITY OF LONDON £18,000 — £28,000 + car

Our client is a major "top 15" international firm of chartered accountants with a sophisticated technical department able to accommodate the following:

1. EDP SUPPORT MANAGER — probably a Mathematics or Computer Science Graduate ACA with a computer audit background and with an interest in Micro Computing, computer modelling etc., capable of developing Computer Audit "state of the art" software plus reacting to any specialist client need requiring a one-off Computer solution from business planning to treasury models. £25,000 — £28,000 + car.
2. "HOT" AUDIT REVIEW MANAGER — ideally a top grade audit manager or assistant manager — graduate ACA from a major firm keen to develop "hot" review procedures at the audit planning stage, mid audit and end of large audit work. £20,000 — £25,000 + car.
3. TECHNICAL MANAGER — possibly a high calibre assistant audit manager — graduate ACA keen to get involved on a two year or career basis in producing technical newsletters, accounting policy interpretation briefs and providing technical opinions on practice problems nationwide plus liaison internationally. £18,000 — £25,000 + car.

PROSPECTS

With the increasing demand for the above services within the firm and a rapidly developing potential for fee generating work externally, all three posts could have partner potential.

For more information, please contact George Ormrod B.A. (Oxon) or Stephen Hackett B.A. (Oxon) on 01-836 9501 or write with your C.V. to Douglas Liambias Associates at our London office quoting reference No. 7091.

410 Strand, London WC2R 0NS. Tel: 01-836 9501
163a Bath Street, Glasgow G2 4SC. Tel: 041-226 3101
India Buildings, Water Street, Liverpool L1 9EG. Tel: 051-227 1412
113/115 George Street, Edinburgh EH2 4PN. Tel: 031-225 7744
George House, 77 Fountain Street
Manchester M2 2EE. Tel: 061-236 1553

DOUGLAS LIAMBIAIS
Douglas Liambias Associates Limited
Accountancy & Management
Recruitment Consultants



QUALIFIED ACCOUNTANT

City Banking House

Licensed Deposit Taking Institution and Licensed Dealer in Securities (wholly owned subsidiary of foreign bank), total staff 20+ but with a wide range of banking activities, seeks a qualified accountant late 20's/early 30's to head up the Accounting Department and internal administrative functions.

The company maintains an ISM 34 and the job requirement includes running and developing the accounting and internal audit systems, preparation of statutory and monthly management accounts, returns to supervisory authorities (UK and overseas), monitoring treasury and foreign exchange operations, dealing with personnel matters, taxation, pensions, etc.

Candidate must relate closely to senior management and the managers of the operational departments in a small but dynamically growing environment. A competitive salary with usual benefits is being offered to the right person.

Apply with detailed C.V. to:
Managing Director
Box A0257, Financial Times, 10 Cannon Street, London EC4P 4BY

F.D. Designate

North London £20,000 + car

With a record of continued growth through acquisition and expansion of activities, our client now has a turnover in excess of £2m.

A Financial Controller is sought to balance the management team and to take responsibility for all financial and administrative activities as well as to strengthen cost control and management reporting systems.

It is anticipated that the successful candidate will become Finance Director

For further information call Brian Cogges FCCA on 01-387 5404 (evenings on 0923 720284) or write to him at the address below.

FINANCIAL SELECTION SERVICES
DUNNING HOUSE, GORDON STREET, BLOOMSBURY, LONDON WC1H 0AN

Accountancy Appointments

General Appointments

Appear every WEDNESDAY

Accountancy Appointments

Appear every THURSDAY

Rates £41 per single column centimetre

Group financial director

Home Counties, c.£35,000



For an innovative and expanding publishing based group with diversifying interests whose turnover this year is expected to be around £20m. Reporting to the Group Managing Director you will have total responsibility for the financial function. Initially an important aspect of the role will be to improve the effectiveness of the function and to review and develop the group management information systems. You will also play a leading role in merger and acquisition opportunities and in the Group's external financial relationships.

A qualified accountant, probably aged around 40, you will already have made your mark managing a sizeable finance unit servicing a multi-product, high transaction volume environment. Willing to involve your staff, you must be a positive and decisive person with a broad business perspective and good negotiating skills.

Resumes including a daytime telephone number to Torrance Smith, Executive Selection Division, Ref. S561.

Coopers & Lybrand Associates

Coopers & Lybrand Associates Limited management consultants

Shelley House, 3 Noble Street, London EC2V 7DQ

Banking and Leasing Executive

Central London

This is an important position within the headquarters of one of the UK's most prestigious financial groups. It is a developing role in a changing environment with excellent prospects.

Working closely with the central banking and leasing manager you will be involved in all aspects of leasing including negotiations with lessors, advising on lease/purchase decisions, management reporting and the financial and accounting aspects of legal agreements. Additional responsibility for providing a full accounting service for the group's leasing subsidiary could also be included for those applicants with the

£18-22,000 + mortgage etc

appropriate experience and qualification.

Projects on the banking side will include reviewing the group's banking arrangements and investigating and discussing with major finance houses the provision of new services to support the group's operations and finance new products.

Preferably aged under 35, applicants should have leasing and/or banking experience. A financial or accounting qualification would be an advantage.

Please write with full career details or telephone David Tod BSc FCA on 01-405 3499 quoting reference D488/RF.

Lloyd Management

125 High Holborn, London WC1V 6QA

Selection Consultants

01-405 3499

NEWLY QUALIFIED

ACCOUNTANCY APPOINTMENTS

The Financial Times has arranged with the Institute of Chartered Accountants to publish a list of those candidates who were successful in the recent Part II examinations. We propose to publish the list in our issue of Thursday, September 25, which will also contain several pages of advertisements under the heading of "Newly Qualified Accountancy Appointments." The advertising rate will be £41.00 per single column centimetre. Special positions are available by arrangement at premium rates of £49.00 per sec.

Newly qualified Chartered Accountants are never easy to recruit—do not miss this opportunity! We will also be including in this feature a

GUIDE TO RECRUITMENT CONSULTANTS

and entries in the Guide will be charged at £60.00 which will include company name, address and telephone number:

For further details, please telephone:

Louise Hunter
on 01-248 4864

Jane Liversidge
on 01-248 5205

or Daniel Berry
on 01-248 4782

Europe's Business Newspaper

Taxation Specialists

for the largest tax department in British private industry

By recruiting, during the last year, a number of high calibre accountants and Inspectors of Taxes, we have now created not only the largest, but also one of the best tax departments in British private industry.

We wish to augment our team by recruiting two more people of similar calibre. You must be either a graduate qualified accountant, who has passed your accounting examinations at the first attempt and has up to two years experience, specialising in tax, or a graduate fully trained Inspector of Taxes operating up to and including Inspector (P) level. Preferred maximum age for accountants 28—for Tax Inspectors 32.

Duties will include a mix of compliance/advisory work, the objective being to assist in the development of plans for legally avoiding, reducing or deferring tax payments.

Career prospects in Group Tax department and within the BP Group as a whole are good. Salaries will depend on age and experience. Other benefits include non-contributory pension, London allowance, subsidised luncheon club and interest free season ticket loan.

If you meet the above requirements and want to know more, please write or telephone for an application form to David Lear, Group Head Office Personnel, The British Petroleum Company p.l.c., Britannia House, Moor Lane, London EC2Y 9BY. Tel: 01-920 6957.

BP is an equal opportunity employer

The British Petroleum Company p.l.c.

SAMUEL LEWIS HOUSING TRUST FINANCIAL CONTROLLER

London • £23,000 + Car

We are a substantial and progressive Housing Trust controlling a Group of housing organisations, with assets of £42 million and a multi-million pound capital programme. The Group provides homes for ten thousand people through a combination of public and private funding and has an annual turnover of £20m.

Reporting to the Chief Executive and supported by a Department of 15 that includes both qualified and part-qualified accountants and a Wang V560, the Financial Controller has responsibility for the complete financial function of the whole Group. This will include the management and control of the Group's financial assets, controlling the planning and budgeting process, appraising new projects, refining management reporting, systems development and, through the Senior Management Team of which he/she will be a key member, contributing to policy development.

For a practical, experienced and well-qualified accountant with a lively mind and keen commercial sense, this position offers an excellent opportunity to join an energetic and expanding organisation.

The attractive remuneration package includes a car, non-contributory pension and other good benefits.

Please reply with full career details to: Gillian Walton, Personnel Manager, Samuel Lewis Housing Trust, Knights' Court, 6/8 St John's Square, London EC1M 4DR. Telephone 01-251 6091.

Finance Director

Senior Secretaries Group Ltd

London, W1

to £30,000 + car & share options

to negotiate confidently with City institutions. Benefits include a car, pension and share options.

Please reply to Key Rose in strict confidence with details of age, career and salary progression, education and qualifications, quoting reference 1640/FT on both envelope and letter.

Deloitte Haskins + Sells

Management Consultancy Division

P.O. Box 198, Hillgate House, 26 Old Bailey, London EC4M 7PL

BRIGHT YOUNG ACCOUNTANT

Active Energy Industry Company

London

to £22,000 plus impressive benefits

Our client is an American based multi-national with extensive interests in the energy industry, including a strong presence in the buoyant natural gas sector.

The person appointed will be involved in all aspects of corporate reporting, using IBM PCs and NOMAD, the latest fourth generation software. The development of the reporting system will be an integral part of the role. Candidates must be chartered accountants with 2-3 years post-qualification experience. Familiarity with U.S. reporting procedures would be an advantage.

Career prospects are excellent and the position carries an attractive range of fringe benefits.

Written applications, enclosing up-to-date curriculum vitae, should be submitted in strict confidence to Eddie Sutton at our London address, quoting reference no. 1024/6984.

DOUGLAS LLAMERAS
Douglas Llameras Associates Limited
Accountancy & Management
Recruitment Consultants



Croydon & South of England

Our client ALLDERS DEPARTMENT STORES LTD, with 13 stores and a turnover of over £250m, is a major division of HANSON TRUST PLC. As the result of continuing expansion several vacancies have arisen in the accounts department, which is constantly under pressure to respond to the challenge of providing the most up-to-date information possible using the latest computer techniques. Candidates (male/female) who are either ACA, ACMA or ACCA must be self-motivated, flexible and willing to relocate. In return, the company offers excellent career prospects, not only in this division but throughout the Group. In addition to the salaries offered there are attractive fringe benefits. The vacancies exist at two levels:

Financial Controllers

To £25,000 inc. bonus + car

Each successful candidate will be appointed within less than twelve months as Financial Controller to one of the stores. He/she must possess, as a senior member of the management team, proven administrative skills, with the ability to control a staff of 50. Whilst significant computerisation has already taken place major changes are planned within 1-2 years. A good systems background is therefore desirable coupled with a strong commercial flair. Ref: 1398/FT.

Asst. Financial Controllers

£20,000 inc. bonus + car

Young accountants will find that the fast-moving world of HANSON TRUST offers opportunities rarely encountered within a single organisation. The vacancies initially will involve working closely with the Financial Director on a variety of assignments, designed to acquaint the successful candidates with all aspects of the company's operations prior to assuming full financial responsibility within 1-2 years. Ref: 1398/FT.

Write or telephone for an application form or send full details (with day-time telephone number and current salary) to R.P. Carpenter, FCA, FCMA, ACIS, 2-5 Old Bond Street, London W1X 3TB. Tel: 01-493 0156 (24 hours).

Phillips & Carpenter

Selection Consultants

ASSISTANT TO FINANCE DIRECTOR

West End

£20,000

Our client is a public company and is extremely successful in the residential property redevelopment market.

Recent expansion demands the appointment of a chartered accountant, probably in his or her mid twenties, to assist the finance director in managing the accounting function and providing the board with management information. This is an excellent opportunity to gain broad ranging financial experience in a very successful organisation.

Please address brief personal and career details to Douglas G. Mizon, quoting reference F/996/M, at Ernst & Whinney Management Consultants, Becker House, 1 Lambeth Palace Road, London SE1 7EU.

Ernst & Whinney

Accountancy Appointments

FINANCIAL CONTROLLER

North London package to £30,000

Recent changes in the organisation structure of UDT—one of Britain's major finance houses and a member of the TSB Group—has provided this excellent opportunity for appointment to a senior financial post within the Company's largest division whose prime activity is vehicle financing.

The division is now well poised for considerable expansion within its major markets but is aware of the need to maintain proper financial controls while at the same time providing appropriate succession planning within a small but dynamic environment. We therefore wish to recruit an experienced Financial Controller to be responsible for the management and control of financial and management accounting as well as the provision of effective management information and proper cost control.

Suitable candidates, ideally in their early 30s, will be graduates with an MSc or accounting qualification with a proven record of achievement in a large company environment. Experience of the development and implementation of accounting procedures and controls together with the analysis and presentation of management information using data base technology on IBM Mainframe and PCs would be an advantage. You will be a highly committed individual with well-developed interactive and communication skills who is ambitious to take on a role which provides you with an opportunity to play a major part in the future strategy of a fast moving and aggressive organisation.

An attractive remuneration package is offered including non-contributory pension, mortgage subsidy, BUPA and Company car. Please send a detailed but concise CV or telephone for an application form to Keith Pusey, Controller, Personnel Operations, United Dominions Trust Limited, Holbrook House, 116 Cockfosters Road, Cockfosters, Barnet, Herts EN4 0DY, telephone 01-449 5533 ext. 2393.



United Dominions Trust Ltd
A member of the 

Finance Manager

Financial services PLC

c.£20,000 + City benefits

For the CA in his or her late 20s, this is the opportunity to gain that all-important Head Office exposure—with a successful, City-based financial services company.

As Finance Manager, you will be a member of a close-knit and professionally-minded finance team. Your particular responsibilities will include Corporate Treasury and assisting the Company Secretary. However, you will be expected to be involved in all aspects of the running of the Finance Department, including a major redevelopment of accounting systems.



PA Personnel Services

Executive Search • Selection • Psychometrics • Management & Personal Consultancy

Hyde Park House, 60a Knightsbridge, London SW1X 7LE.

Tel: 01-235 6669 Telex: 22674

Financial Director

London

c.£25,000 + car

Our client is an established trading company which has recently merged with an acquisition minded plc. It is now poised for further growth.

As a key member of the management team, the Financial Director will be responsible for all aspects of finance and general administration. This will include all the preparation as well as presentation of accounts and management information, therefore calling for a very

flexible and "shirt-sleeves" approach.

Applicants should be qualified accountants, preferably aged under 40, with the strength of character to contribute positively in the sometimes volatile environment of a busy trading operation. Relevant experience is therefore essential.

Please write with full career details to David Tod BSc FCA quoting ref D/489/WF.

Lloyd Management

125 High Holborn London WC1V 6QA Selection Consultants 01-405 3429

Financial Analyst

Make a Significant Career Move Now
Look Forward to Significant Progression in the Future

One of the most successful leisure retailing organisations, our clients have an estate which comprises more than 1,800 restaurants, pubs and hotels. Innovative changes within one of their divisions have generated substantial business growth and subsequent restructuring to ensure that they continue to maintain close control. In their new regional offices in the South Midlands, they now need a high-calibre individual, ideally aged 28-35, who is currently working in a management accounting capacity and is keen to make a significant career move.

In the newly created position of Financial Analyst, you will enjoy a rare opportunity to play a highly influential role in determining the direction that the region's operations should be taking. Reporting to the General Manager, you will be responsible for the preparation of budgets, the setting of targets, the analysis of capital expenditure and the execution of feasibility

studies.

A qualified accountant, ideally with experience of business management, you will be an accomplished communicator, thoroughly accustomed to thinking strategically and able to demonstrate that you have the necessary drive to realise the full potential that this position offers. In return, our clients offer a salary of c.£16,000, a generous package of large-company benefits, relocation assistance where appropriate and exceptional prospects for your further career progression.

Please send a full CV, quoting Ref. PT/221, and listing separately any companies to which your application should not be forwarded, to: Jennie Park, Riley Advertising (London) Limited, 2nd Stewart House, 150 Hammersmith Road, London W6 8BS.

APPLIED RECRUITMENT INTERNATIONAL LTD, 100 CLAUSON ROAD, LIVERPOOL L14 3PL

RILEY ADVERTISING (LONDON) LIMITED, 2ND STEWART HOUSE, 150 HAMMERSMITH ROAD, LONDON W6 8BS



International Director of Audit

Our client is an international group with substantial interests in the Middle East, Europe and the United States. A Senior Audit Manager from a firm of major Chartered Accountants, or someone with internal audit management experience in a leading industrial concern, is sought to exercise financial audit and control within the organisation, with a special regard to the Middle East and the United States. Experience in the former territories would be a particular advantage. The position would be based in London and would command a salary of £30,000 plus per annum.

Resumes should be sent to the consultants, advertising this appointment, at the address below. All replies will be treated in the strictest confidence.

The Welbeck Group Limited, Panton House, 25 Haymarket, London SW1Y 4EN.

The Welbeck Group Limited

Group Financial Accountant

International Group

W.I. £18,000+

Our client is the holding company of a large worldwide group whose activities encompass travel, transport and freight forwarding.

Recently qualified (ACA, ACCA, ACA) you will ideally have some exposure to a group accounting environment and now be keen to assume a more challenging role.

Duties will include the development of management reporting systems, financial analysis plus the preparation of monthly and quarterly consolidated information.

Ref: 3318

For further information about these positions please telephone Richard Green.

Dunlop & Badenoch

Financial Recruitment 60 Mark Lane, London EC3R 7NE. Tel: 01-265 0377

Financial Analysis

Major Financial Services Group

City £20,000+

Our client, the London branch of one of the leading US Financial Services Groups with offices worldwide, has an exciting opportunity for a recently qualified Accountant to report directly to the Finance Director.

Ideally with some exposure to the Stock Market you will join a newly formed International department dealing in a wide range of services including Securities and Corporate Finance.

Ref: 3319

For further information about these positions please telephone Richard Green.

A MAJOR UK AND INTERNATIONAL

COMMODITY MERCHANT

based in London requires a

Chartered Accountant

to play a key role
within the finance team

Reporting to the Finance Director, the principal responsibilities will encompass controlling an accounts department of ten people, preparation of monthly management accounts and annual statutory accounts.

The successful candidate will be a qualified chartered accountant, preferably aged between 25 and 35, who is currently working in a trading or commercial environment. It is essential that applicants have the ability to communicate with senior-level management.

The position carries a competitive salary, car and range of other benefits.

Please reply in strictest confidence to:
Box A0272, Financial Times
10 Cannon Street, London EC4P 4BY

INTERNATIONAL CONSULTANCY IN FINANCE

London base

How much could you contribute to our progress?

In today's Cable and Wireless you'll find Group companies at work in more than 49 countries, providing expert, creative solutions to the most complex telecommunications demands.

It is an approach that has earned us a powerful position in world markets as one of the largest, most innovative organisations in this fast-developing field of high technology.

And it's an approach that now requires the creation, in the London based Finance Department, of a strong team with financial expertise. This will be a central task-force of consultants, on call to assist each operating company in our worldwide network, to continue managing existing business, to meet changing demands and tackle new market opportunities.

For the dynamic and ambitious qualified Accountant, preferably aged 28-35, the brief means being prepared for assignment on a range of projects as broad in diversity as in geography. You should be prepared to spend a significant part of your time at operating companies in the UK and overseas. You must be capable of working

on your own and as a member of a team. It is essential that you have the ability to contribute a mature and original approach to assignments which may have a fundamental impact on the future performance of this International Group. Success here could lead to a number of management opportunities at almost any location at which the Group is represented.

Are you confident you could make a real contribution in this environment? Have you had a number of years' post-qualification experience either in a large professional firm or in a progressive commercial company? Have you designed and implemented computerised financial systems?

The salary will be individually tailored to attract the best and benefits will include car, BUPA and relocation expenses where appropriate.

Please send your CV to: Recruitment Manager, Cable and Wireless plc, Mercury House, Theobalds Road, London WC1X 4BX.

 **Cable and Wireless**
Helps the world communicate

AMA Recruitment Specialists
ACCOUNTANCY
FINANCIAL CONTROLLER
Multinational Retail Group
c. £25,000+ CAR
ACCA/CIMA/ACA
Min. 2 yrs commercial exp.
Tel. Mr. Stride
01-631 0875

Advertising Appointments

£41 per single column centimetre and

£12 per line

Premium positions will be charged £49 per single column centimetre

For further information, call:

Louise Hunter

01-248 4864

Jane Liversidge

01-248 5205

Daniel Berry

01-248 4782

Finance and commercial director

East Midlands, £27,000 + car



The Airports Act 1986 will effect major changes in those airports which are currently owned and controlled by local authorities. They will become Public Airport Companies and commence trading in April 1987. East Midlands International Airport is one of Britain's leading provincial airports with a turnover of £11 million. Now in its 22nd year it has a throughput of over a million passengers a year and a heavy cargo business.

This newly created position carries total responsibility for its Financial and Commercial Management. There will be an urgent need to develop financial and management information systems and ensure a smooth transition from public sector accounting methods. Commercially there will be responsibility for terminal management, property, concessions and marketing. The roles are therefore highly challenging and varied.

A qualified accountant, you should have had considerable senior financial management experience at operational rather than head office level. You will need to be equally capable of taking hands-on approach to managing a large department as well as the lead in strategic financial and business planning. Your career should already have broadened into commercial management and any experience in transportation or a similar service industry could be highly advantageous.

Résumés please, including a daytime telephone number to David Owens, Executive Selection Division, reference D200.

 Coopers & Lybrand associates

Coopers and Lybrand Associates Limited
management consultants

22a The Ropewalk
Nottingham NG1 5DT

A MAJOR UK AND INTERNATIONAL

COMMODITY MERCHANT

based in London requires a

Chartered Accountant

to play a key role
within the finance team

Reporting to the Finance Director, the principal responsibilities will encompass controlling an accounts department of ten people, preparation of monthly management accounts and annual statutory accounts.

The successful candidate will be a qualified chartered accountant, preferably aged between 25 and 35, who is currently working in a trading or commercial environment. It is essential that applicants have the ability to communicate with senior-level management.

The position carries a competitive salary, car and range of other benefits.

Please reply in strictest confidence to:
Box A0272, Financial Times
10 Cannon Street, London EC4P 4BY

DOUGLAS
CAPABILITY IN
CONSTRUCTION

SECTION II - COMPANIES AND MARKETS

FINANCIAL TIMES

Thursday September 18 1986

WOLSELEY
EXPERTISE
EXPERIENCE
EXPANSION

ACEC axing 1,140 jobs in bid to stem losses

BY TIM DICKSON IN BRUSSELS

ACEC, the Belgian electrical engineering group based in Charleroi, has announced that 1,140 jobs will have to go as part of the company's restructuring plan and determined ambitions to return to profitability.

The figure is almost one quarter of the 4,800 parent company staff and represents a further blow to the Wallonia region of the country following last week's news of more redundancies at the Cockatoo-Sambre steel group.

ACEC, which was founded in the last century and is one of Belgium's oldest industrial companies, is 51 per cent controlled by a joint Belgian-Franco venture, itself owned by Société Générale de Belgique et Compagnie Générale d'Électricité de France. The two groups in March 1985 between them bought the ACEC stake of the US Westing-

house company, which had long-standing financial and industrial links with the Charleroi concern.

The restructuring plan, which aims to bring the company back to profitability in 1988 and to restart dividend payments in 1989, has already involved a BFr 1.5bn (\$35.5m) capital increase completed in July and now is concentrated on increasing the competitiveness of its products and services "and adapting structures to the volume of work."

ACEC said yesterday it aimed to sell its electrical transformer division and that it was discussing the sale of two other businesses which have not been identified.

ACEC's activities include thermal, hydro-electric and nuclear electrical production and distribution, transport equipment, for rail systems and shipping, and telecommunications equipment from space satellites to cable television.

Ericsson joins DEC in bank venture

By Sara Webb in Stockholm

ERICSSON Information Systems, part of the Swedish telecommunications and electronics group, and Digital Equipment Corporation (DEC), the world's second largest computer manufacturer, have agreed to join forces in increasing their worldwide market share of banking information systems.

Under the agreement, the two companies will set up a joint research and development venture later this year to develop integrated software and systems for the banking market.

The R & D project will be based in Sweden, either in Stockholm or Linköping, with Ericsson and DEC splitting the cost. DEC will provide the chairman and Ericsson will supply the managing director.

The two companies want to combine their efforts and step up their share of the market for banking information systems, mainly in the US and Europe.

DEC is to provide the "back office" equipment, chiefly in the shape of its Vax computer system, while Ericsson information systems plane to provide the "front office" equipment, namely the terminals and tellers.

The two companies have devised a test model consisting of Ericsson terminals, keyboards, card reader, personal identity number unit, office printer and passbook printer, connected to DEC computer systems.

La Fondiaria ahead by 9%

By John Wyles in Rome

LA FONDIARIA, Italy's seventh largest insurance company in which Montedison now has a 37.5 per cent stake, yesterday announced its net profits increased last year by 9.1 per cent to £60m (\$42.4m).

The company said yesterday, however, that premium rates in the US in most lines of business had more than doubled since 1984, which had created possibilities for profitable expansion.

LA FONDIARIA's net premiums rose by 22.2 per cent to £1.275bn in comparison with 1984. Realised investments were 25.3 per cent higher at £1.157bn to yield a net profit of £22.3m. Shareholders' equity rose by 44.3 per cent £14.6m.

Kuwait buys into Spanish paper maker

By Our Madrid Correspondent

KUWAIT has taken a substantial minority stake in Spain's third largest paper manufacturer, Torras Hostench, through a Dutch intermediary, according to a spokesman for the Spanish company.

The shareholding, acquired through a company called Kokmen Onverenend Goed, is thought to be in excess of 25 per cent and is expected to increase to majority control, subject to government authorisation.

The operation reinforces the presence which the Kuwait Investment Office (KIO) has built up in Spain in the last two years, part of it in the hotel business. Its total Spanish interests are now estimated to be in the region of Pta 60bn (\$440m). KIO subsidiaries have already acquired control of two smaller paper companies, Impresas and Papeleria Riera.

Torras Hostench, which is quoted on the Barcelona stock exchange, has emerged from a successful recovery programme after running into a debt crisis which led it to seek court protection from creditors three years ago. Last year it increased its net profits from Pta 194m to Pta 1.63bn.

Bids for ITT Spain manufacturing confirmed

By DAVID WHITE IN MADRID

COMPANIA TELEFONICA Nacional de Espana, Spain's semi-state telecommunications concern, confirmed yesterday that both Siemens of West Germany and Northern Telecom of Canada had made approaches for taking over ITT's Spanish manufacturing operations.

But it made clear that no proposals would be considered until Telefónica had completed its negotiations over the planned European joint venture between France's Compagnie Générale d'Électricité and ITT.

Telefónica, which initially said it would take 10 per cent of the new group, wants the joint venture to have a broader European profile and insists it should take responsi-

bility for streamlining measures at ITT's subsidiaries, Standard Electric and Marconi España.

Telefónica has a shareholding of just over 20 per cent in Standard Electric, which is Spain's principal manufacturer of telecommunications equipment; with 1985 sales of Pta 5.9bn (\$440m).

Siemens and Northern Telecom's preliminary bids are geared to the possibility that the new European group will fail to take shape or that Telefónica will pull out. Leaks of the bids to the Spanish press have obviously embarrassed Telefónica in its negotiations.

Restructuring at Standard is estimated to require further cutbacks of up to 8,000 jobs.

Restructuring at Standard is estimated to require further cutbacks of up to 8,000 jobs.

Skandia to increase US capital

By KEVIN DONE IN STOCKHOLM

SKANDIA International, the Swedish international insurance group, is to increase the equity capital of its US operations from \$150m to \$250m in order to take advantage of rapidly improving prospects in the US insurance market.

Skandia is one of the oldest established reinsurance companies in the US, but in common with the

rest of the US insurance industry has run into serious financial problems in recent years.

The company said yesterday, however, that premium rates in the US in most lines of business had more than doubled since 1984, which had created possibilities for profitable expansion.

This announcement appears as a matter of record only.

ICCR
ISTITUTO DI CREDITO DELLE CASSE DI RISPARMIO ITALIANE

ROME

U.S.\$300,000,000

(or an equivalent amount in ECU's)

Eurocommercial Paper Programme

through the issue of Bearer Participation Certificates by

Merrill Lynch International Bank Incorporated

representing entitlement to all payments on deposits made with

ICCR

Arranger and Sole Dealer
Merrill Lynch Capital Markets

Issuing and Paying Agent
Merrill Lynch International Bank Limited

September, 1986

BANKAMERICA'S FORTUNES SAG UNDER RISING LOAN LOSSES

Sliding further down the slope

BY WILLIAM HALL IN NEW YORK

IN FIVE WEEKS 5,000 top US bankers will be descending on San Francisco for the annual convention of the American Bankers' Association and while they will be spending many hours debating such weighty topics as US banking reform and the changing tax laws, many will be making some discreet enquiries about the health of their unofficial host, the 82-year-old Bank of America.

The San Francisco-based banking group, which until a few years ago was the biggest bank in the world, has been sliding downhill under the weight of rising loan losses for several years. But in the last few months there have been signs that the pace has been accelerating and many analysts on Wall Street have lost confidence in management's repeated assurance that the worst is over.

Since mid-July when BankAmerica, parent of Bank of America, stunned Wall Street by reporting a second-quarter loss — the second biggest loss in US banking history — the news coming out of San Francisco has been uniformly bad.

Last month Mr John Poelker, the group's recently hired chief financial officer, quit after five months and a few days later Mr Charles Schwab, one of the bank's younger directors and chief executive of its highly successful discount brokerage operation, announced his resignation from the board of directors.

Meanwhile, news has been leaking out of piecemeal moves to slim down the size of the group's international operations in a way which does not give the impression that the group is righting out masterplan. In the past month the group has quietly dropped plans to establish a retail banking operation in Australia and is scaling down its retail banking operations in Argentina.

Last week Bank of America confirmed it was considering selling its highly profitable Italian banking operations in a move which would have been unthinkable a few years ago given the bank's strong Italian-American heritage.

This week the bank announced that although the group said Mr Poelker would remain until a successor was found, he has now left.

This is just one more reason why the financial markets are nervously eying the condition of America's second biggest banking group with assets of \$117bn, shareholders' equity of \$4bn and non-performing loans of around \$5bn.

BankAmerica's financial condition is cause for concern. Its primary capital ratio of 8.14 per cent is above the regulatory minimum but analysts are expecting the group to report another loss in the current quarter before special gains on property sales are taken into account.

One possible cause for the rest of the financial markets to turn away from the size of the group's international operations in a way which does not give the impression that the group is righting out masterplan.

In early trading yesterday BankAmerica's shares slipped by 5% to a new low of \$11.4, capitalising the group, which has over 1,000 branches and employs more than 80,000 staff, at just \$1.5bn.

Wall Street analysts said there appeared to be no truth in the wild rumours that were swirling through the financial markets. "When you get a company on the ropes like this it is prone to rumours," said Mr Jim McDermott, research director of

NON-PERFORMING LOANS AS A PERCENTAGE OF EQUITY

	per cent
BankAmerica	115.8
Manufacturers Hanover	62.6
Wells Fargo	57.5
Security Pacific	54.2
First Interstate	49.3
Charles Schwab	46.6
Chase Manhattan	44.3
First Chicago	41.6
Citicorp	33.1
J.P. Morgan	14.8

Source: Donaldson, Lufkin & Jenrette

focussing on the group's ability to continue funding itself successfully in the international money markets.

Unlike Continental Illinois, which had to be rescued by US bank regulators after a run on its deposits in 1984, the Bank of America is a net supplier of funds to the international markets. The group's huge California retail banking network is always flush with funds and according to a report in yesterday's American Banker newspaper, Bank of America lends an average of \$45m a day to other banks around the world. The group is paying more for its money than many of its rivals and this is depressing its margins, but it does not appear to be having any difficulty raising money to fund its large overseas operations.

However, analysts note that international banks are not always as loyal as Bank of America's small customers in California and if there were problems in this area this could force US bank regulators to act.

A number of pessimistic Wall Street bank analysts believe that the US authorities will eventually have to step in and help the bank. These views are still in a minority but Wall Street analysts are sceptical about the willingness of another major US bank to try and take over Bank of America. The problems are too large.

How Iktisat captured 10% of the Turkish market



When you're arranging trade finance, every minute counts. A document delayed or a wrong quotation can shrink your client's profits overnight.

So at Iktisat, we move faster to arrange your transaction in the quickest possible time. Our pricing and commission rates are more competitive because our overheads are kept low. This efficiency stems from our continuing programme of development, particularly our staff. We recruit high quality people. We demand fluent English from our international bankers to cut out delays in translation and interpreting. We give our branch managers authority to

make decisions, based on specialised local knowledge.

Communications are speedier, too, with fax machines installed and the start of our on-line, real-time automation programme.

Our 10% share of Turkey's foreign trade finance is just a start. Whenever time is money, you'll find Iktisat can put you ahead of the competition.

**IKTISAT
BANKASI**

Turkey's Merchant Bank

For a copy of our 1985 Annual Report and June 30 1986 Accounts, please contact Arthur Wilkinson, Assistant General Manager, Iktisat Bankasi, Buyukdere Cad. 165, Esentepe, Istanbul, Turkey. Telephone: 176 5040. Telex: 31077. Branches at Istanbul (6 branches), Ankara, Izmir, Bursa, Adana, Mersin, Gaziantep, Denizli, Eskisehir, Samsun.

INTL. COMPANIES and FINANCE

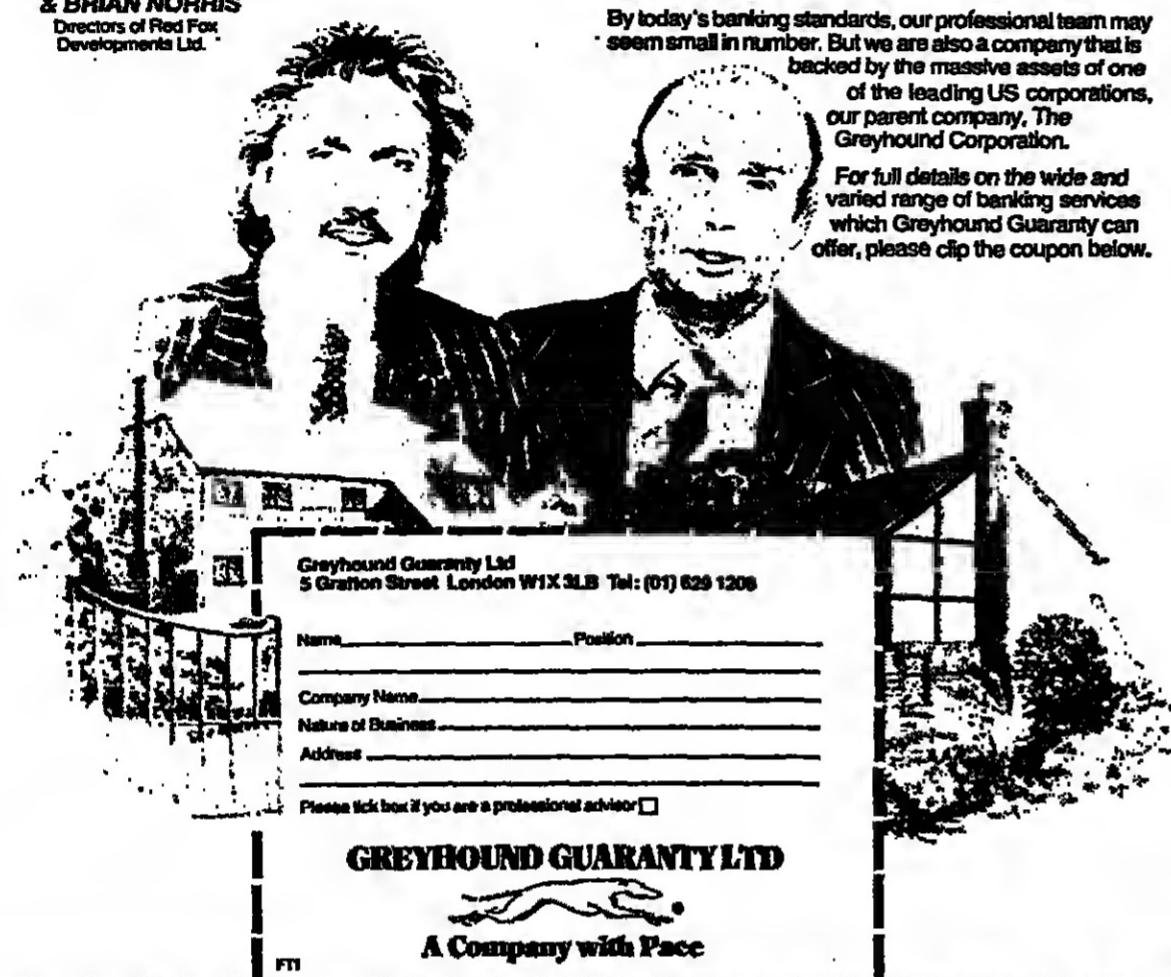
"Greyhound Guaranty really understands the financial needs of our business."

When our financial adviser suggested that we approach Greyhound to help us finance our two newest residential developments in Essex, we thought he was making fun of our company name!

In fact, he couldn't have been more serious. And when we met the people at Greyhound, we knew immediately that at last we had found a financial institution that was willing to work with us on solving the kind of problems that inevitably arise during a development programme.

They're flexible and willing to look at creative alternatives. But most of all, they're innovative, finding new ways to turn company commitments into working capital.TM

JONATHAN BUCKLEY & BRIAN NORRIS
Directors of Red Fox
Developments Ltd.



Greyhound Guaranty Ltd
3 Grafton Street, London W1X 3LB Tel: (01) 629 1208

Name _____ Position _____
Company Name _____
Nature of Business _____
Address _____

Please tick here if you are a professional adviser

GREYHOUND GUARANTY LTD
A Company with Pace

At Greyhound Guaranty, we have a strong commitment to business finance. So much so, that over the past few years we have been quietly building up a sizeable portfolio of business clients who are taking full advantage of our range of loans and other banking services.

With a firm commitment to excellence, we always offer our clients the sort of helpful personal banking service that some consider a thing of the past. Being a relatively small company, our customers have access to more senior, more specialised contact than would normally be the case. And because we receive many of our introductions from a national network of independent financial advisers, it's nice to be recommended by fellow professionals who, like us, have their clients' best interests at heart.

By today's banking standards, our professional team may seem small in number. But we are also a company that is backed by the massive assets of one of the leading US corporations, our parent company, The Greyhound Corporation.

For full details on the wide and varied range of banking services which Greyhound Guaranty can offer, please clip the coupon below.

Saurer loses 700 jobs

BY JOHN WICKS IN ZURICH

SAURER, the Swiss engineering concern, is to close its textile machinery division in Arbon with a loss of 700 jobs.

As a result company turnover will drop to some SFr 20bn (\$125m) next year. In 1985 sales totalled SFr 56m or about SFr 400m without re-

mainning vehicle orders.

The company said yesterday it

had been faced with serious technical problems with its weaving machinery.

At the same time the com-

pletion of new models would take a

long time and call for high invest-

ments.

Saurer, which is phasing out its production of commercial vehicles, will in future work mainly on orders farmed out by Saurer Brothers of Winterthur. Other Swiss activi-

ties will continue in such fields as

embroidery machines, thermopres-

sure and helicopter maintenance,

and model building.

Operations will continue at Ber-

na, part of the Swiss surface treat-

ment subsidiary, and the West Ger-

man textile machinery manufacturer Saurer-Alma. However, the group is to invest its French subsidi- ary Saurer-Diederichs.

Of the 700 jobs lost in Arbon, be-

tween 250 and 350 will result in re-

dundancies.

After a 1985 parent company profit of SFr 3.2m, the current year is expected to show a small loss. Op-

erational results will have fallen

sharply due to the disappointing

textile machinery sector. However,

Saurer forecasts operational profits

in 1987 and 1988.

BNP sees 41% jump in first half profits

By David Marsh in Paris

BANQUE NATIONALE de Paris, the largest French nationalised bank, yesterday announced a 41 per cent increase in first half net consolidated profits to FF 1.41bn (\$210m) from FF 993m in the first half of last year.

The increase, indicative of generally higher French banking profits this year, showed that BNP was on the way to registering total 1986 net profits of around FF 2.8bn, compared with FF 2.1bn last year, a BNP spokesman said.

The first half profits were achieved in spite of continued effort at stacking up BNP's provisions on loan risks, which rose slightly to FF 2.4bn from FF 2.3bn. Group operating profit rose to FF 4.8bn from FF 4.2bn.

BNP, in common with the other big French banks, has now decided to publish half-yearly profit figures, breaking with its previous policy of giving figures once yearly only. The nationalised banks now have substantial numbers of private non-voting shareholders under issues recently made on the Paris bourse, and they expect to be sold back fully to the private sector as part of the Government's denationalisation programme.

Baltica doubles its income

By Hilary Barnes in Copenhagen

BALTICA, the Danish insurance group, improved first-half earnings from insurance from Dkr 96m to Dkr 196m (\$25.7m) and forecast earnings for the year would be about Dkr 250m. In 1985 there was a loss of Dkr 25m on insurance business as a result of large reinsurance losses.

First-half earnings after financial income increased from Dkr 97m to Dkr 136m and after capital gains were increased from Dkr 45m to Dkr 48m.

Gross premium income in the first half was down from Dkr 3.15bn to Dkr 2.91bn while equity capital increased from Dkr 2.92bn to Dkr 3.50bn.

Profits inch up at Pirelli SpA

By Alan Friedman in Milan

PIRELLI SpA, the Italian holding company which controls 46 per cent of the Pirelli tyre and cable group, last night unveiled a lacklustre 5 per cent rise in its net profit for the year ended June 30 to 159.5bn (\$35.7m). The 1985-86 12-month profit increase is below the average inflation level for the period so that in real terms the profit is down.

Pirelli did not disclose any other details except to say it will pay a 1.100 dividend per ordinary Pirelli SpA share against 1.00 per share last year. At the group level, profits in the first six months of this year had improved and the full year outlook was favourable.

Aside from Pirelli SpA, the group's structure also consists of Societe Internationale Pirelli in Basle, which has another 46 per cent of the group's operating companies in 18 countries, and Pirelli Societe Generale, also in Switzerland, with the remaining 8 per cent.

US loan body accused

By ANATOLE KALETSKY in NEW YORK

THE US Securities and Exchange Commission has filed a suit against American Savings and Loan Association of Florida in connection with ESM Government Securities, the small bond trading house whose collapse in March last year sent ripples through the US thrift industry.

The suit alleges that American Savings and Loan and Mr Marvin Warner, a former director, failed to disclose material information in its public filings. Among the matters allegedly not disclosed was a \$1bn transaction with ESM Government Securities and a share transaction involving Mr Warner.

Unexpected cuts at Steyr

STEVY-Daimler-Puch, Austria's troubled vehicles and weapons group, has disclosed that it will shed 2,350 workers by the end of 1987. Of these about 1,350 would go before the end of this year, writes Patrick Blum in Vienna.

The decision came as a surprise since in July the company reduced from 300 to 450 the number of workers it planned to lose this year as part of a restructuring programme. The company's workforce now stands at about 13,000.

New Issue

These Bonds having been sold,
this announcement appears as a matter of record only.

September, 1986



The Long-Term Credit Bank of Japan, Limited

(Kabushiki Kaihatsu Nippon Choki Shinko Ginko)
(A Japanese Corporation)

U.S.\$150,000,000

8% Bonds Due 1996

Issue Price 101 1/2 per cent.

LTCB International Limited

Credit Suisse First Boston Limited

Goldman Sachs International Corp.

Morgan Guaranty Ltd

Salomon Brothers International Limited

Bankers Trust International Limited

Banque Bruxelles Lambert S.A.

Banque Indosuez

Banque Paribas Capital Markets Limited

Baring Brothers & Co., Limited

Chase Manhattan Limited

Chemical Bank International Limited

Commerzbank Aktiengesellschaft

County NatWest Capital Markets

Crédit Commercial de France

Crédit Lyonnais

Dai-Ichi Europe Limited

Deutsche Bank Capital Markets

Daiwa Europe Limited

Kleinwort, Benson Limited

First Chicago Limited

Lloyds Merchant Bank Limited

Kreditbank International Group

Merrill Lynch Capital Markets

Manufacturers Hanover Limited

Morgan Stanley International

Samuel Montagu & Co. Limited

Orion Royal Bank Limited

Nomura International Limited

Société Générale

Shearson Lehman Brothers International

Union Bank of Switzerland (Securities) Limited

Swiss Bank Corporation International Limited

S.G. Warburg Securities

Helaba Frankfurt

Hessische Landesbank - Girozentrale
(Incorporated as a public law corporation in the Federal Republic of Germany)

U.S.\$100,000,000

Floating Rate Notes Due 1996

Issue Price 100 per cent.

LTCB International Limited

Morgan Guaranty Ltd

Helaba Luxembourg
Hessische Landesbank International S.A.

Bankers Trust International Limited

Kidder, Peabody International Limited

Merrill Lynch Capital Markets

Morgan Stanley International

Salomon Brothers International Limited

Shearson Lehman Brothers International

INTERNATIONAL CAPITAL MARKETS and COMPANIES

NatWest takes aim at the individual US investor

BY DAVID LASCELLES, BANKING CORRESPONDENT

NATIONAL Westminster Bank could have chosen a slightly better moment to announce its \$15m international share issue yesterday: world stock markets have seen better times, and bank stocks are a particular worry.

But its decision to go ahead with a listing in New York is rooted in deeper strategic considerations than just catching the markets at the right moment. The UK's largest clearing bank is keen to have more international shareholders to support its global ambitions and reinforce the image of a world-class financial institution.

Lord Boardman, the chairman, said yesterday that the exercise would enhance the group's standing in international capital markets, widen its shareholder base and stimulate more investor interest.

Not that NatWest's move is a pioneering one. Many of the world's largest banks are now listed on several stock exchanges around the globe, and NatWest's chief UK rival, Barclays Bank, has beaten it to both New York and Tokyo. What is new is that NatWest decided to support the New York listing by issuing over 24m new shares specifically for US investors in what is expected to be the first deal of its kind by a foreign bank.

The advantage of this, NatWest believes, is that it will help "prime the pump" for trading by creating a liquid pool of shares on the exchange. Mr Charles Green, the general manager for financial control, said: "We have been advised that making a public offering is a helpful way—particularly if your shares are not well-known or enabling an effective market to develop." The fact itself of a special US issue should also create a certain amount of interest among US investors who have only recently begun to look at foreign bank stocks all closely.

A further consideration is that NatWest wants to ensure that its shares are bought and traded by individual investors rather than just institutions. Experience has shown that US institutions can be rather fickle, and when other foreign companies have issued shares in the US these have quickly migrated back to their home markets, with British Telecom being the most-cited case.

NatWest could have packaged



Lord Boardman: Enhancing NatWest's international standing

some of its existing shares into American depositary receipts (ADRs) rather than create new ones. It does not, however, have enough cash to meet the \$15m of new capital which the exercise will bring, having carried out a \$714m rights issue only three months ago. But the view in NatWest's Lothbury headquarters is that it would have been virtually impossible to assemble the huge number of shares needed without disrupting trading in London and alerting the market that something was cooking.

Now, however, there was some scepticism in London yesterday as to whether NatWest need have gone to such lengths, particularly since it will have to pay costs of about \$7m, including tax and New York investment bankers' fees. One London bank analyst pointed out last night that costs total over 5 per cent of the likely proceeds, compared to only 1.4 per cent for the July rights issue. "I wonder who is going to benefit from this except the investment

banks," he commented. The UK Treasury will also benefit. The ADRs will attract the new 14 per cent tax introduced by the Chancellor in the last Budget (scaled down from the 5 per cent originally proposed) plus a 1 per cent capital gains tax on the creation of new shares.

Since NatWest wants its new US shareholders to obtain the value of their shares, the remaining costs will be borne by the bank itself, in other words, by its present shareholders.

Barclays began trading in New York last week without a special issue of shares. But it is too early, and trading has been too light, to say whether that route is any better. Several other UK non-banking groups have accompanied their New York listings with issues of new shares, including Cadbury Schweppes, Sandoz, and Saatchi and Saatchi.

Prudential Funding, a unit of Prudential Insurance of the US, made a \$125m issue which was increased within minutes from \$100m. Led by Prudential Bonds Securities, the bonds were priced at 101 with an 8 per cent coupon and seven-year maturity.

These terms gave a margin at launch of 100 basis points above US Treasury equivalents of the same maturity. This was seen as correctly pricing for the triple-A rated borrower and also traded within its fees.

Dollar Eurobonds generally edged firms in the secondary market although retail investors continued to stay away. There was, however, some encouragement from news of US industrial capacity use and housing starts figures, which were in line with expectations.

The issue is being made at a time when Wall Street has begun to analyse the UK clearing banks and produce research reports. Last June Salomon Brothers put out a report which singled out NatWest as the clearer with the best fundamentals.

Australian bank issues \$250m floater

By Our Euromarkets Staff

THE EUROBOND market continued quiet and cautious yesterday with few new deals appearing. Those that did were prudently priced in view of the uncertain climate and were well received.

National Australia Bank

became the latest Australian bank to take advantage of a recent reserve bank ruling allowing perpetual subordinate debt issues to treated as capital. Its \$250m floating rate note was led by Merrill Lynch Capital Markets, which detected no resistance to Australian names despite recent concern about the country's economic woes.

With interest set 15 basis points above six-month London interbank offered rates, the deal traded at discount from its total face value. The issue is callable after five years.

Prudential Funding, a unit of Prudential Insurance of the US, made a \$125m issue which was increased within minutes from \$100m. Led by Prudential Bonds Securities, the bonds were priced at 101 with an 8 per cent coupon and seven-year maturity.

These terms gave a margin at launch of 100 basis points above US Treasury equivalents of the same maturity. This was seen as correctly pricing for the triple-A rated borrower and also traded within its fees.

Dollar Eurobonds generally edged firms in the secondary market although retail investors continued to stay away. There was, however, some encouragement from news of US industrial capacity use and housing starts figures, which were in line with expectations.

The issue is being made at a time when Wall Street has begun to analyse the UK clearing banks and produce research reports. Last June Salomon Brothers put out a report which singled out NatWest as the clearer with the best fundamentals.

John Wicks in Zurich reports on a dilemma for bankers

Swiss hold cards in Dome rescue

THE FATE of Dome Petroleum, the Canadian oil and gas group, will be decided in Switzerland, as well as the other side of the Atlantic. The troubled Calgary company has called on holders of three Swiss franc securities to waive all interest payments and capital redemption rights from October 29 until at least the end of next February. Dome's continued existence as a going concern depends on the success of current negotiations, according to a company statement.

The Swiss franc segment of Dome's capital market debt consists of SFr 100m worth of 6 per cent notes due to mature at the end of next month, a SFr 100m bond issue running from 1981 to 1990 and bearing a coupon of 7.25 per cent, and a further SFr 100m worth of 1981 bonds, in this case with a 5.75 per cent coupon and a 1990 maturity date.

The waiver would come into effect only if a majority of holders of each of the three securities—and a total of 70 per cent of the outstanding sum—agreed to agree to the proposal. At the same time, similar concurrence would be essential on the part of holders of five SFr 100m papers with a combined nominal value of over \$228m.

For its part, Dome would make an extraordinary payment on October 31 of all outstanding interest accrued up to that date.

At present, there is some doubt in Switzerland as to how things will turn out. This is the first time that an arrangement of this type and this scope has ever been suggested on the Swiss franc market, so bankers and investors are uncertain

what to make of it. There is definitely a feeling that Dome will have to provide a lot more information to convince bond and note holders.

Credit Suisse, which had been the lead bank in the underwriting of the Swiss franc issues, is waiting for full details of Dome's status and problems,

creditors in the stronger secured-loan category.

Given the fluid situation, Mr Kallen is unable to predict whether Credit Suisse will issue any public pronouncement on the Dome proposals or at all. The Zurich meeting applies to other banks; Union

Bank, Petroleos, has announced a further round of refinements as part of efforts to stem mounting losses, writes Bernard Simon in Toronto.

The release of 150 employees, mainly from the company's frontier exploration and production and development departments, coincides with Dome's presentation of an extensive recapitalisation plan to its 54 international creditors, copies of which went to Dome's lenders on Monday. The plan includes a proposal that banks convert a large segment of their SFr 100m bonds into a 5.75 per cent coupon and a 1990 maturity date.

The lenders agreed earlier this year to waive interest and principal payments on the bulk of the loans temporarily while the restructuring plan is negotiated.

Dome incurred a C\$1.52bn loss in the first half of this year following the slump in oil and gas prices. The company laid off 150 workers last April and announced a suspension of operations in the Beaufort Sea off Canada's Arctic Coast.

The workforce now numbers around 4,200 compared with 5,500 at the peak of the acquisition spree in the late 1970s and early 1980s which marked the start of its present difficulties.

Nobody knows how easy it will be, in any case, to mobilise 70 per cent approval. Bond and note holders have admittedly been informed by a large Dome announcement in the press, via information addressed to paying clients and by the bank's own informing of their clients.

Apart from any opposition to the oil company's suggestions, it is unclear what percentage of the bank's mail will actually reach investors in time. While the almost entirely institutional note-holders can be easily contacted, a not inconsiderable share of the private bondholders leave mail with the bank on post-evident basis.

Also, it is likely that only a minority of the bondholders have granted their banks a general power of attorney to vote for them. According to the association of the Swiss Banks Association, only if empowered by a general or special authorisation—and must vote according to clients' wishes, even if these go against their own convictions.

FT INTERNATIONAL BOND SERVICE

Listed are the 200 latest international bonds for which there is an adequate secondary market.

Closing prices on September 17

DELL DOLLAR STRAIGHTS	Bond	\$M	Price	Change	Yield
American Co. 9% 26	200	3000	107+	-1	10.7%
Action Exp. 10% 26	200	3000	107+	-1	10.7%
American Corp. 11.5% 26	200	2150	107+	-1	10.7%
Australia Corp. 11.5% 00	200	2150	107+	-1	10.7%
BPF Capital 10% 26	200	2150	107+	-1	10.7%
Campbell Soup 10% 25	200	2150	107+	-1	10.7%
Canada 9%	200	2150	107+	-1	10.7%
Canada Corp. 10% 99	200	2150	107+	-1	10.7%
CEPTEC 10% 21	200	2150	107+	-1	10.7%
Chase Manhattan 9% 25	200	2150	107+	-1	10.7%
Chase Manhattan 9% 26	200	2150	107+	-1	10.7%
Chase Manhattan 9% 27	200	2150	107+	-1	10.7%
Chase Manhattan 9% 28	200	2150	107+	-1	10.7%
Chase Manhattan 9% 29	200	2150	107+	-1	10.7%
Chase Manhattan 9% 30	200	2150	107+	-1	10.7%
Chase Manhattan 9% 31	200	2150	107+	-1	10.7%
Chase Manhattan 9% 32	200	2150	107+	-1	10.7%
Chase Manhattan 9% 33	200	2150	107+	-1	10.7%
Chase Manhattan 9% 34	200	2150	107+	-1	10.7%
Chase Manhattan 9% 35	200	2150	107+	-1	10.7%
Chase Manhattan 9% 36	200	2150	107+	-1	10.7%
Chase Manhattan 9% 37	200	2150	107+	-1	10.7%
Chase Manhattan 9% 38	200	2150	107+	-1	10.7%
Chase Manhattan 9% 39	200	2150	107+	-1	10.7%
Chase Manhattan 9% 40	200	2150	107+	-1	10.7%
Chase Manhattan 9% 41	200	2150	107+	-1	10.7%
Chase Manhattan 9% 42	200	2150	107+	-1	10.7%
Chase Manhattan 9% 43	200	2150	107+	-1	10.7%
Chase Manhattan 9% 44	200	2150	107+	-1	10.7%
Chase Manhattan 9% 45	200	2150	107+	-1	10.7%
Chase Manhattan 9% 46	200	2150	107+	-1	10.7%
Chase Manhattan 9% 47	200	2150	107+	-1	10.7%
Chase Manhattan 9% 48	200	2150	107+	-1	10.7%
Chase Manhattan 9% 49	200	2150	107+	-1	10.7%
Chase Manhattan 9% 50	200	2150	107+	-1	10.7%
Chase Manhattan 9% 51	200	2150	107+	-1	10.7%
Chase Manhattan 9% 52	200	2150	107+	-1	10.7%
Chase Manhattan 9% 53	200	2150	107+	-1	10.7%
Chase Manhattan 9% 54	200	2150	107+	-1	10.7%
Chase Manhattan 9% 55	200	2150	107+	-1	10.7%
Chase Manhattan 9% 56	200	2150	107+	-1	10.7%
Chase Manhattan 9% 57	200	2150	107+	-1	10.7%
Chase Manhattan 9% 58	200	2150	107+	-1	10.7%
Chase Manhattan 9% 59	200	2150	107+	-1	10.7%
Chase Manhattan 9% 60	200	2150	107+	-1	10.7%
Chase Manhattan 9% 61	200	2150	107+	-1	10.7%
Chase Manhattan 9% 62	200	2150	107+	-1	10.7%
Chase Manhattan 9% 63	200	2150	107+	-1	10.7%
Chase Manhattan 9% 64	200	2150	107+	-1	10.7%
Chase Manhattan 9% 65	200	2150	107+	-1	10.7%
Chase Manhattan 9% 66	200	2150	107+	-1	10.7%
Chase Manhattan 9% 67	200	2150	107+	-1	10.7%
Chase Manhattan 9% 68	200	2150	107+	-1	10.7%
Chase Manhattan 9% 69	200	2150	107+	-1	10.7%
Chase Manhattan 9% 70	200	2150	107+	-1	10.7%
Chase Manhattan 9% 71	200	2150	107+	-1	10.7%
Chase Manhattan 9% 72	200	2150	107+	-1	10.7%
Chase Manhattan 9% 73	200	2150	107+		

INTERNATIONAL COMPANIES and FINANCE

WESTAR MINING LTD.

has sold its oil and gas interests
in the United Kingdom to

DYAS B.V.

The undersigned acted as
financial advisor to Westar Mining Ltd.
in connection with this transaction

BANK OF MONTREAL

September 1986

Kirin lifts
earnings
despite
flat sales

By Gordon Crabb in Tokyo

KIRIN BREWERY, the company which makes more than half the beer drunk in Japan, boosted pre-tax profits by 11.8 per cent to ¥43.32bn (US\$27m) in the half-year to July, but sales flattened out as rivals encroached on its market share.

Turnover moved up just 0.9 per cent to ¥650.73bn, and a 1 per cent rise in volume sales compares with a 3 per cent fall in sales for the industry as a whole. This follows an aggressive marketing campaign launched in the spring by Sapporo and Asahi, the second and third ranking brewers.

All have been introducing new products, particularly canned beer which is increasingly preferred by consumers.

Kirin's earnings drew benefit from cheaper raw materials, attributable mainly to the stronger yen. Currency linkages were favourable.

The company exports a negligible amount of its output. Beer accounts for around 95 per cent of Kirin's total sales. Soft drinks, its second product, down 7.4 per cent by value and 7.8 per cent in volume—a reflection of the poor summer weather which also held back growth in beer demand.

Net earnings were 12.14 per cent ahead at ¥17.5bn, or ¥17.62 per share, against ¥17.62. The interim dividend is being maintained at ¥3.5, but the ¥7.50 total payout for the year is to be boosted by a commemorative dividend—size as yet unspecified—which will mark the company's 50th anniversary.

Full-year pre-tax profits are forecast to show a 5 per cent rise at ¥77bn, on a 0.8 per cent improvement in sales to ¥1,220bn.

YAMASHITA Shinshin Steamship (YS Line), which has been under pressure from a deteriorating business performance, yesterday put forward a sweeping restructuring plan under which 700 people—one-third of the workforce—will be offered voluntary retirement.

YS Line, Japan's fifth biggest shipping company, is also seeking to trim its losses, both to finance the cost of its restructuring programme and to eliminate uneconomic vessels from its fleet.

The restructuring plan, which is being put to the company's four leading banks—Sanwa Bank, Long-Term Credit Bank of Japan, Industrial Bank of Japan and Toyo Trust and Banking—also calls for rescheduling the repayment of principal on long-term loans of ¥91bn and on loans totalling about

Malaysian banks fight creditor bill

BY WONG SULONG IN KUALA LUMPUR

MALAYSIAN BANKS have expressed strong reservations about a government bill to give financially troubled companies judicial protection from their creditors.

The banks' views are believed to have the sympathy of Bank Negara, the central bank which is concerned over the implications of the proposed bill on the banking industry, already under strain due to the recession and problems of non-performing loans.

In a joint memorandum to the Ministry of Trade and Industry last week, the four associations of commercial and investment bankers, finance companies and certified public accountants, said the bill could frighten away foreign investors and have the opposite effect on companies it seeks to protect.

Tengku Razaleigh, the Trade and Industry Minister, said the proposed amendments to the Malaysian Companies Act, to be tabled before Parliament next month, are similar to Chapter II of the US Bankruptcy Code.

He said sailing companies which are regarded as of national importance could apply for judicial protection against creditors to allow them to return to profitability.

However, bankers say the Malaysian bill goes beyond the powers of Chapter II, especially in regard to retrospective powers.

Dr Mahathir Mohamad, the Prime Minister, recently urged bankers not to reject the bill outright, but to raise their objections with the authorities.

He said many companies were in trouble not because of management or corruption, but due to recession and the sharp fall in the stock and property

markets. He said such companies should be given a chance to recover.

In their memorandum, the banks pointed out that to keep a step ahead of their debtors, who may be thinking of filing for protection, creditors may be encouraged to institute receivership or liquidation proceedings earlier than they would otherwise have done.

One company comes under judicial protection, there could be a chain reaction. Some of its own debtors could be expected to file for similar protection, while creditors of such companies would be encouraged to put them under receivership or liquidation to protect their own interests.

One banker pointed out that the most recent action by creditor banks against Promet, the oil rig and construction group, was prompted partly by fears

that Promet would be seeking protection once the bill is passed.

The banks are also concerned that the rights of secured creditors would be undermined, as the bill allows the Official Manager (appointed by the court to manage an ailing company) to dispose of any assets as though there was no charge on them.

"When our position as secured creditors is jeopardised, we may not be prepared to commit depositors' funds for lending purposes based on security alone. This will have an adverse effect on the investment climate of the country," the memorandum said.

Bankers argued that at the very least, the retrospective powers should be removed from the bill so that the status of existing loans and mortgage agreements are not jeopardised.

Air New Zealand ahead

BY DAI HAYWARD IN WELLINGTON

DESPITE INCREASED competition, the state-owned Air New Zealand recorded record net profits of NZ\$185.6m (US\$93.8m) for the year to June 30, a rise of 39.6 per cent.

The result was boosted by the sale of eight aircraft during the year at a profit of NZ\$75.7m. This more than offset a drop of NZ\$48m in operating profit to NZ\$105.4m, which was still the second largest ever.

The airline said the good result was achieved by high aircraft utilisation and productivity. The overall passenger load factor was 70.6 per cent.

U.S. \$100,000,000



Arab Banking Corporation (B.S.C.)

Floating Rate Notes Due 1996

Interest Rate	6 1/4% per annum
Interest Period	18th September 1986 18th March 1987
Interest Amount per U.S.\$10,000 Note due 18th March 1987	U.S. \$311.09

Credit Suisse First Boston Limited
Agent Bank

U.S. \$150,000,000

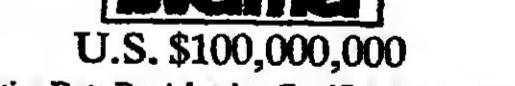


Floating Rate Subordinated Notes Due 2009

Interest Rate	6 1/4% per annum
Interest Period	18th September 1986 18th December 1986
Interest Amount due 18th December 1986 per U.S.\$10,000 Note	U.S. \$157.99

Credit Suisse First Boston Limited
Agent Bank

U.S. \$100,000,000



Floating Rate Participation Certificates Due 1992

issued by Morgan Guaranty GmbH for the purpose of making a loan to
Istituto per lo Sviluppo Economico dell'Italia Meridionale

(a statutory body of the Republic of Italy incorporated under Law No. 298 of April 11, 1953)

In accordance with the terms and conditions of the Certificates, the rate of interest for the Interest Determination Period 18th September, 1986 to 20th October, 1986 has been fixed at 6 1/4%. Interest accrued for the above period and payable on 22nd January, 1987 will amount to US\$54.44 per US\$10,000 Certificate.

Agent
Morgan Guaranty Trust Company of New York
London Branch

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994



First Interstate Capital Markets Limited

18th September, 1986

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

The Hokkaido Takushoku Bank, Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

Takugin International (Asia) Limited

Guaranteed Floating Rate Notes Due 1994

Credit Suisse First Boston Limited

Agent Bank

U.S. \$100,000,000

TELECOM

Since we introduced a LinkLine 0800 number, Autoglass Windscreens have had a cracking time.

In the first six months alone they enjoyed a 30% increase in traffic.

All thanks to the fact that their customers' calls are now free and on average are answered within 10 seconds.

If your windscreen is shattered, so are you. You don't want to spend time trudging around or going through an operator.

LinkLine scores by being quick and easy to use.

**MISSING OUT
YOU COULD BE
ON TOP
OF YOUR**

LinkLine

CALL US FREE ON 0800 373 373 FOR MORE INFORMATION

LinkLine

as well as providing 100% coverage of the country.

Many other companies, besides Autoglass, are profiting from the use of LinkLine.

Why not join them?

Although you pay for the service you will quickly find it pays for itself.

As your customer response rate increases so your business expands. The perfect equation.

Further proof that LinkLine will help to put your business well and truly on the map.

For a free LinkLine guide call us free on 0800 373 373.

**LINKLINE
MISSING OUT
30%
BUSINESS.**

BT
TELECOM

UK COMPANY NEWS

Reckitt & Colman rises to £67m

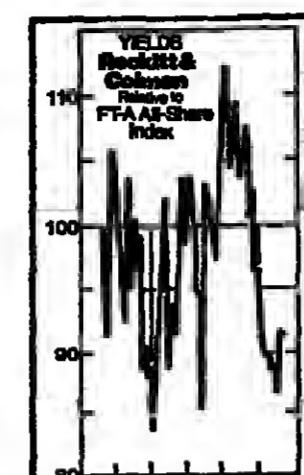
HEALTHY PROFIT increases in North America, Europe and the UK enabled Reckitt & Colman, the household products and foods group, to increase first-half 1986 pre-tax figures by 15 per cent from £57.75m to £66.53m.

The market, however, found the performance slightly disappointing and marked the shares down 5p to 804p yesterday.

The effects of exchange rates and acquisitions and disposals left Airwick sales 4 per cent lower at £636.57m (£683.45m). Exchange rate changes reduced sales by £70m and when these distortions were eliminated, sales were ahead 7 per cent.

Profit margins for the period increased from 6.7 per cent to 10.5 per cent. One factor in the improved results for Airwick in North America, an area where profits rose by 65.5 per cent to £9.3m despite an unfavourable exchange rate. In Europe, Airwick helped improve profits by 55.5 per cent to 9.86m.

The UK also made a significant contribution, with profits rising 24 per cent to £22.6m, due mainly to productivity benefits and a 39 per cent exports rise. The company said the business in Australia,



the addition of Airwick created a thriving business with good prospects for further advances. The product category now provides 55 per cent (42.2 per cent) of the group's total profits.

Food and wine profits fell 28.5 per cent to £12.33m, in spite of an increased UK contribution. This reduction was caused by adverse exchange

rate movements by the disposal of the US potato business (which made a profit in the first half of 1985) and by increased marketing expenditure by the group's core food business in the US.

The company said its proposed acquisition of Durkee Famous Foods, announced last month, emphasised the strategic objective of increasing its presence in the US and would strengthen its food business there.

Pharmaceuticals showed growth with sales up 7 per cent to £81.1m and profits 12 per cent higher at £12.83m. The UK division achieved a strong performance in both sales and profit, a significant growth in exports being a major contributor.

The colour operation raised profits to £3.87m (£3.6m) on higher sales of £17.1m (£15.38m) with the Globo business in Brazil featuring strongly.

Individual cleaning profits improved from £0.92m to £1.13m on marginally higher sales of £22.1m. Fine art and graphics sales were static at £12.1m, but profits edged ahead to £0.82m mainly due to productivity improvements.

See Lex

Local London Group to join USM

By Philip Coggan

Local London Group, a property developer, is coming to the unlisted securities market via a placing which values the company at £8.6m. Just over 1.9m shares will be placed, representing 39.12 per cent of the company's equity, at 135p per share.

The group specialises in acquiring commercial properties and converting them into small office complexes known as business centres. Small businesses then rent both space and office services from Local London, in return for Local London's share.

Eight business centres are currently in operation, with a further three currently undergoing refurbishment.

Proceeds from the placing will be used to pay off bank borrowings and to finance future developments. Exactly 1.2m of the shares being placed are new and the rest are being sold by the vendor, Robert Graham-Burnett, Robert J. Coggan and Burnett, who will receive in total just under £1.2m. Both are directors of the company.

In the year ended December 31, 1985, Local London made pre-tax profits of £613,000 and at that date had net assets of £1.35m. At 135p per share, the directors intend to pay a single dividend in respect of 1986 of 3p a share.

Brokers to the issue are Greenwell Montagu.

Bridon profits fall to £5.2m

PROBLEMS in the US and British Rope operations of Bridon, combined with the disposal of Mexican interests, reduced first half profits by £0.2m compared with £7.75m. The fall was in line with market expectations.

Sir Christopher Laidlow, chairman, said the absence of any contribution from Grupo Industrial Camesa, Mexico, accounted for about £1.2m of the profit shortfall. The remainder reflected difficult market conditions, particularly in the wire rope making activi-

ties in the US, which again made a loss, and in the UK where British Rope had an exceptionally poor first half. He added that results elsewhere were generally up to expectations.

The pre-tax profit includes a £507,000 pension credit. Turnover in the period was £146.3m against £174.2m. An extraordinary credit of £2.9m represents the profit on the Mexican divestiture less tax.

The interim dividend is unchanged at 1.5p on earnings per share, before extraordinary

• COMMENT

While there is no doubt that the quality of Bridon's earnings have improved since the stake in the Mexican subsidiary was sold in March, the problem is that there is just not as much production volume left. Hence

it took 5m tonne hours to get the interim pre-tax profit over the £5m mark.

Investment by Keebler was put down to better productivity, lower overheads resulting from the closure of the Philadelphia bakery and falling raw material prices.

A breakdown of turnover shows sales of US Foods Europe rose to £462.4m (£465.5m), US Restaurants £266.3m (£49.4m) and North America £406m (£40.4m).

Operating profits were £32.7m in Europe, £3.5m (£3.1m) for restaurants and £21.4m (£16.4m) in North America.

Restaurants were hit by a fall of £700,000 in the contribution margin, which was hit by bad weather and a fall in tourist numbers and the comparative figures were boosted by £200,000 of property sales.

Within the European division, UK Restaurants was said to have had a particularly strong performance, increasing

volume by 12.5 per cent, and US Frozen Foods achieved a trading profit of £900,000, compared with losses last year.

The tax charge was £15.7m (£11.9m) to leave net profits of £31.3m (£22.7m). Dividends will absorb £14.3m (£11m).

US offshoot helps Utd Biscuits to 31% rise

AN INCREASE in trading profits in dollar terms of 48 per cent by its US offshoot, Keebler, and a first full contribution from Early California Olive were the major factors behind the 31 per cent growth in pre-tax profits at United Biscuits (Holdings) in the six months to July 12 1986. During the period the company failed to take over Imperial Gruyere.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Trade and promotional costs were \$2.6m higher than \$2.1m and \$1.6m for Early California.

On turnover down from \$202m to \$197.7m, the taxable result rose from \$16.8m to \$47.8m. Earnings per share improved to 7.5p (7p) and the interim payment has been raised to 3.5p (2.5p).

Woolworth justifies bid defence with £23m profit

BY CHARLES BATCHELOR

Woolworth Holdings, the variety store which has branched out into DIY and electrical retailing, yesterday had its first opportunity to show its shareholders that they had been right to support its management against the £1.8bn bid from Dixons in April.

Dixons announced profits before tax and exceptional items of £20.2m in the six months to August 1986, including a £2m surplus from property sales and after capitalising interest of £2m. The restated profit for the same period last year was £16.8m after property surplus of £2.6m and £1m of capitalised interest.

Sir Kenneth Durham, chairman, said yesterday: "We look forward with confidence to meeting our forecast for the year of at least £10.5m profit before exceptional items."

The City was reserving its judgment, however, on the grounds that first half performance makes only a small contribution to the group total and some changes had been made, particularly in the DIY market.

Investment by Keebler was put down to better productivity, lower overheads resulting from the closure of the Philadelphia bakery and falling raw material prices.

A breakdown of turnover shows sales of US Foods Europe rose to £462.4m (£465.5m), US Restaurants £266.3m (£49.4m) and North America £406m (£40.4m).

Operating profits were £32.7m in Europe, £3.5m (£3.1m) for restaurants and £21.4m (£16.4m) in North America.

Restaurants were hit by a fall of £700,000 in the contribution margin, which was hit by bad weather and a fall in tourist numbers and the comparative figures were boosted by £200,000 of property sales.

Within the European division, UK Restaurants was said to have had a particularly strong performance, increasing

volume by 12.5 per cent, and US Frozen Foods achieved a trading profit of £900,000, compared with losses last year.

The tax charge was £15.7m (£11.9m) to leave net profits of £31.3m (£22.7m). Dividends will absorb £14.3m (£11m).

See Lex

Mr Geoffrey Mulcahy: Comet back on growth path

15 more in the second, taking the total to 205.

B & Q is starting to attack the market traditionally served by independent merchants. At 25m this sector is the same size as the traditional DIY market, Mr Mulcahy said.

At the City, the high street general store chain that compares were meaningless.

"There was no way they would report figures which they wouldn't make their forecast," commented one analyst.

B & Q's DIY chain, increased its profit, after a group charge for rent, from £10.4m to £12.5m. Turnover from credit card sales was growing volumes. Turnover from £11.9m to £13.6m.

F. W. Woolworth, the traditional high street general

store chain, increased profits before the rental charge from £7.4m to £10.7m. After rental the loss was cut from £4.7m to £3.6m.

The Focus strategy, aimed at concentrating on six key areas, has been applied to 146 of the division's 583 stores, but the full benefits will not come through before next year.

The Focus stores are nevertheless showing a four point increase in gross margin.

Six stores up 5% per cent and the company plans a five-fold increase in its very successful video catalogue to 400 titles. It has sold 1m videos, mainly old films, since the range was launched last year.

The F. W. Woolworth turnover fell from £204.4m to £200m following the sale of the Woolworth chain. Despite a 10% cut in April and the closure of the food and adult clothing departments.

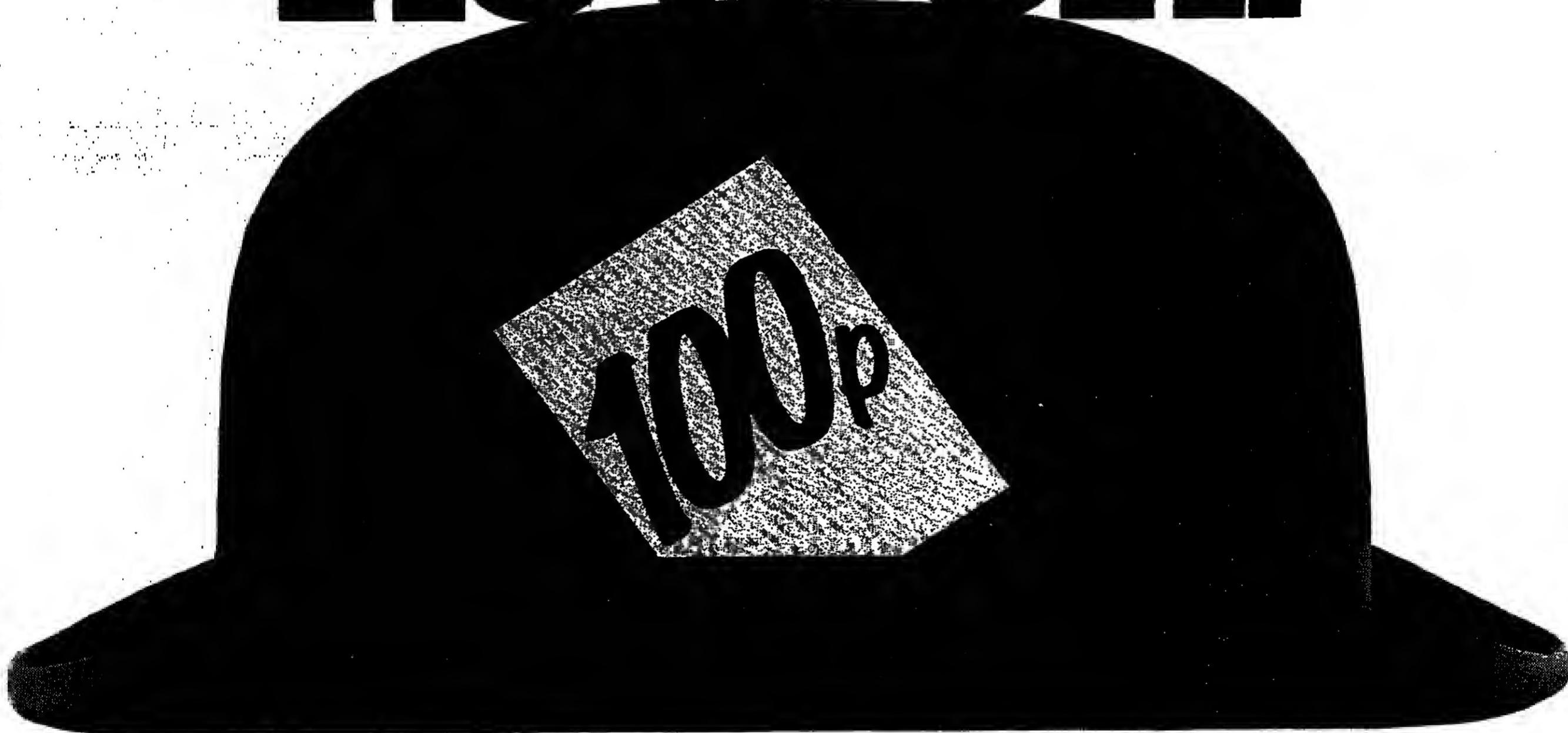
The group made a total retail profit, after head office expenses, of £13.5m compared with £11.8m last time.

Woolworth took an extraordinary charge of £15.9m for the costs of its defence against Dixons. There were no extraordinary charges in the first half of last year, but in the full year it took a £23.1m charge to meet reorganisation expenses.

See Lex

Hargreaves says Coalite has 'drifted and stagnated'

TSB Share Offer now on.



The TSB Share Offer is now on. The shares are 100p each.

If you'd like to buy some, the minimum you can apply for is 400 shares at a cost of exactly £400. (If you've already registered priority as a TSB customer your minimum investment need only be £200.) You may, of course, apply for more than the minimum.

Only half of the cost of the shares needs to be paid for now. The balance will be asked for in about 12 months time.

To apply, you need an application form. This, together with a prospectus, is now available at every TSB branch. Or look in the national press. You can make your application for TSB shares

now. Remember there is only a short time to apply.

The instructions for delivery of your application are printed at the back of the prospectus. You can hand in the form at any TSB branch before it closes on Tuesday, 23rd September, 1986.

If you're sending it by post it must arrive no later than 10am on Wednesday, 24th September, 1986.

The TSB wants shareholders from all over the country and all walks of life.

If you feel the hat fits, we hope you'll wear it.



Don't leave it too late to say yes.

UK COMPANY NEWS

This advertisement complies with the requirements of the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland and does not constitute an offer of, or invitation to subscribe for or purchase, any securities. These Securities may not be offered, sold or delivered at any time, directly or indirectly, in the United States or to United States persons or to United States residents.

Morgan Guaranty Trust Company of New York

(A trust company organized under the laws of the State of New York, U.S.A.)

Japanese Yen 15,000,000,000

5½% Deposit Notes Due 1991

Issue Price 101½%, Plus Accrued Interest, if any

The following have agreed to subscribe for the Deposit Notes:-

Nomura International Limited

Mitsui Trust International Limited

Application has been made to the Council of The Stock Exchange of the United Kingdom and the Republic of Ireland for the Deposit Notes to be admitted to the Official List. The Deposit Notes will bear interest from 24th September, 1986 at the rate of 5½% per annum of the principal amount thereof outstanding payable annually in arrears on the 24th September to each year, the first such payment to be on 24th September, 1987.

The principal of each Deposit Note will be payable in instalments of £3,333,333 on 24th September, 1989 and 1990 and £3,333,334 on 24th September, 1991. The aggregate principal amount of Deposit Notes to be paid on each such date is approximately £5,000,000,000.

Listing particulars relating to Morgan Guaranty Trust Company of New York and the Deposit Notes are available in the *Exetel Statistical Services* and copies may be obtained during usual business hours up to and including 22nd September, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 2nd October, 1986 from:-

Nomura International Limited,
Nomura House,
24 Monument Street,
London EC3R 8AJ.

Carene & Co.,
12, Tokenhouse Yard,
London EC2R 7AN

Morgan Guaranty Trust Company of New York,
Morgan House,
1 Angel Court,
London EC2R 7AE

16th September, 1986

M.E.D.P. DELTA GROUP LIMITED

Buchanan House,
3 St. James's Square, London SW1Y 4JU.
Tel: 01-930 7233. Fax: 261672 Medpuk G

The finest name in the Petrochemical Industry for relocation engineering services.

We stock the largest inventory of refurbished refinery equipment in Europe.

A member of the I.C.A. Group of Companies with offices in New York, Hong Kong, Geneva and London.

BET adopts novel share swap move

BET has adopted a novel approach to its market for banking for its £113m bid for HAT Group. The diversified services group is inviting HAT shareholders to swap shares-for-shares on the market now that it can no longer buy shares for cash.

Under the takeover code, BET is not allowed to purchase HAT shares for cash at prices above the cash alternative of 135p once this was made final. At that time a declared associate of BET had bought 14.9 per cent of HAT for cash.

Yesterday, however, BET announced that it had acquired a further 14.9 per cent of HAT's shares on the market in exchange for its shares in the same ratio as the formal offer - 73 for 200.

According to Mr David Telling of HAT, by doing this BET has been finding institutions to "arbitrage" via BET's shares to gain a quick profit over the cash offer.

On last night's prices of 403p, np 3p, for BET and 140p for HAT, a theoretical opportunity exists for holders of HAT shares to accept BET's paper and then sell in the market. By so doing a seller might hope to obtain 147p for each HAT share - 12p above the cash offer.

Mr Neil Ryder of BET said yesterday that his company had no evidence that large numbers of BET shares were being sold as a result of the share-for-share market deals.

The finely balanced offer for HAT Group has its first close today. An extension of the bid to a final close in one week's time seems likely said BET last night. BET currently holds just under 50 per cent of HAT.

The finely balanced offer for HAT Group has its first close today. An extension of the bid to a final close in one week's time seems likely said BET last night. BET currently holds just under 50 per cent of HAT.

Jones & Shipman profits slip

Jones & Shipman, maker of precision machine tools, reported almost unchanged pre-tax profits of £752,000, against £770,000, for the first six months of 1986. The figure was achieved on turnover slightly higher at £9.55m, compared with £9.28m.

With an increased tax charge of £179,000 (£16,000) earnings per share for this Leicester-based company fell from 6.3p to 4.3p. The interim dividend is being maintained at 1.15p.

CLONDALKIN GROUP made pre-tax profits of £11.73m (£11.4m) for the first half of 1986, on turnover of £26.65m (£24.06m). Earnings per 25p share were 0.48p (0.45p), but the interim dividend is maintained at 1.46p net.

RARTON GROUP continued its improvement in the first half of 1986. Following doubled profits for the previous year the taxable figure was almost doubled from £697,000 to £1.38m. The

Minet disappoints market with modest 4.5% rise

Minet Holdings, the Lloyd's and general insurance broker and underwriter, has increased half-yearly pre-tax profits by only 4.5 per cent. The news yesterday disappointed the market in the wake of Tuesday's bigger profits growth from Stewart Wrightson, the broking group, and Minet's shares closed 16p down at 223p.

It also meant a considerable slowdown in Minet's earnings record. In the first half of 1985, taxable profits rose by 43 per cent.

Of the £18.8m pre-tax profits, £1.6m came from Minet's insurance brokerage group and the rest from its underwriting activities. This meant a satisfactory result was reported on a "full divestment basis," resulting in a profit shortfall of £0.5m, Minet said.

This was "significantly influenced by staff costs and professional indemnity premiums," Minet said. Problems of limited capacity in the liability insurance market had worsened severely. This was "exacerbated by considerable client resistance" premium rate increases and the restricted terms available from some insurers. In turn, the collapse of the world oil price had affected the growth of the broking group's oil and gas-linked business.

Underwriting group profits declined by 64.5 per cent, mainly due to loss of fee income because of severely curtailed underwriting capacity. They were also hit by the proposed divestment of interests in Lloyd's managing agencies. The results were reported on a "full divestment basis," resulting in a profit shortfall of £0.5m, Minet said.

For the future, Mr Ray Petitt, Minet's chairman, said

there were only limited signs of an increase in market capacity. There should be reasonable growth in profits for the year.

However, he reiterated the view of Minet's lawyers that it has "no legal liability" over the PCW affair at Lloyd's, which has yet to be resolved.

This year's interim figure included a £1m benefit from currency fluctuation and consistent hedging policies in respect of the UK broking companies.

After-tax profits in the first half were up 9.8 per cent at £11m, and there is a maintained interim dividend of 3.45p. Earnings per share came out at 13.81p (12.56p).

Group turnover rose 9.7 per cent to £24m, producing a trading profit of £1.2m (£1.5m). Other income added £6.14m (£5.2m), and associate companies contributed less than £0.000 (£456,000).

COMPANY NEWS IN BRIEF

GT JAPAN INVESTMENT TRUST raised net asset value per share to 234.1p from June 30 1986, against 148.5p six months earlier. Net revenue for the period was £409,121 (£390,556). Profits per share were 1.57p (1.59p) diluted or 1.55p (1.51p) undiluted. A final unchanged dividend of 1p makes a total of 1.4p (same).

MEMORY COMPUTER, which swung back into the black at six months, finished the 12 months to June 30 1986 with pre-tax profits of £624,000, compared with losses of £53.62m for the previous 12 months. Turnover totalled 22.24m (£7.25m for period). The balance sheet was strengthened and at year-end net borrowings had been eliminated.

BRISTOL CHANNEL SHIP REPAIRERS suffered a pre-tax loss of £558,000 (£121,000) on turnover down from £3.45m to £3.06m for the year to March 28, 1986. Loss per share was 0.45p (0.15p).

YEARLING BONDS totalling £1.25m at 10 per cent redeemable on September 23, 1987, have been issued by the following local authorities: Newport Borough Council 50.5m; Portsmouth (City of) 51m; Bracknell District Council 50.25m; East Lindsey DC 50.5m; Hillingdon (London Borough of) 51m; Swansea (City of) 51m.

WOOLWORTH GROUP INTERIM PROFITS DOUBLED

IT
POINTS
TO A
SUCCESSFUL
SIX MONTHS

INTERIM HIGHLIGHTS

(half year ended 2 August 1986)

- ▲ Group profits before exceptional items up from £11.8m to £23.2m.
- ▲ Earnings per share up by over 120% to 9.6p.
- ▲ B&Q retail profit up 31% to £20.6m (after internal rent).
- ▲ Comet quadruples retail profit to £3.2m (after internal rent).
- ▲ Woolworths, the High Street chain increases its retail profit before internal rent to £10.7m, with post-rental loss reduced by £6m to £8.6m.
- ▲ The Group has opened 800,000 square feet of retail space in the first six months. This expansion will continue.
- ▲ Operating Companies' retail management further strengthened by internal promotion and recruitment of proven, successful retailers.
- ▲ Interim dividend of 5.0p (1985 3.0p) per share.

"We look forward with confidence to meeting our forecast for the year of not less than £105.5m profit before exceptional items."

17 September 1986

Sir Kenneth Durham, Chairman

Copies of the full statement will be mailed to shareholders shortly or can be obtained from: Woolworth Holdings plc, Northwest House, 119 Marylebone Road, London NW1 5PK.



WOOLWORTH HOLDINGS PLC

This announcement complies with the requirements of the Council of The Stock Exchange.
It does not constitute an offer of, or invitation to the public to subscribe for or to purchase, any securities.

TD Mortgage Corporation

(Organised under the laws of Canada)

Cdn \$100,000,000

95% Guaranteed Notes due October 8, 1991
Unconditionally guaranteed as to payment of principal and interest by

TD THE TORONTO-DOMINION BANK

(A Canadian chartered bank)

The following have agreed to purchase the Notes:

Toronto Dominion International Limited

Morgan Stanley International

Wood Gundy Inc.

McLeod Young Weir International Limited

ABC Union Bank of Norway

Banque Internationale à Luxembourg S.A.

CIBC Limited

Daiwa Europe Limited

Dominion Securities Pitfield Limited

Generale Bank

Goldman Sachs International Corp.

LTCB International Limited

Morgan Grenfell & Co. Limited

The Nikko Securities Co., (Europe) Ltd.

Orion Royal Bank Limited

Societe Generale

Union Bank of Switzerland (Securities) Limited

Yamaichi International (Europe) Limited

Application has been made to the Council of The Stock Exchange for the Notes, issued at a price of 100%, to be admitted to the Official List.
Interest on the Notes, calculated as set out in the Listing Particulars dated 17th September, 1986 is payable annually in arrears. The first payment falls due on 8th October, 1987.
Listing Particulars relating to the Notes, the Issuer and the Guarantor are available in the Extel Statistical Service and copies may be obtained during usual business hours up to and including 22nd September, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 1st October, 1986 from:-

The Toronto-Dominion Bank
Triton Court
14-18 Finsbury Square
London EC2A 1DB

Cazenove & Co.
12 Tokenhouse Yard
London EC2R 7AN

18th September, 1986

NEW ISSUE

This announcement appears as a matter of record only

September, 1986



Q. P. Corporation

U.S. \$70,000,000

2% per cent. Guaranteed Bonds 1991

with

Warrants

To subscribe for shares of common stock of Q. P. Corporation.

The Bonds will be unconditionally and irrevocably guaranteed by

The Sumitomo Bank, Limited

ISSUE PRICE 100 PER CENT.

EUROPEAN TRANCHE U.S. \$50,000,000

Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

The Nikko Securities Co., (Europe) Ltd.

Sumitomo Finance International

Credit Suisse First Boston Limited

Kleinwort Benson Limited

Mitsubishi Finance International Limited

Morgan Stanley International

Societe Generale

ASIAN TRANCHE U.S. \$20,000,000

The Nikko Securities Co., (Europe) Ltd.

Daiwa Singapore Limited

Bayernische Landesbank Girozentrale,

DKB Asia Limited

Mitsubishi Finance (Hong Kong) Limited

Schroders Asia Limited

Tokyo Securities Co. (Europe) Ltd.

Chase Manhattan Asia Limited

Lloyds International Merchant Bank (S.E.A.) Ltd.

Morgan Grenfell (Asia) Limited

Sumitomo Finance (Asia) Limited

United Merchant Bank Limited

UK COMPANY NEWS

Lee International above forecast with £6.9m

Lee International, supplier of lighting equipment to the film and television industry which came to the market last March has exceeded its prospectus forecast of £6.5m with pre-tax profits of £6.9m for the year ended May 31, 1986. This is against £6.9m previously.

Turnover for the period surged by nearly £15m to £88.3m (£22.4m) and compares with a forecast of £83m.

Earnings per 10p share were given as 11.05p (8.1p) after tax of £8.1m (£2.01m), while the dividend for the year is 1.5p, an increase of 50% on last year.

Mr. Davey said the substantial refurbishment of Shepperton Studios had been well received by film and television production companies as well as by producers of television commercials. The new studio completed in March was the only one of its kind in the north of England and was proving to be successful.

With the recent acquisitions, expansion and streamlining of existing activities, he added that directors were confident the current year would again be successful.

Lee continued its US expansion in June 1985 by the acquisition of Colortran Inc and in February 1986 by opening Lee America West in Burbank near Hollywood, California.

The acquisition of Hampshire Holdings in when a nod and a wink seemed

as the rules of doing business. In the film and television lighting rental business Lee International has left its jungles behind and since its over-subscribed March flotation independent minds have discerned a rapid maturing in the company's management. The brothers Lee are less evident, other directors have come to the fore and the BSE link is no doubt a strong influence.

Mr. Davey said the dependence on megabuck film projects is lessening although the work on Superman IV from the Cannon organisation is no doubt welcome. The US expansion spreads the customer base wider, while other smaller acquisitions have been aimed at bringing in more diversified work within the lighting field.

One of these, Architectural Lighting, has received an £800,000 shot in the research arm and could be a major money spinner in several years' time. This year the analysts are looking for film pre-tax which stands at 18.5p, still 18p short of the offer price, trading comfortably on a prospective p/e of 12.

• comment

There was clearly a time

Carpets and property boost SHT to £2m

Scottish Heritable Trust, industrial and property group, reported pre-tax profits ahead by 51 per cent in the first half of 1986 from £1.34m to £2.02m.

The results included contributions from recent acquisitions but the directors said that most of the rise came from traditional businesses with an increase from the oriental carpets operation and property investment companies being the main contributors.

Turnover rose by 75 per cent to £29.5m (£16.8m). Most of the increase was attributed to the purchase of Richard Kitchen Taylor, from which there is a full contribution, and OCM (London), carpet manufacturer, which was included for three months.

Earnings per share, on increased capital rose from 5.1p to 5.3p. The interim payment is being raised from 1.4p to 1.8p.

The directors of this York-based company said that the reorganisation of RKT and OCM, with a full six months figures ensure further satisfactory progress in the rest of the year.

The pre-tax profit of £264,000 (£204,000) minorities go on £24,000 (£11,000 credit) and there were extraordinary debits of £50,000 (£35,000) to leave attributable profits of £1.25m against £823,000.

Dividends absorbed £61.000 (£28,000) giving retained profits of £790,000 (£525,000).

• comment

Scottish Heritable gave shareholders a good run for their money up to last spring amid its rapid expansion, but more recently a degree of caution has emerged. The latest news of paper being issued to finance its acquisitions and the price has gone into a slide. Whether or not it is justified, the incipient cynicism is at least understandable as yesterday's figures showed: the pre-tax profits growth may be robust but earnings per share, diluted by paper acquisitions and hindered by the increased tax charge, were virtually flat. The full year figure looks little brighter, for two more acquisitions of Standard Fireworks and Cambrian Construction — have brought a further increase in share capital and increased debt to a level which Scottish Heritable declines to discuss. On one broker's estimate, the group could exceed £5m in pre-tax profits which will just enable it to avoid the 100% tax charge, but the share, at 15.5p and on a prospective p/e ratio of nearly 13, look rosy rated against, say, Hanson's on a multiple of 14.

Mr. R. Delaney, the chairman, said prospects for the remainder of 1986 were encouraging and he looked forward to reporting favourably at the year end.

Pre-tax results benefited from lower premium charges of £57,000 (£32,000). Earnings per 10p share were up from 1.6p to 1.85p and the interim dividend is raised to 0.5p (0.5p net—last year's total was 2.4p on £60,000 pre-tax profits).

The chairman said the contract furniture market offered considerable potential for further growth and the company continued to develop its activities in this area.

Sun Life Assurance lifts interim payment to 10.4p

Sun Life Assurance Society is lifting its interim dividend by 11.4 per cent from 9.34p to 10.4p per 5p share for the first six months of 1986.

The directors stated that the increase should not be regarded as an indication of the percentage increase appropriate to the full year's total.

The amount of the interim payment had been restricted, they explained, by the Companies Act 1985 which provides that a distribution may only be paid from profits available for the purpose.

As known, a summary of the group's new life business for the half-year showed that single premiums had increased from £11.2m to £16.2m with new annual premium income amounting to £28.1m, against £28.9m. Both unit trust and

unit linked bond rates had continued to be buoyant and other new business had been at a satisfactory level.

The directors stated that much of the uncertainty which arose during the formulation of the Financial Services legislation had now receded. The company's broker and direct sales divisions were confident of being able to operate effectively under the proposed Investor Protection regime.

This autumn new products were being launched to meet the demand stimulated by the recent pension legislation, the directors pointed out.

Total premium income for the first six months of 1986 was £256.6m (£227.5m), while unit trust sales totalled £46.5m (£7.5m).

Geo Scholes moves ahead by 8%

George H. Scholes, Manchester-based electrical engineer, announced an 8 per cent rise in pre-tax profits for the year to June 30, 1986.

Profits were ahead of £5.34m, after a £4.94m last time, on turnover up from £28.21m to £35.04m, a rise of 11 per cent.

Tax amounted to £2.12m (£2.04m) and there were extraordinary debits of £83,388 (£0). Earnings per share emerged at 50.1p of 5p.

The directors propose a final dividend of 15.1p (14p) making a total of 35.2p (34.1p).

In addition they recommend a one-for-one scrip issue.

During the year market share was maintained by all of the group's products, with the two wholly-owned subsidiary companies, Clifton Engineers and John Nissim, both increasing turnover and profits as did WSK (Electrical) in Scotland.

FII GROUP—Of the 6.82m ordinary shares offered by way of rights, 5.95m shares (89.9 per cent) have been taken up and the remainder have been sold at a premium.

Near 11% stake taken in Brown Shipley

Cox, a Luxembourg investment holding company controlled by Mr. Giorgio Rossi, has bought a 10.75 per cent stake in Brown Shipley Holdings, the UK merchant banking group.

Lord Farnham, Brown Shipley's chairman, said yesterday that the stake was welcome.

"Mr. Rossi is a man who

is likely to be able to do successful business together."

The acquisition of the stake follows the purchase last July of a 25 per cent stake by Kreditbank Luxembourg, another of Cox's interests.

During the year market share was maintained by all of the group's products, with the two wholly-owned subsidiary companies, Clifton Engineers and John Nissim, both increasing turnover and profits as did WSK (Electrical) in Scotland.

Turkey and Central Asia

Universal Securities Co., Ltd.

Swiss Volksbank

Salomon Brothers International Limited

Moody's Investors Service

Lehman Brothers International Limited

Genossenschaftliche Zentralbank AG

Dai-Ichi Kangyo International Limited

Baird & Co. International Limited

Deutsche Bank Capital Markets Limited

Banque Paribas Capital Markets Limited

Banque Bruxelles Lambert S.A.

Banque Internationale à Luxembourg S.A.

CIBC Limited

Credit Suisse First Boston Limited

Kleinwort Benson Limited

Mitsubishi Finance International Limited

Sumitomo Finance International

Universal Securities Co., Ltd.

Swiss Volksbank

Salomon Brothers International Limited

Moody's Investors Service

Lehman Brothers International Limited

Genossenschaftliche Zentralbank AG

Dai-Ichi Kangyo International Limited

UK COMPANY NEWS

Banro expands 50% and makes £3.3m cash call

Banro Industries yesterday in effect lifted from an adjusted 1.5p to 2p last year's final distribution was equivalent to 4.33p, and directors intend to recommend a final of not less than 4.5p for 1986.

The directors pointed out that they would continue to investigate all opportunities for expanding the company's scale of operations both in manufacturing and distribution, while the reduction in borrowings should provide greater flexibility in considering suitable acquisition possibilities.

Banro was continuing to benefit from strong demand in North America for its range of products, while related Subs (International) had maintained its progress. The French subsidiary, Farmer et Penin SA performed well and prospects were most encouraging, directors stated.

Lintek (Motor Cycle Access), which was acquired in

Bemrose gets off to a good start

Accountancy Appointments

FINANCIAL CONTROLLER (DIRECTOR DESIGNATE)

QUOTED COMPANY—KINGSTON

ACA 28-35 Package to £25,000

Our client is a fast growing company in the Hi-Tech field with fully computerised management information systems. The current F.D. has taken up a more general management role within the company, following the company's sustained growth. A suitable replacement is now being sought to report directly to the Managing Director. The role will cover the normal financial controls with added responsibility for the continuing growth and improvement of the company's internal management systems.

The successful candidate will possess and have demonstrated a high level of commercial awareness in addition to the usual expected skills.

Please reply in Strict Confidence, Philbrand Associates 8 Blackheath Esplanade KT10 9JW

Chartered Accountants and the Big Bang

City Salary £20,000 + and Benefits

Spicer and Pegler, one of the fastest growing accountancy practices in the UK, with a leading reputation in the City, is now seeking to recruit additional managers for its financial sector group covering major banks and security houses.

Successful candidates will ideally be graduate Chartered Accountants already holding a senior position in a professional environment who can demonstrate both experience and interest in the exciting and internationally expanding banking and financial services sector.

There are excellent opportunities for career progression with commensurate financial rewards.

If you have the required credentials, you should send in confidence, a detailed CV, including current salary to John Cornish, at Spicer and Pegler, Friary Court, 65 Cruched Friars, London EC3N 2NP.

Spicer and Pegler
Chartered Accountants

Financial Controller Are you outstanding?

We are a firm of executive search consultants. Our client—a leading international food manufacturing company based in the Midlands, has assigned us to find a first class Financial Controller who is seeking a unique career opportunity. To succeed you would need to meet the following criteria:

- age 28-40 years
- salary Currently earning in excess of £18,000
- possess * first class financial skills;
- * a track record in successfully managing high calibre
- * the drive and ability to reach a top management position within a short period of time;
- * the desire to stretch your capabilities and broaden your experience in a competitive and professional environment.

Please write in complete confidence to me, Joanna Man, Elly House, 37 Dover Street, London W1X 3RB. Telephone 493 8527.

GROUP FINANCIAL DIRECTOR

NOTTINGHAM

Basford Textile Group Limited is a well-established group with a profitable turnover of approximately £10M. (including a significant export element). Group headquarters are in Nottingham; other locations are dispersed within the UK. The Board now wishes to appoint a Group Financial Director.

The successful candidate will be a chartered accountant—with experience in industry, preferably manufacturing or processing. He or she will be an intelligent, clear-thinking diplomat who is able to combine both strategic and tactical financial thinking and who has the ability to debate business issues positively and creatively. Age Indicator 30-50.

Salary negotiable from £28K. Share option scheme. Ct: Pension. Medical insurance. Bonus scheme. Assistance with relocation.

For further information and an application form please telephone Windsor (0753) 867175 (24 hours), or write with full details including salary progression to David Mackintosh, Manager—Human Resources, 3i Consultants Ltd, 8 High Street, Windsor, Berkshire SL4 1LD quoting reference DM/518.

3i Consultants Ltd
Human Resources Division

DIVISIONAL FINANCE DIRECTOR

Thames Valley

To £30,000+Car + Benefits Package

Our client, a diverse UK public company has achieved an enviable record of growth in recent years. In keeping with continuing growth trends a requirement has been identified for an additional senior financial executive to enhance the effectiveness of management at divisional level.

Responsibilities will include co-ordinating financial reporting for a number of subsidiaries both in the UK and overseas. Developing and preparing budgets, plans and forecasts and maintaining accounting standards throughout the division. It is envisaged however, that the major contribution from this role will emerge from ad hoc exercises undertaken across a broad spectrum of financial matters including new investments and acquisitions.

Suitable candidates will be qualified accountants, preferably graduates, aged 33-45, experienced both in head office and operating company environment. A strong commercial flair and flexibility of approach are essential as the position could lead towards general management responsibilities.

In addition to a highly competitive salary the position offers a comprehensive benefits package which includes a performance related bonus scheme, share options, private medical insurance, and relocation assistance where appropriate.

Please apply in writing to Peter Breen.

Robert Half Personnel, Freepost, Roman House, Wood Street, London EC2B 2JQ. 01-638 5191.

ROBERT HALF
INTERNATIONAL PERSONNEL

EUROPEAN TROUBLESHOOTERS

ACA/CA/BMA's or equivalent

Neg to £21,000

Based in READING, Berkshire, our client is a major U.S. COMPUTER MANUFACTURER whose EUROPEAN turnover exceeds £2,500M. number of opportunities arise for well qualified HIGH ACHIEVERS aged 25-30 who wish to travel extensively in EUROPE. Being able to communicate in another European language would therefore be an advantage but is not a sine qua non.

Successful candidates will not only encounter a friendly, dynamic working environment but can also look forward to RAPID PROMOTION to line management positions in the near term.

If you have a GOOD RELEVANT DEGREE, are qualified ACA/CA/ACCA or equivalent and willing to undertake assignments with ENTHUSIASM AND PANACHE please call in the first instance and send your c.v. to:

TIM WINGHAM ACA
Accountancy Appointments Europe
International Business Centre
1-3 Mortimer Street,
London W1N 7RH
Tel: 01-839 7739

**Accountancy
Appointments
Europe**

International Appointments

CHIEF ACCOUNTANT

MIDDLE EAST

A Chief Accountant is required for a Medical Disposable Manufacturing Plant in Bahrain.

This position will cover all aspects of accounting including credit control, and assisting in negotiations with international banks.

It is unlikely that anyone aged under 40 will have the necessary experience, as a good track record within a similar industry coupled with at least 5 years' experience of the Middle East is essential.

In return, we offer a tax-free salary off £20,000 pa plus accommodation and car, with a substantial increase after completion of a successful first year.

The successful applicant will hold bachelor status in the first year, and therefore 4 weeks leave (plus 15 national holidays) together with 2 return air tickets to the United Kingdom will be provided.

Applications in the strictest confidence to Box A0267, Financial Times, 10 Cannon Street, London EC4P 4BY

FINANCIAL ANALYST

HOLLAND

A multi-national company engaged in the trading, shipping, storage and distribution of chemicals throughout North, Central and South America requires a young professional accountant to join its corporate staff based in AMSTERDAM.

Responsibilities of the position will include:

- Analysis of the monthly results of approximately 50 subsidiaries;
- Assisting with the preparation of the Group budget, year-end closing and annual report;
- Monthly consolidation of Group results.

The job involves close liaison with the president and senior management and it is essential that the successful applicant has had experience at a similar level. Other requisites are:

- University qualification;
- Ability to work to tight deadlines;
- Experience in computerised accounting systems.

Preference will be given to Spanish-speaking candidates.

The position offers an excellent remuneration package including relocation costs, etc., and possibilities of future relocation to Latin America.

Interested candidates should send a written curriculum vitae to:

The Chief Financial Officer
Holland Chemical International (Services) B.V.
P.O. Box 12910, 1100 AX Amsterdam

ICI

SENIOR FINANCIAL ACCOUNTANT

Fluent in Arabic

up to £90,000 package tax free

Based in the Gulf, this substantial investment management agency, established by the Government of a Middle Eastern country, is growing in size and complexity. A qualified Senior Financial Accountant is required for the agency's investment accounts department.

Reporting to the Director, Investment Accounts, key responsibilities will be reviewing accounts and operational requirements and implementing and managing enhanced procedures. Particular emphasis is placed on computerised accounting and management information systems development.

Fluent Arabic is required for this

position. Professionally qualified candidates should also be experienced in developing, implementing and managing integrated accounting systems.

The remuneration package will include the full range of expatriate benefits, including accommodation, car, air fares and a two year renewable contract on a single or married basis. All applications will be discussed with our client and candidates should therefore indicate any organisation for which they do not wish to be considered.

Please write in confidence, enclosing career details and quoting ref. 2571/L to, Mike Smith, Executive Selection Division.

PEAT MARWICK

Pearl Marwick, Mitchell & Co.,
165 Queen Victoria Street, Blackfriars, London EC4V 3PD.

Head of Internal Audit Sultanate of Oman

c£27,500 equiv + benefits

Our client, a department of the Government of Oman, wishes to recruit an enthusiastic Chartered Accountant for this key appointment based in Muscat.

The successful applicant will report to the head of this department and be responsible for the continuing development of audits, covering operational and financial procedures including computerised systems. In so doing there is also a continuous need to initiate new programmes and expand the audit function.

Suitable applicants, 25 years and upwards, must be Chartered Accountants offering solid audit expertise and currently employed in the "profession" or in a large organisational internal audit department. In addition they must have a natural enthusiasm and ability to make a positive contribution to this key function.

As well as a tax free salary which provides a high savings potential, other benefits include car, free air-conditioned furnished accommodation (married or single status), free medical coverage

and generous fully-paid UK home leave twice per annum. Initial contract is for two years, renewable.

Candidates should apply in confidence enclosing a full CV and current salary and quoting reference MCS/7198 to Michael R. Andrews Executive Selection Division Price Waterhouse Management Consultants No 1 London Bridge London SE1 9QL

Price Waterhouse



Worldwide Travel Line Management Opportunities

Single or Married Status

Our client, one of the most advanced U.S. oil majors with revenues exceeding \$60 billion, is seeking to strengthen its Corporate audit resources. Opportunities are currently available for both operational and EDP auditors.

A policy of promoting members of its international audit team to line positions, after acquiring at least 3 years' experience of worldwide operations, has led to these current vacancies.

Assignments range from 2-4 months in any one location, with audit teams travelling directly from one country to the next. Audit reviews are performed in most countries throughout Europe, Africa, Far East and South America. Proficiency in a second language would be a definite asset.

Candidates for operational audit should be

ACA's or equivalent, ideally with a large firm background, aged mid to late 20's. The EDP audit role demands an EDP audit background, preferably in a major organization. Both positions require a high level of self motivation, excellent communication skills and a demonstrable level of achievement to date.

The attractive remuneration package includes an after-tax salary of c£14,800, which offers an opportunity for capital accumulation of around 80%, as full travel and living expenses are paid for both employee and spouse.

Interested applicants should contact Phillip Price or Ben Colman on 01-831 0431 or write, enclosing a comprehensive c.v., to Michael Page International, 39-41 Parker Street, London WC2B 5LH, quoting ref. 4985.

MP
Michael Page International

Recruitment Consultants
London Brussels New York Paris Sydney
A member of Addison Consultancy Group PLC

LONDON RECENT ISSUES

EQUITIES

Issue Price	Favorable Pdmt. #	Latest Dividend	1956		Stock	Closing Price	+ or -	Net Div.	Dividend Rate Per Share	P.E. Ratio			
			Date	High			-						
160	F.P.	\$49	1/25	145	145	Acates & Hatchegan 50p	178	—	14.55	2.9	4.2	31.9	
112	F.P.	—	53	41	41	Bertrama Int. Tls	112	—	11.1	2.2	2.8	29.1	
465	F.P.	—	55	50	50	#Broad St. Grn. 10p	55	+3	—	—	—	—	
150	F.P.	49	85	86	86	Cadil Med. C. ITT 242	55	—	—	—	—	—	
9120	F.P.	129	120	111	111	#Culver Int. 5p	124	-1	—	12.7	3.4	3.0	34.1
9130	F.P.	12/30	195	132	132	#Crestline Lts 20p	188	—	13.7	22	2.8	22.8	
160	F.P.	—	146	126	126	Euro Home Products 5p	136	—	14.2	25	4.4	30.5	
124	F.P.	—	161	124	124	F& H Group 20p	147	-1	14.76	25	4.6	32.1	
150	F.P.	257	172	150	150	Guthrie Corp	166	-1	15.5	22	4.5	30.6	
150	F.P.	158	145	126	126	Harrison Int. 10p	157	—	15.5	22	4.5	31.8	
105.25	F.P.	—	108	104	104	India Fund El	108	—	10.5	27	—	—	
	F.P.	200	139	126	126	JF Pacific Warrant S.A.	237	+1	—	—	—	—	
119	F.P.	59	98	88	88	Hilmaria Div. 50p	88	—	12.13	3.0	5.8	8.5	
475	F.P.	24/50	79	75	75	Hornbeam Trans. 5p	75	—	12.5	2.5	6.6	8.5	
125	F.P.	20/50	75	72	72	Ibs of Scotland Int 10p	252	—	—	—	—	—	
123	F.P.	200	24	2	2	International 1p	25	—	—	—	—	—	
—	F.P.	—	161/2	161/2	161/2	Satellite Space Works	15	-1	—	—	—	—	
150	F.P.	21/8	173	137	137	TV-Tam 10p	166	+1	15.75	26	4.9	11.1	
11	F.P.	—	100	85	85	Wheat Int. Int. Tls. 5p	55	—	—	—	—	—	
125	F.P.	10/10	156	138	138	Yorkshire TV	139	—	12.25	24	6.3	9.4	

FIXED INTEREST STOCKS

Issue Price- \$	Amount Paid Up	Latest Dividend Date	1986		Stock	Closing Price \$	+ or -
			High	Low			
\$100	\$10	2/20	102	52	Bonneville & Dist. Wt. 10% Regd. Div. 1996	\$2	-14
—	F.P.	10/10	103	96	Egerton Tel. 7% Crd. Ret. P.V.	96	—
11	F.P.	2/27	21	84	Hollis 25% Crd. Saver. (ex. 2/28) (25-3)	84	—
—	—	—	27	27	JF Pacific Warrent S.A. P.V.	27	-12
\$100	\$20	—	92	54	Mid-Sister Water 10% Regd. Div. 2013-36	52	-2
\$100	F.P.	10/10	100	100	Mossmere 5.25% Crd. Com. P.V.	110	+10
77.507	25	2/20	25	23	Nestle 3.75% F. L. Div. 2021	24	-1
—	F.P.	—	100	97	Do. 10% Regd. Div. 1997	99	-1
—	F.P.	—	100	99	Do. 9.5% 7/9/97	99	-1
—	F.P.	—	100	100	Do. 10.5% 23/1/97	100	—
\$100	\$10	2/20	102	52	Petroleum Water 10% Regd. Div. 2016	52	-14
—	NS	2/20	100	75	Roth & Tomkins 5.75% Crd. Com. Regd. P.V.L	75	-12
96.445	25	—	24	21.2	Sect. Matl. Prod. 10% Regd. Div. 2016	21.2	-1
—	F.P.	—	97	96	Sodicific Spak. 9.2% Regd. Com. P.V.	96	-1

"RIGHTS" OFFERS

Issue Price	Amount Paid up	Latest Reserve Date	1966		Stock	Closing Price p	+ or -
			High	Low			
166	NIS	10/10/16	28pns	17pns	Allied Irish Banks	26pns	—
200	NIS	24/10/16	Spec	Spec	Bartleby Technology	Spec	—
130	F.P.	10/10/16	146½	140	Brown & Tidmarsh	145	—
8	NIS	24/10/16	1pns	1pns	Cambrian Venture Cap. Sp	1pns	—
25	NIS	24/10/16	Spec	Spec	Christy Head	Spec	—
276	F.P.	14/10/16	305	295	FII Group	295	—
215	NIS	22/10/16	25pns	24pns	New Court Mat. Res. Sp	4pns	-2
215	NIS	24/10/16	30pns	25pns	Persimmon 10p	15pns	-2
335	NIS	24/10/16	30pns	15pns	Seafarick Group 10p	15pns	-2

Remuneration data usually last day for dealing free of stamp duty. ^a A Announced dividend; ^b Figures based on prospective estimates. ^c Dividend rate paid or payable on part of capital, cover based on dividend on full capital. ^d A Announced dividend and yield; ^e Announced dividend and yield after scrip issue. F Forecast dividend cover on earnings updated by latest interim statement. H Dividend and Yield based on prospective or other official estimates for 1987. L Estimated annualised dividend, cover and p/e based on latest annual earnings. R Forecast annualised dividend, cover and p/e ratio based on prospective or other official estimates. W Pro Forma Figures; ^f Indicated dividends; cover relates to previous dividend; ^g p/e ratio based on latest annual earnings. ^h Forecast, or estimated annualised dividend rate, cover based on previous year's earnings. ⁱ Issued by tender. II Offered holders of ordinary shares as a "right". ^j II Introduction. ^{**} Issued by way of capitalisation. [§] Placing price. [¶] Reintroduced. ^{||} Issued in connection with reorganisation, merger or takeover. [■] Allotment price. [▲] Unlisted securities market. ^{††} Official London listing. ^{‡‡} Including warrants entitlement.

AUTHORISED UNIT TRUSTS

FT UNIT TRUST INFORMATION SERVICE

Cader Allen Unit Trust Managers			
1 King William St, EC4N 7AU	01-625 6034		
2nd Floor, Gt St. Paul's	322-9	01-555 2115	
Court, St. Ol's Church of Englan			
2 Fins Street, London EC2Y 5AQ	01-588 1215		
East Ind. Com. Acc.	121-2	4-24	
Environ. Fund	121-3	121-4	
Env. Fund	121-4	121-5	
Env. Fund	121-5	121-6	
Env. Fund	121-6	121-7	
Env. Fund	121-7	121-8	
Env. Fund	121-8	121-9	
Env. Fund	121-9	121-10	
Env. Fund	121-10	121-11	
Env. Fund	121-11	121-12	
Env. Fund	121-12	121-13	
Env. Fund	121-13	121-14	
Env. Fund	121-14	121-15	
Env. Fund	121-15	121-16	
Env. Fund	121-16	121-17	
Env. Fund	121-17	121-18	
Env. Fund	121-18	121-19	
Env. Fund	121-19	121-20	
Env. Fund	121-20	121-21	
Env. Fund	121-21	121-22	
Env. Fund	121-22	121-23	
Env. Fund	121-23	121-24	
Env. Fund	121-24	121-25	
Env. Fund	121-25	121-26	
Env. Fund	121-26	121-27	
Env. Fund	121-27	121-28	
Env. Fund	121-28	121-29	
Env. Fund	121-29	121-30	
Env. Fund	121-30	121-31	
Env. Fund	121-31	121-32	
Env. Fund	121-32	121-33	
Env. Fund	121-33	121-34	
Env. Fund	121-34	121-35	
Env. Fund	121-35	121-36	
Env. Fund	121-36	121-37	
Env. Fund	121-37	121-38	
Env. Fund	121-38	121-39	
Env. Fund	121-39	121-40	
Env. Fund	121-40	121-41	
Env. Fund	121-41	121-42	
Env. Fund	121-42	121-43	
Env. Fund	121-43	121-44	
Env. Fund	121-44	121-45	
Env. Fund	121-45	121-46	
Env. Fund	121-46	121-47	
Env. Fund	121-47	121-48	
Env. Fund	121-48	121-49	
Env. Fund	121-49	121-50	
Env. Fund	121-50	121-51	
Env. Fund	121-51	121-52	
Env. Fund	121-52	121-53	
Env. Fund	121-53	121-54	
Env. Fund	121-54	121-55	
Env. Fund	121-55	121-56	
Env. Fund	121-56	121-57	
Env. Fund	121-57	121-58	
Env. Fund	121-58	121-59	
Env. Fund	121-59	121-60	
Env. Fund	121-60	121-61	
Env. Fund	121-61	121-62	
Env. Fund	121-62	121-63	
Env. Fund	121-63	121-64	
Env. Fund	121-64	121-65	
Env. Fund	121-65	121-66	
Env. Fund	121-66	121-67	
Env. Fund	121-67	121-68	
Env. Fund	121-68	121-69	
Env. Fund	121-69	121-70	
Env. Fund	121-70	121-71	
Env. Fund	121-71	121-72	
Env. Fund	121-72	121-73	
Env. Fund	121-73	121-74	
Env. Fund	121-74	121-75	
Env. Fund	121-75	121-76	
Env. Fund	121-76	121-77	
Env. Fund	121-77	121-78	
Env. Fund	121-78	121-79	
Env. Fund	121-79	121-80	
Env. Fund	121-80	121-81	
Env. Fund	121-81	121-82	
Env. Fund	121-82	121-83	
Env. Fund	121-83	121-84	
Env. Fund	121-84	121-85	
Env. Fund	121-85	121-86	
Env. Fund	121-86	121-87	
Env. Fund	121-87	121-88	
Env. Fund	121-88	121-89	
Env. Fund	121-89	121-90	
Env. Fund	121-90	121-91	
Env. Fund	121-91	121-92	
Env. Fund	121-92	121-93	
Env. Fund	121-93	121-94	
Env. Fund	121-94	121-95	
Env. Fund	121-95	121-96	
Env. Fund	121-96	121-97	
Env. Fund	121-97	121-98	
Env. Fund	121-98	121-99	
Env. Fund	121-99	121-100	
Env. Fund	121-100	121-101	
Env. Fund	121-101	121-102	
Env. Fund	121-102	121-103	
Env. Fund	121-103	121-104	
Env. Fund	121-104	121-105	
Env. Fund	121-105	121-106	
Env. Fund	121-106	121-107	
Env. Fund	121-107	121-108	
Env. Fund	121-108	121-109	
Env. Fund	121-109	121-110	
Env. Fund	121-110	121-111	
Env. Fund	121-111	121-112	
Env. Fund	121-112	121-113	
Env. Fund	121-113	121-114	
Env. Fund	121-114	121-115	
Env. Fund	121-115	121-116	
Env. Fund	121-116	121-117	
Env. Fund	121-117	121-118	
Env. Fund	121-118	121-119	
Env. Fund	121-119	121-120	
Env. Fund	121-120	121-121	
Env. Fund	121-121	121-122	
Env. Fund	121-122	121-123	
Env. Fund	121-123	121-124	
Env. Fund	121-124	121-125	
Env. Fund	121-125	121-126	
Env. Fund	121-126	121-127	
Env. Fund	121-127	121-128	
Env. Fund	121-128	121-129	
Env. Fund	121-129	121-130	
Env. Fund	121-130	121-131	
Env. Fund	121-131	121-132	
Env. Fund	121-132	121-133	
Env. Fund	121-133	121-134	
Env. Fund	121-134	121-135	
Env. Fund	121-135	121-136	
Env. Fund	121-136	121-137	
Env. Fund	121-137	121-138	
Env. Fund	121-138	121-139	
Env. Fund	121-139	121-140	
Env. Fund	121-140	121-141	
Env. Fund	121-141	121-142	
Env. Fund	121-142	121-143	
Env. Fund	121-143	121-144	
Env. Fund	121-144	121-145	
Env. Fund	121-145	121-146	
Env. Fund	121-146	121-147	
Env. Fund	121-147	121-148	
Env. Fund	121-148	121-149	
Env. Fund	121-149	121-150	
Env. Fund	121-150	121-151	
Env. Fund	121-151	121-152	
Env. Fund	121-152	121-153	
Env. Fund	121-153	121-154	
Env. Fund	121-154	121-155	
Env. Fund	121-155	121-156	
Env. Fund	121-156	121-157	
Env. Fund	121-157	121-158	
Env. Fund	121-158	121-159	
Env. Fund	121-159	121-160	
Env. Fund	121-160	121-161	
Env. Fund	121-161	121-162	
Env. Fund	121-162	121-163	
Env. Fund	121-163	121-164	
Env. Fund	121-164	121-165	
Env. Fund	121-165	121-166	
Env. Fund	121-166	121-167	
Env. Fund	121-167	121-168	
Env. Fund	121-168	121-169	
Env. Fund	121-169	121-170	
Env. Fund	121-170	121-171	
Env. Fund	121-171	121-172	
Env. Fund	121-172	121-173	
Env. Fund	121-173	121-174	
Env. Fund	121-174	121-175	
Env. Fund	121-175	121-176	
Env. Fund	121-176	121-177	
Env. Fund	121-177	121-178	
Env. Fund	121-178	121-179	
Env. Fund	121-179	121-180	
Env. Fund	121-180	121-181	
Env. Fund	121-181	121-182	
Env. Fund	121-182	121-183	
Env. Fund	121-183	121-184	
Env. Fund	121-184	121-185	
Env. Fund	121-185	121-186	
Env. Fund	121-186	121-187	
Env. Fund	121-187	121-188	
Env. Fund	121-188	121-189	
Env. Fund	121-189	121-190	
Env. Fund	121-190	121-191	
Env. Fund	121-191	121-192	
Env. Fund	121-192	121-193	
Env. Fund	121-193	121-194	
Env. Fund	121-194	121-195	
Env. Fund	121-195	121-196	
Env. Fund	121-196	121-197	
Env. Fund	121-197	121-198	
Env. Fund	121-198	121-199	
Env. Fund	121-199	121-200	
Env. Fund	121-200	121-201	
Env. Fund	1		

AUTHORISED UNIT TRUSTS & INSURANCES

INSURANCE, OVERSEAS & MONEY FUNDS

38

COMMODITIES AND AGRICULTURE

China faces problems in meeting aluminium goals

BY STEPHEN WAGSTYL

CHINA's aluminium industry, which has been singled out for rapid expansion under the country's 1986-90 Five Year Plan, will face serious difficulties in meeting its growth target.

Ambitious proposals are being put forward for new plants, but existing smelters are being plagued by power shortages and the poor quality of Chinese bauxite, the ore from which alumina, the raw material for smelting, is produced.

As a result, some smelters are running below capacity and the country with large bauxite reserves is forced to import alumina from abroad—about 300,000 tonnes a year according to one Hong Kong trader.

The position at Guizhou Aluminium Plant, China's most modern smelter completed by a Japanese company in 1983, is particularly dire. It is said, for instance, that the aluminium plant, built in an economically-backward but bauxite-rich province was intended to show China's ability to run a local advanced industrial centre in a remote area—but the smelter, 600 miles from the nearest port, imports an estimated 30,000 tonnes of alumina a year.

Australians according to Hong Kong traders "or more" than one-third of its needs. A stockpile of imported alumina, packed in large bags lies in a storage yard near the smelter.

Meanwhile, China's largest smelter at Fushun, Liaoning Province, is understood to be running at about one-third of its 110,000-tonnes-a-year capacity because of power shortages in the area, which is heavily industrialised.



Mr Sheng Da Ming, an official at the planning department of the China National Non-Ferrous Metals Industry Corporation, said that new smelters (including

Guizhou) were hydroelectric sources. Chinese bauxite was difficult to treat, but China had developed unique technology to process it. Mr Sheng declined to comment on problems at individual plants.

China produces about 400,000 tonnes of aluminium a year, according to Western industry estimates. But this falls far short of consumption which has

been growing rapidly as the Chinese economy has boomed with strong demand for electrical wiring, household utensils and cans.

In 1985, China imported 480,000 tonnes of aluminium, an increase of 98 per cent on 1984 and the largest single contribution to a total non-ferrous metals import bill of \$800m. This year, China is making strenuous efforts to cut imports to save foreign exchange; imports for the first five months down to 94,000 tonnes, 40 per cent down on the same period last year.

The China National Non-Ferrous Metals Industry Corporation plans to raise output by 420,000 tonnes by 1990, but concedes that the country will still need to import aluminium in sizeable quantities. It is pressing on with major investments—including the completion of an alumina plant in Shanxi province—and is also building part of a second-hand Japanese equipment in Gansu, and the proposed construction of a smelter in Guizhou Autonomous Region, which is being discussed with Pechiney, the French aluminium company, and George Wimpey, the UK construction company.

However, the largest recent investment of foreign exchange in aluminium has, significantly, been made abroad—the purchase of a 10 per cent stake in a Canadian company at Portland, Australia, at a cost of A\$115m (£US72m).

China's largest self-reliant smelter of hydroelectric power, Chinese bauxite was difficult to treat, but China had developed unique technology to process it. Mr Sheng declined to comment on problems at individual plants.

China produces about 400,000 tonnes of aluminium a year, according to Western industry estimates. But this falls far short of consumption which has

US oil market recovers poise

BY LUCY KELLAWAY

OIL PRICES recovered their balance yesterday in New York, as the price of West Texas Intermediate moved firmly above \$14 a barrel. By early afternoon it had risen by nearly 30 cents to \$14.25 for October delivery.

The market seemed in some doubt as to how to interpret the latest batch of figures from the American Petroleum Institute, released late on Tuesday, which showed a discouragingly large increase in stocks of both crude and refined products in the US.

In the second week of September stocks of distillate rose by 6m barrels, while gasoline stocks were 4m higher and crude stocks up by 3m barrels.

Traders noted, however, that the serious glut of product may at least have stopped growing. Tuesday's statistics on refinery runs, which had been running at up to 90 per cent higher than a year ago, show a fall of about 170,000 barrels a day, indicating that runs may be at last starting to come down.

In London, North Sea oil prices ended more or less unchanged, although during the day deals were struck over a wide price range, reflecting a general lack of conviction in the market.

Crude of Brent for November delivery traded for as little as \$13.45 in the morning, recovering towards \$13.80 in the early evening.

The recent bombing of Kharg Island is reported to have caused extensive damage and some dealers said yesterday this was the main influence supporting the market.

North Sea production in August was a little below the July level, with daily rates down by 12,500 barrels in the UK and 3,500 in Norway. According to figures from James Capel stockbroker, the average production of oil in the UK in the first eight months of the year was 2.5m barrels a day, compared to 2.53m barrels last year, and Norwegian production was 832,000 compared to 760,000 barrels a day.

In its latest market report the Bangladeshi jute policy, announced several weeks ago, was "a non-event". The government has decreed that there should be no statutory minimum price, and many of Bangladesh's mills have stopped jute, and that it intends to create a buffer stock of about 3m bales.

The report says: "The feasibility of this must be questionable from both the financial standpoint and the availability

of godown (warehouse) space." The report says Bangladeshi prices are highly competitive, especially with Indian product, in spite of a glut of fibres in the latter country.

In jute goods, European traders are said to be seriously concerned about an order backlog resulting from a long delay of many of Bangladesh's mills.

Willcox says this is now seriously affecting availability of bags in the European market, at a time when they are badly needed for potato harvesting.

Producers seek coffee export quota extension

CONSUMER countries in the International Coffee Organisation will today consider a producer proposal to extend the present basis of export quota distribution for another year.

It is already clear, however, that consumers are not happy with the proposal, since they have been seeking a new distribution basis for the remaining three years of the International Coffee Agreement which is to end in September 1989.

At an ICO executive board meeting consumers reminded producers they had earlier rejected any such extension since they want quotas distributed on a rational basis. ICO delegates said the quota distribution issue is not expected to be resolved at this ICO council session, scheduled to continue until September 26, since while quotas are suspended there is no immediate pressure to reach a solution, delegates said.

Quotas were lifted last February and are not expected to return for some time, since prices at about 178 cents per lb are well above the 134.55 cents trigger level.

The five-year drought has cut output in South Africa severely while the Soviet clip and that in China will both see reductions.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

Bangladeshi buffer stock steadies jute prices

BY ANDREW GOWERS

BANGLADESH, the world's largest jute producer, appears to have succeeded in introducing a little stability to the world market with its recently-announced plan to create a buffer stock of the commodity—for the time being at least.

Traders report that prices for raw jute have firm in recent weeks—particularly for high-quality grades. The latest quoted raw jute grade, BTD/BWD, which used to make grain sacks among other things, has risen by about 10 per cent in the past four weeks, according to R.E.B. Willcox, a London trade house.

However, traders caution that the market has been thin in the past month, and un-

certainity is such that prices have varied considerably from seller to seller. There is also considerable nervousness as a result of forecasts that the crop will be of poor quality, particularly in white jute.

Willcox says in its latest market report that the Bangladeshi jute policy, announced several weeks ago, was "a non-event".

The government has decreed that there should be no statutory minimum price, and that it intends to create a buffer stock of about 3m bales.

The report says: "The feasibility of this must be questionable from both the financial

World wool clip 'will remain high'

BY ANTHONY MORETON

WORLD WOOL production in the 1986-87 season is expected to remain at the high level recorded in 1985-86.

First estimates from the Commonwealth Secretariat, which monitors output, suggest that will be "virtually no change in the size of the world clip" from last season's 2.96m tonnes greasy (1.63m tonnes clean).

With output in Australia, the world's biggest wool producer, likely to resume its long-term upward trend after last year's pause, significantly more wool will probably be available over the next few years than in the five seasons to 1984 when the average world clip was 2.88m tonnes greasy (1.63m tonnes clean).

With output in Australia, the world's biggest wool producer, likely to resume its long-term upward trend after last year's pause, significantly more wool will probably be available over the next few years than in the five seasons to 1984 when the average world clip was 2.88m tonnes greasy (1.63m tonnes clean).

Subsidies, which were supposed to provide a safety net for troubled farmers, are running well above budget—perhaps as much as \$35bn (£23.7bn) this year—and still the bankruptcies go on.

Out in farm country there is outrage. The Farmers Home Administration, "the lender of last resort," is owed \$30bn by its 250,000 borrowers, and has hired debt collection agencies to go after delinquent debtors. Even failed farmers are finding their wages threatened. Other farmers, accused of selling collateral they used for loans, are being sent to prison.

With key elections in the farm belt looming this November, both Republicans and Democrats are hoping to push through new legislation to end off any reprisals their constituents might have in mind.

Senator Robert Dole, the majority leader, whose seat is thought to be secure but whose Republican majority is not, is leading a bipartisan coalition behind a bill calling for a new farm programme.

According to the report, the US Department of Agriculture will need only 30m-35m tonnes of grain in

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-87 clip could be as much as 800,000 tonnes greasy, a rise of about 2 per cent over the previous season.

Other increases are likely to be experienced in the UK—up to 3.5m tonnes to 60,000 tonnes—and in Pakistan, Chile and Yugoslavia.

Increased availability stems entirely from the significantly larger tonnage of wool carried forward from 1985-86.

Australian output is crucial in this equation. Because of

the high-quality wool from its merino sheep, it is the source of the largest part of apparel wool entering international markets.

Australian farmers have been raising their estimates upwards this year and now believe the 1986-

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Continued on Page 4

NYSE COMPOSITE CLOSING PRICES

Continued from Page 42

12 Month	High	Low	P/ B	52w	Chg %	12 Month	High	Low	P/ B	52w	Chg %	12 Month	High	Low	P/ B	
Stock	Div.	Yld.	E	100s	High	Stock	Div.	Yld.	E	100s	High	Stock	Div.	Yld.	E	
Continued from Page 42																
504 23 PHE	\$44.69	9.4	1.10	104	452	+1%	478 24 PheCo	4	25	25	25	+1%	106 24 USX	\$10.75	11.	100
524 54 PHE	pif1.41	6.2	0.52	173	122	+2%	436 25 Seagm	1	1.7	18	2740	500	+14	14 25 USX	wt	153
121 101 PHE	pif1.43	12.	0.5	123	123	+2%	571 26 SealAir	45	1.3	18	62	+2%	32 25 UniFirst	.20	8.	44
123 5% PHE	pif1.33	10.	1.01	15	124	+2%	107 27 SealPerf	10	4.6	11	430	+2%	17 25 Unilv	3e	28.14	14
124 32 PHE	pif1.58	6.5	0.57	225	65	+2%	376 28 Seair	1.75	4.3	15	972	+2%	105 25 UlnvN	5.86	8.125	150
125 9% PHE	pif1.28	11.	32	125	125	+2%	107 29 SealFac	45	4.3	7	383	+2%	154 25 UlnvC	1.50	6.9	55
126 117% PHE	pif1.73	13.	22201033	131	131	+2%	376 30 SvcCo	.40	1.3	18	515	+2%	154 25 UlnvCr	11	34	34
127 105% PHE	pif1.25	13.	22201033	120	130	+2%	376 31 SvcRes		25	25	25	+2%	106 25 UnionC	9	9	9
128 7% PHE	pif1.52	2.5	200	182	92	+2%	225 32 Statkess	.72	6.8	20	357	+2%	106 25 UniEx	1.84	6.5	11
129 5% PHE	pif1.30	2.7	23050861	94	97	+2%	225 33 Shewin	.45	5.7	13	202	+2%	106 25 UniEx	4.50	9.8	22
130 6% PHE	pif1.70	3.0	2300	52	83	+2%	224 34 Shelt	2.90	2.0	15	763	+2%	106 25 UniEx	2.95	10.2	40
131 5% PHE	pif1.25	2.8	2200	75	75	+2%	224 35 Shewin	.50	2.0	15	465	+2%	106 25 UniEx	1.74	6.4	7
132 5% PHE	pif1.80	3.5	715	58	15	+2%	224 36 Showen		10	455	78	+2%	106 25 UniEx	1.03	1.1	1
133 5% PHE	pif1.38	2.8	18	220	145	+2%	224 37 Showit	.58	2.9	17	112	+2%	106 25 UniEx	1.86	2.1	19
134 5% PHE	pif1.80	5.5	9.9	104	104	+2%	224 38 SherPad	.72	8.8	14	354	+2%	106 25 UniEx	1.30	3.2	163
135 5% PHE	pif1.40	1.1	22	225	225	+2%	224 39 Signer	.124	4.0	9	1165	+2%	106 25 UniEx	1.30	5.8	6
136 5% PHE	pif1.40	1.8	18	176	43	+2%	224 40 Singr	.40	8	13	571	+2%	106 25 UniEx	1.74	6.4	8
137 5% PHE	pif1.22	8	12	105	43	+2%	21 41 Skat	1.1	41	12	354	+2%	106 25 UniEx	1.74	6.4	8
138 5% PHE	pif1.20	5.8	15	131	210	+2%	21 42 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
139 5% PHE	pif1.20	20	18	601	214	+2%	21 43 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
140 5% PHE	pif1.18	1.2	12	25	184	+2%	21 44 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
141 5% PHE	pif1.20	1.5	12	25	184	+2%	21 45 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
142 5% PHE	pif1.20	1.5	12	25	184	+2%	21 46 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
143 5% PHE	pif1.20	1.5	12	25	184	+2%	21 47 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
144 5% PHE	pif1.20	1.5	12	25	184	+2%	21 48 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
145 5% PHE	pif1.20	1.5	12	25	184	+2%	21 49 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
146 5% PHE	pif1.20	1.5	12	25	184	+2%	21 50 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
147 5% PHE	pif1.20	1.5	12	25	184	+2%	21 51 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
148 5% PHE	pif1.20	1.5	12	25	184	+2%	21 52 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
149 5% PHE	pif1.20	1.5	12	25	184	+2%	21 53 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
150 5% PHE	pif1.20	1.5	12	25	184	+2%	21 54 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
151 5% PHE	pif1.20	1.5	12	25	184	+2%	21 55 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
152 5% PHE	pif1.20	1.5	12	25	184	+2%	21 56 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
153 5% PHE	pif1.20	1.5	12	25	184	+2%	21 57 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
154 5% PHE	pif1.20	1.5	12	25	184	+2%	21 58 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
155 5% PHE	pif1.20	1.5	12	25	184	+2%	21 59 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
156 5% PHE	pif1.20	1.5	12	25	184	+2%	21 60 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
157 5% PHE	pif1.20	1.5	12	25	184	+2%	21 61 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
158 5% PHE	pif1.20	1.5	12	25	184	+2%	21 62 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
159 5% PHE	pif1.20	1.5	12	25	184	+2%	21 63 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
160 5% PHE	pif1.20	1.5	12	25	184	+2%	21 64 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
161 5% PHE	pif1.20	1.5	12	25	184	+2%	21 65 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
162 5% PHE	pif1.20	1.5	12	25	184	+2%	21 66 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
163 5% PHE	pif1.20	1.5	12	25	184	+2%	21 67 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
164 5% PHE	pif1.20	1.5	12	25	184	+2%	21 68 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
165 5% PHE	pif1.20	1.5	12	25	184	+2%	21 69 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
166 5% PHE	pif1.20	1.5	12	25	184	+2%	21 70 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
167 5% PHE	pif1.20	1.5	12	25	184	+2%	21 71 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
168 5% PHE	pif1.20	1.5	12	25	184	+2%	21 72 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
169 5% PHE	pif1.20	1.5	12	25	184	+2%	21 73 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
170 5% PHE	pif1.20	1.5	12	25	184	+2%	21 74 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
171 5% PHE	pif1.20	1.5	12	25	184	+2%	21 75 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
172 5% PHE	pif1.20	1.5	12	25	184	+2%	21 76 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
173 5% PHE	pif1.20	1.5	12	25	184	+2%	21 77 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
174 5% PHE	pif1.20	1.5	12	25	184	+2%	21 78 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
175 5% PHE	pif1.20	1.5	12	25	184	+2%	21 79 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
176 5% PHE	pif1.20	1.5	12	25	184	+2%	21 80 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
177 5% PHE	pif1.20	1.5	12	25	184	+2%	21 81 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
178 5% PHE	pif1.20	1.5	12	25	184	+2%	21 82 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
179 5% PHE	pif1.20	1.5	12	25	184	+2%	21 83 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
180 5% PHE	pif1.20	1.5	12	25	184	+2%	21 84 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
181 5% PHE	pif1.20	1.5	12	25	184	+2%	21 85 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
182 5% PHE	pif1.20	1.5	12	25	184	+2%	21 86 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
183 5% PHE	pif1.20	1.5	12	25	184	+2%	21 87 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
184 5% PHE	pif1.20	1.5	12	25	184	+2%	21 88 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
185 5% PHE	pif1.20	1.5	12	25	184	+2%	21 89 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
186 5% PHE	pif1.20	1.5	12	25	184	+2%	21 90 Skat	1.1	41	12	256	+2%	106 25 UniEx	1.74	6.4	8
187 5% PHE	pif1.20	1.5	12	25	184	+2%	21 91 Skat	1.1	41	12						

Sales figures are unofficial. Yearly highs and lows reflect previous 52 weeks plus the current week, but not the last trading day. Where a split or stock dividend amounting to one cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on latest declaration.

a-dividend also extra(s), b-annual rate of dividend

c-stock dividend, d-liquidating dividend, cl-called, n-new

e-a-dividend declared or paid in preceding 18 months

f-dividend in Canadian funds, subject to 15% non-residence tax

g-dividend declared after split-up or stock dividend, j-dividend paid this year, omitted, deferred, or no action taken at last dividend meeting, k-dividend declared or paid this year, m-annual cumulative issue with dividends in arrears, n-new issue in last 52 weeks

o-the high-low range begins with the start of trading, rd-next day delivery, P/E-price-earnings ratio, r-rate declared or paid in preceding 12 months, plus stock dividend, s-august split, Dividends begin with date of split

t-a-dividend paid in stock in preceding 12 months

u-estimated cash value on ex-dividend or ex-distribution date, v-new yearly high, w-trading halted, vi-in bankruptcy or receivership, or being reorganized under the Bankruptcy Act, or a security assumed by such companies, wd-distributed, wi-with issued, wr-with warrants, x-ex-dividend or ex-rights, xdr-ex-dividend distribution, xs-without warrants, y-ex-dividend and sale of stock, z-liquidation in full

AMEX COMPOSITE CLOSING PRICES

OVER-THE-COUNTER Nasdaq national market, 2.30pm prices

Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng	Stock	Sales (Units)	High	Low	Last	Chng		
ADCs	18	82	171	77	-17%	ChiChi	25,257	7	d	67	66	-1%	Fiduc	1,40	9	722	271	+1%	LDBank	23	688	61	61	-1%	
AEI	13	111	104	104	+1%	ChiPac	60	259	294	262	262	+1%	FifthB	1,28	3	142	119	+1%	LSI Lgs	20	1611	92	92	-1%	
ASK	21	10,98	134	104	+1%	Chron	594	79	72	115	115	-1%	FiggieB	68	16	13	53	+1%	LTx	54	54	54	54	-1%	
AarmRt	10	10,00	171	171	-3%	ChrDws	21	18	132	12	114	+1%	Finnans	44	17	1	16	-1%	LaPolos	35	420	132	132	-1%	
AcadIn	63	24	211-18	116	-3%	ChunFns	21	18	131	71	69	+1%	Fingnx	207	5	57	64	+1%	LaZ	18	1,60	42	69	+6%	
Acalin	1	16	60	61	+1%	Citras	156	27	2	46	46	-1%	Flabans	54	12	161	5	+1%	LadFra	104	13	160	27	+1%	
AcRay	28	13	101	179	154	+1%	Cipher	1	20	35	64	65	+1%	FATN	1	13	526	21	+1%	Lader	20	24	97	48	+1%
AdacLb	40	1,15-18	13-16	15-16	-1-16	Circo	1	20	35	64	65	+1%	FBonB	1,50	13	42	43	+1%	LamT	40	23	102	102	-1%	
Adage	147	24	21	21	+1%	Circus	1	20	35	64	65	+1%	FConC	2,10	6	13	18	+1%	Lancs	55	178	15	14	-1%	
AdvGr	14	86	41	41	+1%	CizzCo	86	13	187	24	23	+1%	FConC	5,83	3	801	49	+1%	Lanes	80	14	143	47	+1%	
Aequum	13	387	44	44	+1%	Clif	80	14	405	304	304	+1%	FFExo	11,2002	224	213	226	+1%	LawSt	15	24	104	194	+1%	
AIkBh	40	21	22	148	148	+1%	CizU	As	12	303	26	25	+1%	FFMFls	.28	3	982	229	+1%	LeeDta	17	15	249	51	+1%
AgncyR	1	18	895	4	4	-1%	CizU	Be	18	63	63	25	+1%	FFCs	7	13	203	204	+1%	Lehnr	17	15	15	15	-1%
AirMd	106	135	4	4	-1%	CityFed	.40	4	586	15	15	+1%	FFFDs	.40	7	73	174	+1%	LewisP	28	26	159	75	+1%	
AirWiac	638	52	91	91	+1%	Cirk	.52	16	37	24	23	+1%	FFnCp	.40	168	168	164	+1%	Lessons	12	19	19	19	-1%	
Alcohol	16	649	20	184	184	+1%	Clothing	1	18	205	124	124	+1%	FFnMg	20	90	15	17	+1%	Liebri	69	17	302	22	+1%
AlexBs	1,36	11	589	354	342	+1%	Coast	5	248	162	158	164	+1%	FFnMg	44	11	12	32	+1%	LinBrd	45	35	205	47	+1%
Algors	16	34	34	34	-1%	Cobels	8	214	178	164	177	+1%	FFnMg	44	11	12	32	+1%	Lindbr	18	15	24	56	+1%	
AlsqW	24	11	485	241	232	+1%	Cocai	.86	13	187	24	23	+1%	FFnMg	44	11	12	32	+1%	LizCles	22	1778	573	573	+1%
AlstBn	84	57	102	102	+1%	ColdR	10	108	51	46	46	+1%	FFnMg	44	11	12	32	+1%	Longf	140	13	106	33	+1%	
Alphadic	3	943	184	184	+1%	Colm	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	Lohus	14	1277	361	354	+1%	
Altos	8	148	115	125	+1%	Com	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	Lubnch	72	51	1	174	+1%	
Amcast	44	13	111	104	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	Lyndon	47	1346	172	172	+1%	
Amerba	13	40	114	104	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	Lymphos	47	1346	172	172	+1%	
AWairi	50	11	178	134	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AWir	55	11	178	134	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AcCon	104	3	201	84	-5%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AFDFL	60	5	12	124	124	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%
AmFrst	1	14	3	28	8	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%
AmFret	1	11	231	404	404	+1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%
AmGree	56	14	2082	314	314	+1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%
AmIntf	40	8	81	13	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AMIS	40	17	31	144	144	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%
AMT	120	16	862	45	-45%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AmSect	1,02	13	80	31	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AmSoft	1	15	10	123	123	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%
ASang	1	74	132	112	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
Amdrk	1,76	3	435	394	384	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%
Amgen	265	3986	134	134	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
Amhds	50	11	131	234	221	+1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%
Ampld	40	12	170	132	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
Analogic	22	742	114	114	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
Anaren	16	72	13	67	-7%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
Andrew	13	32	142	142	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
Apogees	16	46	104	44	-2%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
ApoloC	64	1782	114	114	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AppleC	15	4539	35	34	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
ApkBio	46	563	354	345	+1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
ApkDms	88	110	102	127	+10%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
ApkSir	1	104	104	104	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
ApkSirB	100	16	82	8444	447	+1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%
Ashtod	15	2189	274	242	-2%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
Ashtod	12	12	17	16	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
Astro	12	12	50	48	-2%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
Ater	16	40	15	16	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AtvTyt	8	40	16	16	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AutBm	24	9	208	14	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AutBm	24	65	47	17	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AutBm	24	305	1	1	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AvtGtr	23	194	117	104	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AvtMek	17	94	94	94	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AvtMek	17	103	103	103	-1%	Con	1	357	111	104	113	+1%	FFnMg	44	11	12	32	+1%	M	M	M	M	M	-1%	
AvtAvt	71	71	4	211	-1%	Con	1	357	111	104	11														

**HAND DELIVERY
SERVICE**

BONN/COLOGNE/DUSSELDORF/ESCHBORN/
FRANKFURT/HAMBURG/HESSISCHE BERGSTRASSE/
HOECHST/MUNICH/OFFENBACH/RUETTSISHEIM/
STUTTGART/VIENNA

A subscription copy of the FINANCIAL TIMES can be hand-delivered

GERMANY
& AUSTRIA

Continued on Page 41

